



Steensby Freight Dock Options Trade-off Study Impact on Construction Capital Costs

Rev. 0

July 15, 2011

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DATE	REV.	STATUS	PREPARED BY	CHECKED BY	APPROVED BY	APPROVED BY
			№ HATCH	•		CLIENT







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1. General Background

1.1 Motivation

This trade-off study provides information on the cost of providing capital costs for constructing freight docks at Steensby Inlet.

The capital cost estimates of the proposed options is to assist Baffinland Iron Mines Corporation to determine the best cost benefit of either installing the base case concept using discrete caissons or changing the design and / or location.

1.2 Description of AMEC Sandwell Proposed Steensby Inlet Freight Dock

The AMEC / Sandwell baseline option (as defined in the Environmental Impact Study) proposed that the freight dock be constructed with 20 metre diameter, 19 metre high discrete concrete caissons at a 30 metre centre to centre spacing.

The dock structure is outlined in AMEC Document No. 165926-A004-A04_0015-01 and the location and plan view is as shown Figure 1 (AMEC Drawing Number A1-159952-8410-190-S005) and Figure 2 (AMEC Drawing Number A1-159952-8410-190-S006).

AMEC Document No.TDM-159952-000-000-019, identified a high level capital cost estimate for this dock of \$29 million; but excluded all rock fill, indirect costs and contingencies.

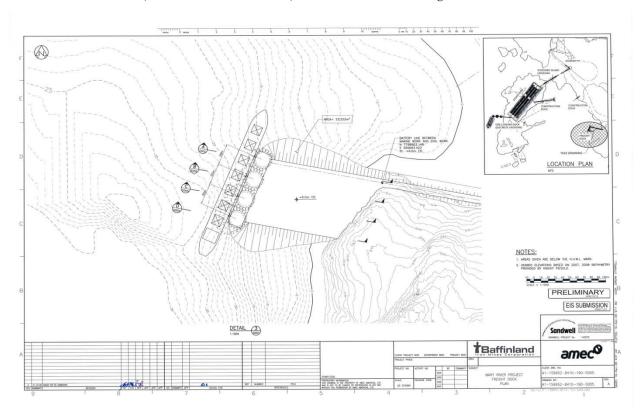


Figure 1: AMEC Drawing Number A1-159952-8410-190-S005





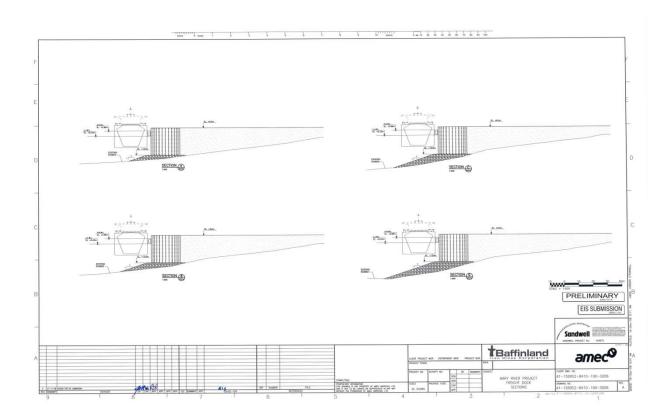


Figure 2: AMEC Drawing Number A1-159952-8410-190-S006

A basic description of the AMEC Proposed Steensby Inlet Freight Dock is as follows;

- 90 metre long breasting face
- Dock length 110 metres outside caisson to outside caisson
- Water Depth at dock 13 metres
- Concrete Caisson Construction with 10 metre gap between caissons
- No dredging program appears the assumption was the harbour bottom was rock
- Laydown area starts 20 metres behind the wharf face
- Approximately 1.0 hectare laydown / storage area
- No infrastructure identified on the drawings







1.3 Description of Trade off Study Options

The proposed Steensby Inlet Freight Dock trade off studies to be reviewed includes:

- Base case discrete concrete caissons constructability and cost estimate review
- 100 metre steel pile dock breasting face
- 100 metre steel circular cell
- Steel pile dock face with quarter aft ro-ro capabilities
- Steel circular cell dock face with quarter aft ro-ro capabilities
- As part of the ore dock trade off studies the following was added;
- 165 metre steel pile dock face with 135 metre long ice breaking tug dock facilities
- 165 metre steel circular cell dock face with 135 metre long ice breaking tug dock facilities

1.4 Description of Trade off Study Steensby Freight Dock

A basic description of a proposed Steensby Inlet Freight Dock is as follows;

- Support the docking of 30,000 DWT multipurpose vessels and 37,000 DWT Fuel Tankers including:
 - Irving Oil Tanker MV Acadian LOA 176 metres Draft 11.0 metres
 - Typical 30,000 DWT multipurpose LOA 181 metres Draft 10.9 metres
 - Typical sealift barges
- Length of wharf face as per options note in Section 1.3
- Water Depth of 13 metres
- Mooring buoys anchored to shore or gravity anchors as require to reduce length of wharf
- A 20 year plus life expectancy
- Dredging as required for each option

1.5 Environmental / Archaeological Impact of Change

The intent is to keep all proposed options in the general location of the EIS layout.

There is one apparent environmental impact of change for all options including the base case study in that dredging of unstable material will be required. (to be identified in Section 2)

Other than dredging there are no apparent additional environmental or archaeological impacts with the construction of construction dock that were identified in the EIS.







2. Technical Evaluation

2.1 2011 Geotechnical Inlet Geotechnical Design Criteria

In the spring of 2011 Hatch / Thurber completed a limited on-ice geotechnical program. The program was unable to complete any bore holes but did complete 11 probes to a refusal depth.

The probes determined that the surface of the top of the harbour bottom is not bedrock or a structurally sound material. The surface has an unstable/ unsuitable layer varying in thicknesses of 5.9 to 16.0 metres. (To be documented in 2011 Hatch / Thurber Geotechnical Report)

The initial results of this geotechnical program allow Hatch, with some confidence, to commence the design a dock to meet conditions identified; However a comprehensive geotechnical borehole program is required to;

- complete a final design,
- reduce risk to the Owner
- and complete a capital cost estimate to within 15%.

2.2 Freight Dock - Base Case Technical Evaluation

Based on the drawings completed by AMEC / Sandwell, there appear to be two significant flaws in the concept design;

- 1. The harbour bottom is not structurally sound and a significant amount of dredging is required before a structural rock fill mattress can be installed.
- 2. The 10 metre gap between the discrete caissons creates an issue where rock fill cascades into the ships berthing position. The rockfill would be required to move back approximately 14 metres to prevent rock fill spilling into the navigational channel see Figure 3

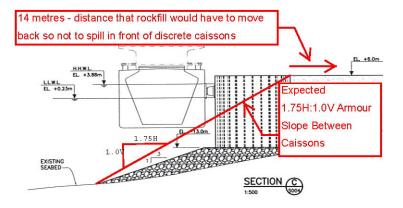


Figure 3: Cross Section - Base Case







- 1. An option to prevent the rockfill from spilling into the navigational channel is to add one more caisson and place the caissons side by side with a concrete key closing the gap.
- The discrete caissons are not functionally workable as a freight dock, as trucks will not be able to accept freight at the dock face unless bridges are constructed between the discrete caissons.

The base case has sufficient technical challenges that it should only be reconsidered if there is a substantial capital cost savings.

2.3 Freight Dock – Trade off Study Options - Technical Evaluation

Based on the limited 2011 geotechnical program trade off study options considered included:

- 1. Moving the Freight dock to an alternate location i.e. proposed Aker location or other sites within the inner harbour. This option was eliminated because Hatch / Thurber 2011 program identified that the entire inner harbour area has much the same geotechnical subsurface conditions, where there is varying thicknesses of unstable material.
- Move the Freight Dock back towards shore to a position where it is technically possible to found and construct a steel sheet pile circular cell dock. This scenario will require some dredging in front of the dock. This option is considered as a viable option and a preliminary design was initiated.
- 3. Move the Freight Dock back towards shore to a position where it is technically possible to found and construct a steel pipe pile dock face that requires pinning into the refusal (bedrock) layer at the base and tie back system at the top of the wall. This scenario will require some dredging in front of the dock. *This option is considered as a viable option and a preliminary design was initiated.*

Further Geotechnical data is required to confirm any dock design in this area.







3. Technical Considerations

Technical considerations for all options include:

- Dredging of material that contains fines must be contained.
- Disposal of dredged material on land or at sea.
- Pile driving / vibrating sheet piles in the water which may cause disruption to marine mammals. (Possible mitigation may include the use of an air curtain)

There are no other anticipated technical issues.







4. Operational Considerations

Consideration has been given for operational aspects of the options in the following categories.

4.1 Safety / Environmental

There are no apparent additional safety issues with the construction of a trade-off study options versus the base case study option.

There is an environmental issue, that there will be a requirement under all options to dredge unsuitable material.

4.2 Labour

N/A

4.3 Time

N/A

4.4 Freight Dock Operations

Base Case - Discrete Caissons

The base case discrete caisson options will not function properly without the gap between the caissons and the edge of rockfill being resolved.

100 Metre Long Freight Dock

A 100 metre long freight dock will meet the requirements of BIM in loading and unloading 30,000 DWT multipurpose vessels, 37,000 DWT Fuel Tankers and Sealift Barges.

165 Metre Long Freight Dock

A 165 metre long freight dock will meet the additional requirements of BIM in loading and unloading 30,000 DWT multipurpose vessels with Quarter Aft Ramp.

300 Metre Long Freight Dock / Tug Berthing Dock

A 300 metre long freight dock / tug dock will meet the additional requirements of BIM in berthing two 125 metre long ice breaking tugs.

4.5 Costs

There may operational costs implications under all trade off study dock options because the laydown area behind the dock will be reduced.

This may be mitigated by blasting and excavating rock on shore directly behind the dock, thus expanding on the storage area.

4.6 Risks

The operational risks are noted above with regard to base case dock face laydown area challenges and loss of laydown space behind the dock as it is moved towards shore.







5. Constructability Considerations

The construction location of concrete caissons has not been resolved – i.e. constructed off site at an unknown location and towed to Steensby.

The constructability of a sheet pile / pipe pile dock and or a circular cell sheet pile dock is typical for the water depths and dock heights considered for the Steensby Freight dock.

Specific considerations for Steensby Inlet Dock includes are;

- 90 to 110 day open water construction season.
- Consolidation / settling of the fill behind the dock can be expected over the first year. Additional
 topping material will be required before the concrete deck / infrastructure / piping systems can
 be installed.
- Dredging and disposal of dredged material
- Reinforcement for ice loads against dock face are required for sheet pile options.







6. Project Impacts

6.1 Capital Costs

Concept drawings and capital costs for each of the options are listed in Appendices Appendix A to Appendix D and capital cost summarized as follows;

Base Line Discrete Concrete Caisson - See Appendix A

The estimated capital costs excluding taxes is \$72.8 Million

The estimated capital cost excluding taxes of the modified concrete caisson option with five caissons to prevent rock fill spillage is \$79.4 million

100 Metre Long Freight Dock - See Appendix B

The estimated capital costs for a pipe pile face dock excluding taxes is \$40.7 Million

The estimated capital costs for a circular cell sheet pile dock excluding taxes is \$39.0 Million

165 Metre Long Freight Dock - See Appendix C

The estimated capital costs for a pipe pile face dock excluding taxes is \$63.3 Million.

The estimated capital costs for a circular cell sheet pile dock excluding taxes is \$62.7 Million

300 Metre Long Freight and Tug Dock - See Appendix D

The estimated capital costs for a pipe pile face dock excluding taxes is \$103.4 Million.

The estimated capital costs for a circular cell sheet pile dock excluding taxes is \$102.8 Million

6.2 Schedule

Freight Dock - 20 year life expectancy - (2012 - 2014)

A high level schedule for a sheet pile freight dock is as follows;

- Deliver sheet piling and accessories September 2012
- Deliver working barge(s) and tug September 2012
- June 1st to July 15th process clear stone rock topping / sub armour and armour
- June 15th commence filling storage area through breaking ice
- July 21st place air curtain piping in water
- July 21st place template and soldier piles
- August 1st to October30th drive sheet piles
- September 15th to November 30th place concrete copewall
- September 10st to November 15th finish armour stone
- October to June the Storage Area consolidates







July /August 2014 place concrete pads / storm drainage etc and infrastructure as required

Tug Dock Extension – 20 year life expectancy (2014 – 2016)

A high level Tug Dock extension schedule is as follows;

- June 1st to July 15th 2014 process clear stone rock topping / sub armour and armour
- July 1st commence filling storage area
- Deliver sheet piling and accessories September 2014
- Deliver working barge(s) and tug September 2014
- July 21st place air curtain piping in water
- July 21st place template and soldier piles
- August 1st to October30th drive sheet piles
- September 15th to November 30th place concrete copewall
- September 10st to November 15th finish armour stone
- October to June the Storage Area consolidates
- July /August 2016 place concrete pads / storm drainage etc and infrastructure as required

6.3 Conclusions and Recommendations

Hatch has concluded that based on the existing geotechnical conditions the base case concrete caisson option is not a viable solution.

Hatch recommends that BIM proceed with the following;

- 2011 borehole geotechnical program from ship
- Based on known geotechnical data, commence with a FEL 3 design of a circular cell steel sheet pile wharf, set back as required to found on suitable geotechnical conditions
- Complete the design of the 100 metres long Freight Dock to meet operation requirements with the use of ro-ro barges.
- Use the existing rock shore as the source for rockfill and expand the storage area back on the shore.
- Proceed with the design of off shore anchorage points for the ice breaking tugs in the summer.
- Complete a utilization study of the freight dock to ensure the tugs can fuel at the dock in the summer.

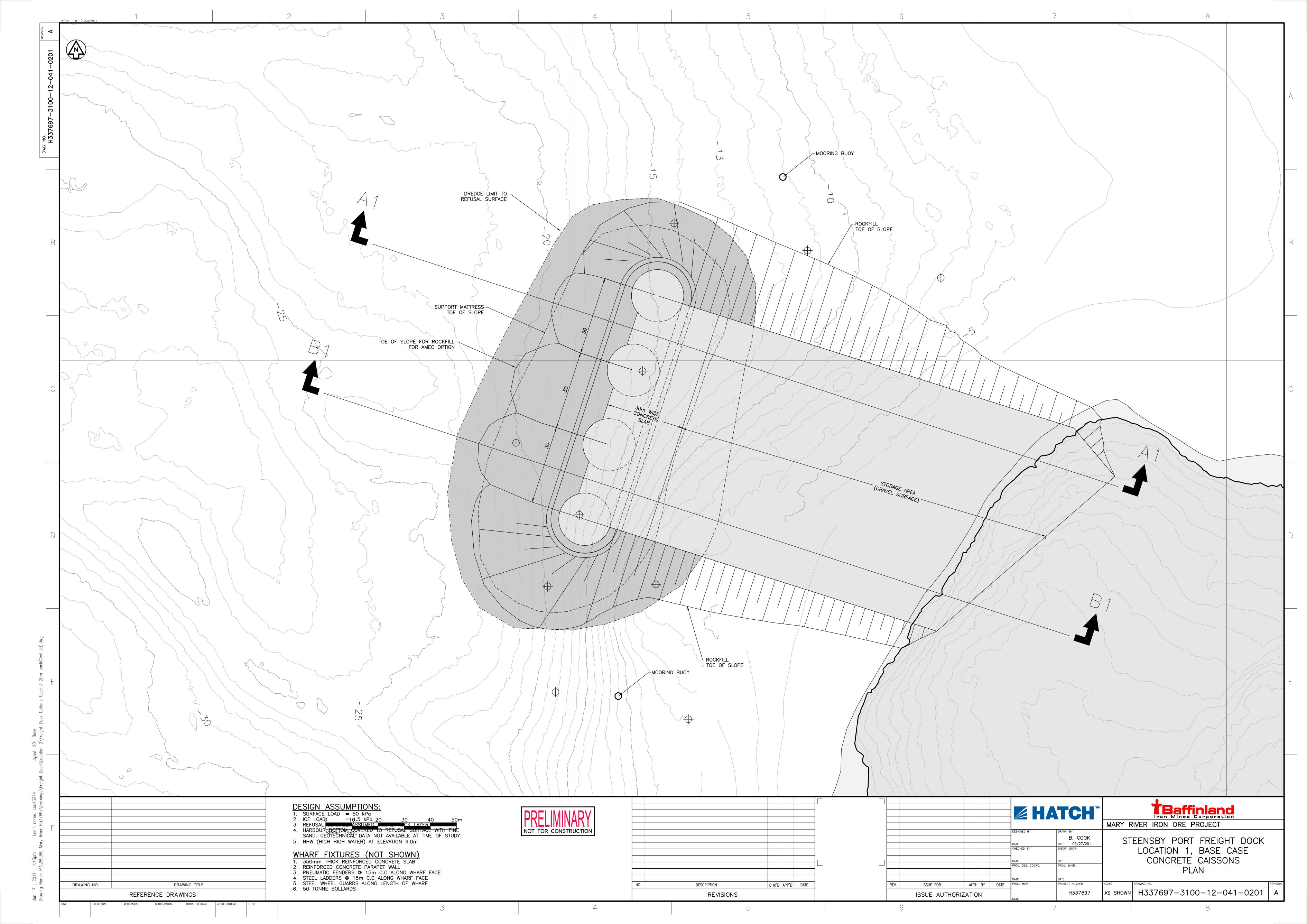


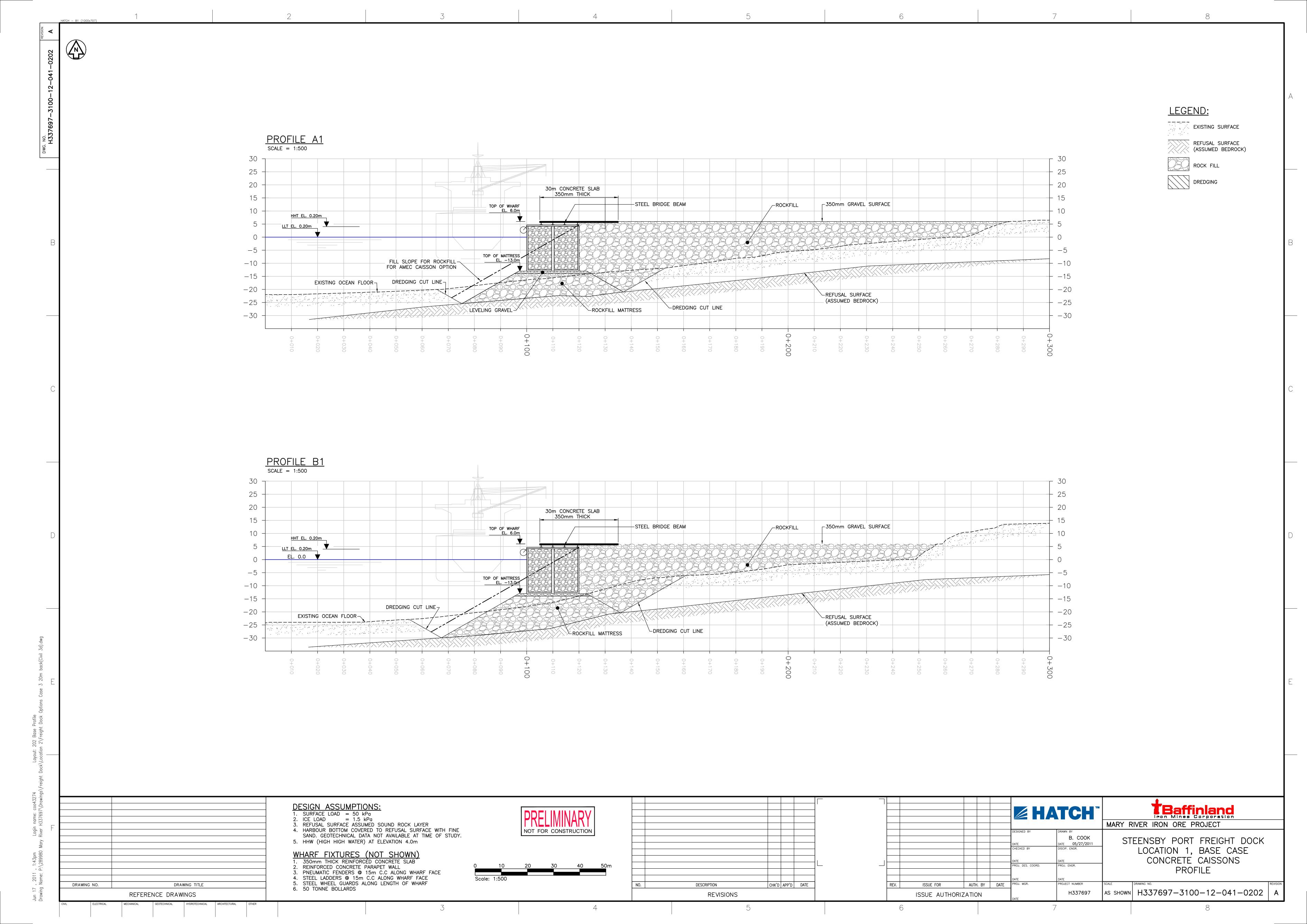




Appendix A:







Location: Steensby Inlet, Baffin Island Owner: Arcelor Mittal Consultant: Hatch Elemental Cost Elemental Amount **Unit Rate** Element Units Quantity Sub-Total Total A Site Preparation Dredging and disposal to refusal surface for rock mattress installation Cu.m. 100400 150.00 15,060,000.00 Supply and placement of rock mattress under caissons Cu.m. 64250 85.00 5,461,250.00 Supply and placement of gravel leveling pad, 1m thickness 85 00 Сит 3000 255 000 00 Supply of caisson rock fill, 50 to 300mm Cu.m. 20500 75.00 1,537,500.00 Placement of caisson rock fill, 50 to 300mm Cu.m. 20500 40.00 820.000.00 85.00 1,572,500.00 Supply and placement of storage area armour stone Cu.m. 18500 9100 85.00 773,500.00 Supply and placement of storage area sub armour stone Cu.m. Supply and placement of storage area rock fill Cu.m. 195000 75.00 14,625,000.00 Supply and placement of storage area surface gravels, 350mm thickness Cu.m. 12750 70.00 892,500.00 40.997.250.00 B Supply of Four Concrete Caissons as per AMEC Design: -8m to -13m Elevation Concrete supply - caisson floor, splay wall, etc. 5350 300.00 1,605,000.00 Cu.m. 5350 1.000.00 5.350.000.00 Form and place concrete Сит Supply and installation of reinforcing steel MT 750 2,000.00 1,500,000.00 8,455,000.00 C Installation of Four Concrete Caissons as per AMEC Design: -8m to -13m Elevation 1,000,000.00 Concrete caisson placement (to be confirmed by Hatch) Each 4 250,000.00 Tug and caisson installation equipment (to be confirmed by Hatch) Month 600,000.00 300,000.00 1.600.000.00 Concrete caisson transport (to be confirmed by Hatch) Each 400.000.00 4 3,200,000.00 D Supply and Installation of Concrete Wharf Deck and Storage Area Concrete supply - deck (35MPa) Сит 1050 300.00 315.000.00 Concrete supply - parapet wall (35MPa) Cu.m. 120 300.00 36,000.00 1,170,000.00 Form and place concrete Cu.m. 1170 1,000.00 Supply and installation of reinforcing steel MT 170 2,000.00 340,000.00 1,861,000.00 E Wharf Fixtures and Equipment Supply and install 2.5Dia. x 5.5m pneumatic fenders and chain Fach 12 30.000.00 360.000.00 Supply and install mooring buoys with chain and anchorage (winter storage onshore) Each 2 125,000.00 250,000.00 Allowance for wharf infrastructure (lights, storm sewer, etc.) ,000,000.00 1,000,000.00 LS Supply and install steel bollards 15.000.00 Fach 105 000 00 Supply and install ladders Each 5,000.00 35,000.00 Supply and install steel wheel guards 120 Lin.m. 300.00 36,000.00 1,786,000.00 F General Requirements Mobilization (to be confirmed by Hatch) Each 600,000.00 600,000.00 Shipping of steel, equipment and supplies to site (to be confirmed by Hatch) LS 400,000.00 400,000.00 LS 1,000,000.00 1,000,000.00 General Conditions (to be confirmed by Hatch) 2,000,000.00 AMEC DESIGN CONSTRUCTION COST ESTIMATE SUB TOTAL \$ 58,299,250.00 G Construction Contingency \$ 14,574,810.00 \$ Construction contingency - 25% 14,574,810.00 14.574.810.00 AMEC DESIGN CONSTRUCTION COST ESTIMATE TOTAL 72,874,060.00 A-1 Modifications to AMEC Design to provide Functional Wharf Concrete supply for one additional caisson - caisson floor, splay wall, etc. Cu.m. 1350 300.00 405,000.00 Concrete supply - four concrete keys between caissons to retain fill 120,000.00 Cu.m. 300.00 1750 1.000.00 1.750.000.00 Formwork and concrete placement Cu.m. Supply and installation of reinforcing steel MT 250 2,000.00 500,000.00 Concrete caisson transport (to be confirmed by Hatch) Each 400,000.00 400,000.00 250,000.00 250,000.00 Concrete caisson placement Each Supply of caisson rock fill Cu.m. 5075 75.00 380.625.00 Placement of caisson rock fill, 50 to 300mm Cu.m. 5075 40.00 203,000.00 Supply steel support beams for concrete deck overhang between caissons MT 2,500.00 250 625,000.00 МТ Install steel support beams for concrete deck support between caissons 250 2.500.00 625.000.00 Construction contingency for modifications - 25% 1,314,660.00 \$ 25% 1 314 660 00 REQUIRED MODIFICATIONS CONSTRUCTION COST ESTIMATE TOTAL \$ 6,573,285.00 79,447,345.00 CONSTRUCTION COST ESTIMATE TOTAL (INCLUDING CONTINGENCIES) \$

Steensby Inlet Freight Dock Options Analysis Cost Estimate

Option: 1 Base Option - 100m Concrete Caisson Dock

Notes

Project: Mary's River Iron Mine

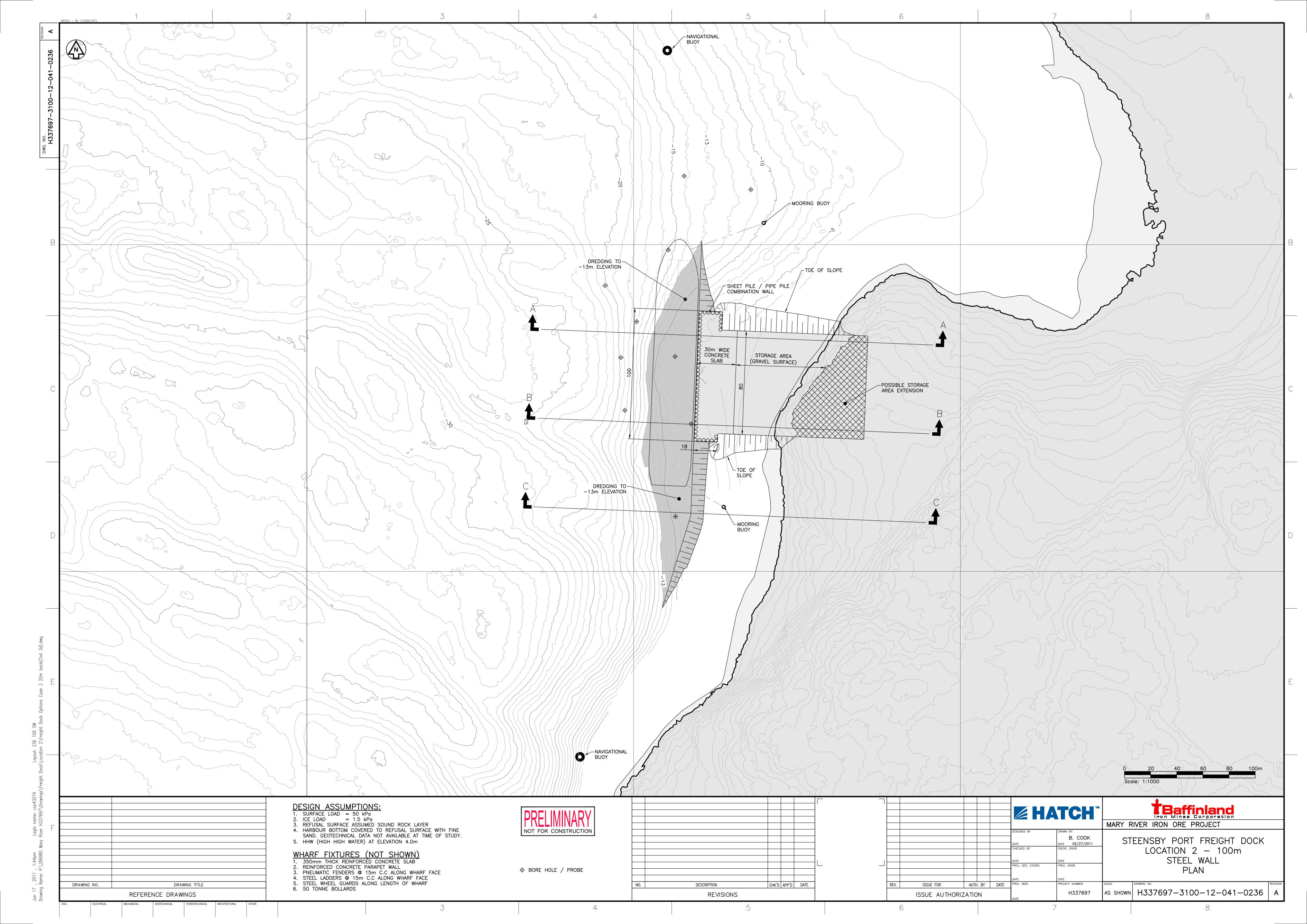
- 1. Baseline cost of \$150/Cu.m. to dredge and dispose of unsuitable material used for cost comparison only. Cost of dredging to be finalized after summer 2011 Geotechnical Program.
- 2. Concrete caissons constructed at an unknown location transportation cost is an estimate only.
- 3. Complete geotechnical information not available for trade-off study estimates are based on best available information and are subject to change.

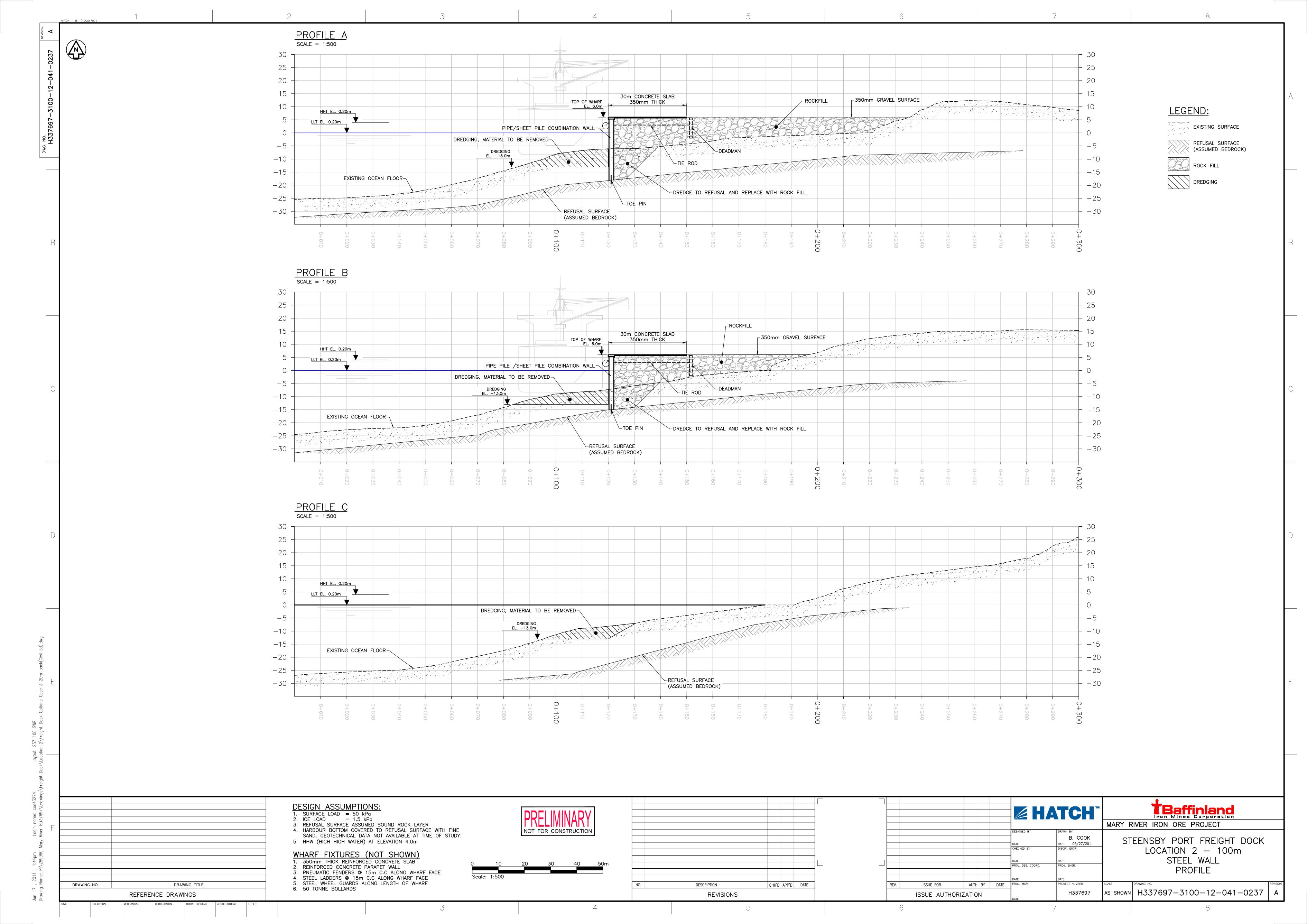


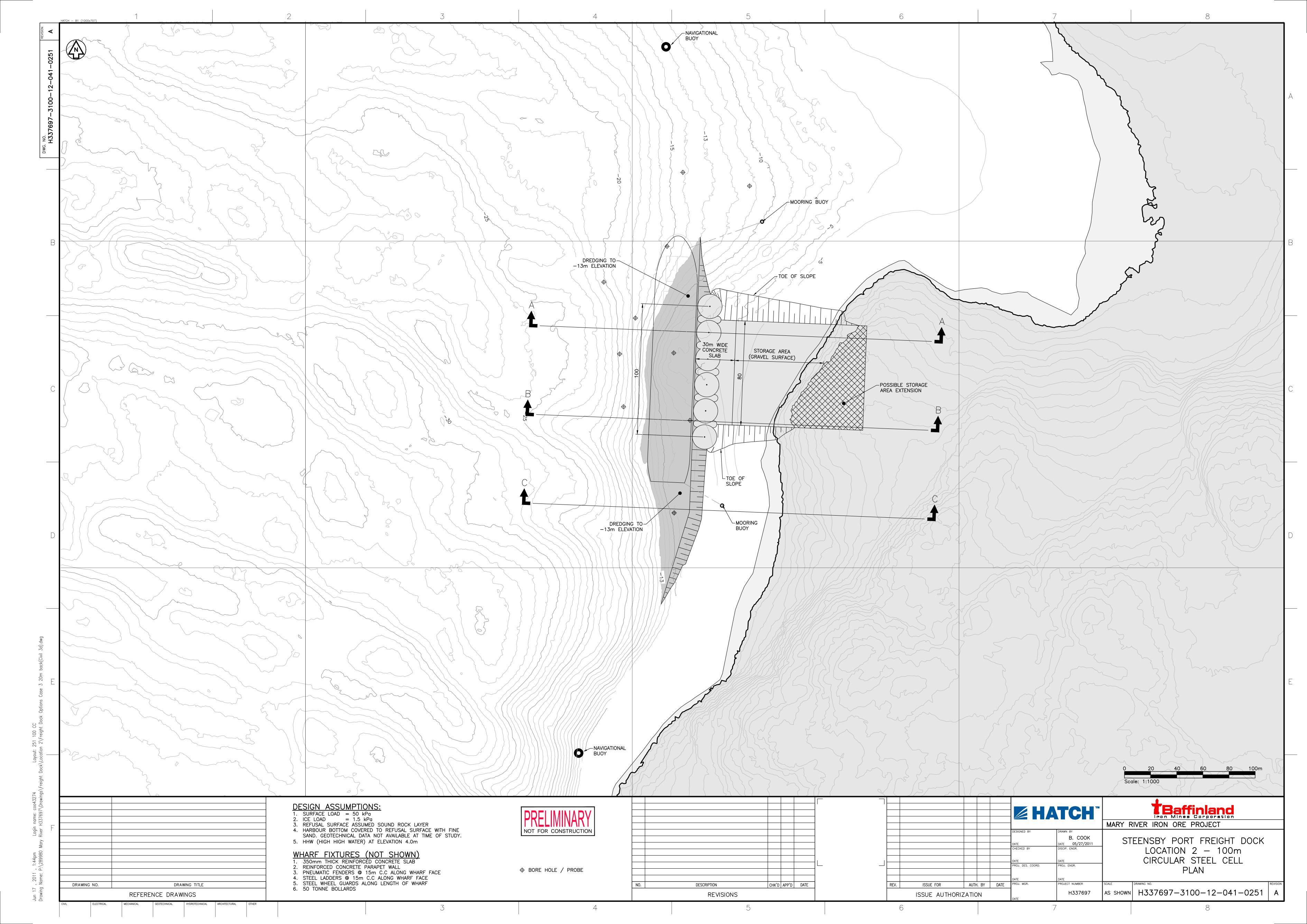


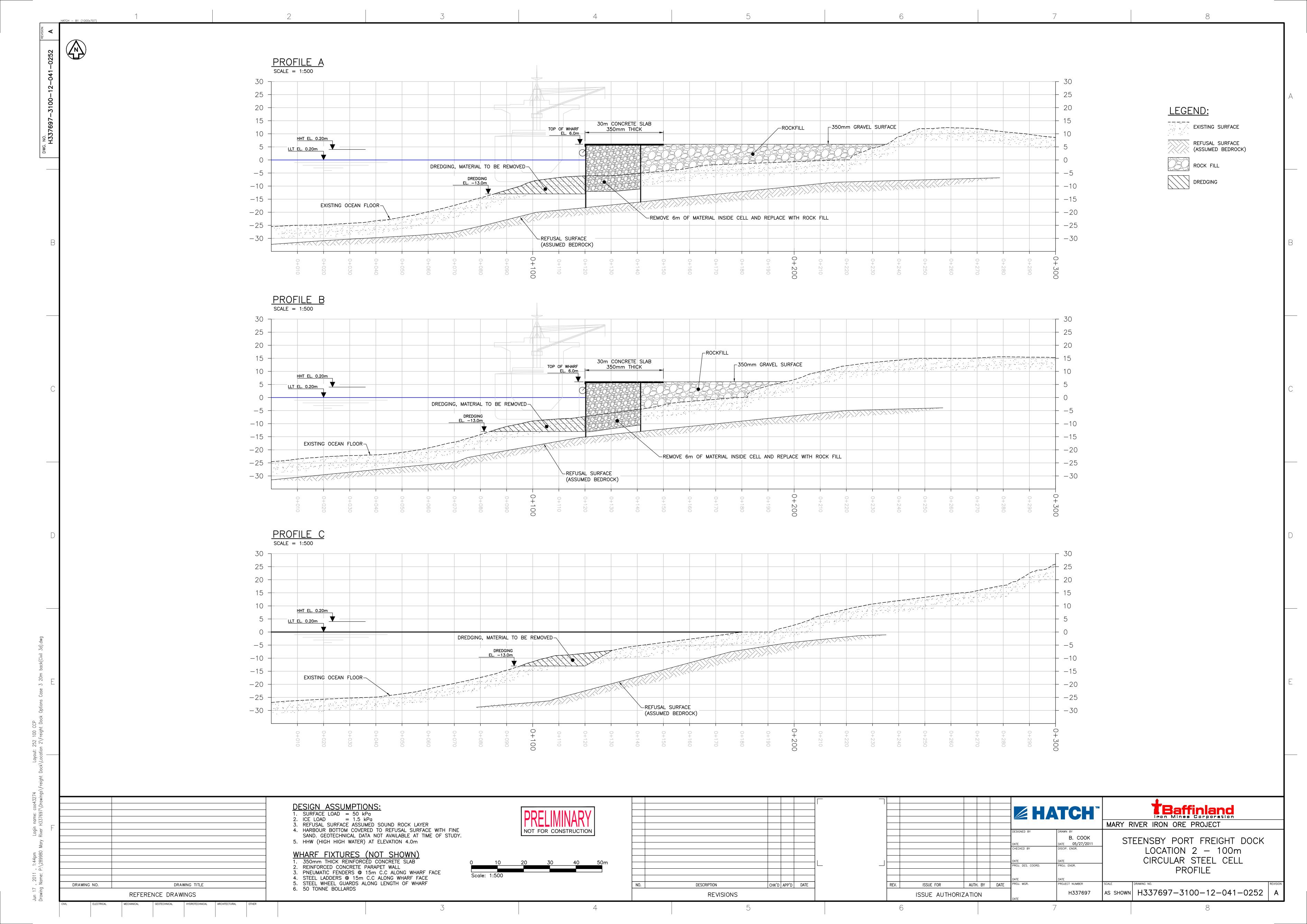
Appendix B:











Steensby Inlet Freight Dock Options Analysis Cost Estimate Project: Mary's River Iron Mine 2A-1, 100m Pipe Pile/Sheet Pile Wall Location: Steensby Inlet, Baffin Island Owner: Arcelor Mittal Consultant: Hatch Elemental Cost Elemental Amount Sub-Total Element Units Quantity **Unit Rate** Total A Site Preparation Dredging to achieve -13m elevation Cu.m. 29050 150.00 4,357,500.00 11350 1,702,500.00 Dredging behind wall to allow replacement with angular stone for stability Cu.m. 150.00 Supply and placement of rock fill behind wall in dredged area for stability 11350 851 250 00 Сит 75.00 Supply and placement of storage area armour stone Cu.m. 5600 85.00 476,000.00 2270 192,950.00 Supply and placement of storage area sub armour stone Cu.m. 85.00 Supply and placement of storage area rock fill 74500 75.00 5.587.500.00 Cu m Supply and placement of storage area surface gravels, 350mm thickness Cu.m. 4800 70.00 336,000.00 13,503,700.00 B Supply of Sheet Pile, Pipe Pile, and Accessories МТ 210 2,250.00 472,500.00 Supply AZ26-700 sheet piles - wharf face Supply AZ26-700 sheet piles - anchor wall MT 120 2,250.00 270,000.00 Supply 1829mm dia. pipe piles - 19mm wall thickness MT 3,000.00 2,625,000.00 875 Supply concrete infill for pipe piles (35MPa) Cu.m. 2700 300.00 810,000.00 Supply reinforcing cage for pipe piles MT 380 1,500.00 570,000.00 Supply Tie Rods, 100mm Dia. 212,500.00 MT 2,500.00 85 МТ Supply HP250x85 tie rod centre supports during construction 55 2.000.00 110.000.00 Supply Waler steel and fittings MT 20 2,500.00 50,000.00 Supply Toe pins for pipe piles, 200mm dia. x 3m MT 70 2,250.00 157,500.00 5.277.500.00 C Installation of Combination Sheet Pile/Pipe Pile Wall Installation of sheet piles - AZ26-700 wharf face MT 210 2.000.00 420.000.00 MT 240,000.00 Installation of sheet piles - AZ26-700 anchor wall 120 2,000.00 Installation of 1829mm dia. pipe piles - 19mm wall thickness MT 875 2,187,500.00 2,500.00 Excavate, core, place, and grout toe pins Each 92 10.000.00 920.000.00 2700 1,080,000.00 Place concrete infill for pipe piles (35MPa) Cu.m. 400.00 MT 380 2,250.00 855,000.00 Install reinforcing cage for pipe piles nstallation of tie rods including corrosion protection system Each 46 2,000.00 92,000.00 MT Install HP250x85 tie rod centre supports during construction 55 2.000.00 110 000 00 nstallation of walers Lin.m. 120 500.00 60,000.00 Barge mounted crane, pile driver, tug and scow rental (to be confirmed by Hatch) Month 300,000.00 600,000.00 Shipping of steel to site (to be confirmed by Hatch) MT 1815 500.00 907,500.00 7,472,000.00 D Supply and Installation of Concrete Wharf Deck and Concrete Ice Defence Concrete supply - deck (35MPa) Cu.m. 1050 300.00 315,000.00 Concrete supply - parapet wall and sheet pile ice defence block (35MPa) 195,000.00 Cu.m. 650 300.00 orm and place concrete Cu.m. 1700 1,000.00 1,700,000.00 Supply and installation of reinforcing steel MT 240 2,000.00 480,000.00 2,690,000.00 E Wharf Fixtures Supply and install 2.5Dia. x 5.5m pneumatic fenders and chain Each 30,000.00 210,000.00 Supply and install mooring buoys with chain and anchorage (winter storage onshore) 125,000.00 250,000.00 Each Allowance for wharf infrastructure (lights, storm sewer, etc.) LS 1,000,000.00 1,000,000.00 Supply and install steel bollards Each 15,000.00 105,000.00 Supply and install ladders Each 5.000.00 35.000.00 120 Supply and install steel wheel guards Lin.m. 300.00 36,000.00 1,636,000.00 NET CONSTRUCTION ESTIMATED COST | \$ 30,579,200.00 F General Requirements Mobilization (to be confirmed by Hatch) Each 600,000.00 600,000.00 Shipping of equipment and supplies to site (to be confirmed by Hatch) LS 400,000.00 400,000.00 General Conditions (to be confirmed by Hatch) LS 1,000,000.00 1,000,000.00 2,000,000.00 CONSTRUCTION COST ESTIMATE SUB TOTAL (EXCLUDING CONTINGENCIES) \$ 32,579,200.00 G Construction Contingency Construction contingency - 25% 25% 8,144,800.00 \$ 8,144,800.00 CONSTRUCTION COST ESTIMATE TOTAL (INCLUDING CONTINGENCIES) \$ 40,724,000.00

Note:

- 1. Baseline cost of \$150/Cu.m. to dredge and dispose of unsuitable material used for cost comparison only. Cost of dredging to be finalized after summer 2011 Geotechnical Program.
- 2. Complete geotechnical information not available for trade-off study estimates are based on best available information and are subject to change.

Steensby Inlet Freight I	оск Ортіо	ns Anaiysis	Cos					
Project: Mary's River Iron Mine				Option:	2A-2, 100m Circula	r Sheet Pi	le Cell Structure	
Location: Steensby Inlet, Baffin Island								
Owner: Arcelor Mittal								
Consultant: Hatch	1			10 1				
		Ele	menta	al Cost	Elem	ental Amou I	itai Amount	
Element	Units	Quantity		Unit Rate	Sub-Total		Total	
A Site Preparation		•						
Dredging to achieve -13m elevation	Cu.m.	29050	\$	150.00	\$ 4,357,500.00			
Dredging inside cells to allow replacement with rock fill for stability	Cu.m.	10500	\$	150.00	\$ 1,575,000.00			
Supply of caisson rock fill, 50-300mm (includes volume for dredged area)	Cu.m.	46400	\$	75.00	\$ 3,480,000.00			
Placement of caisson rock fill, 50-300mm (includes volume for dredged area)	Cu.m.	46400	\$	40.00	\$ 1,856,000.00			
Supply and placement of storage area armour stone	Cu.m.	5870	\$	85.00	\$ 498,950.00			
Supply and placement of storage area sub armour stone	Cu.m.	2350	\$	85.00	\$ 199,750.00			
Supply and placement of storage area rock fill	Cu.m.	53440	\$	75.00	\$ 4,008,000.00			
Supply and placement of storage area surface gravels, 350mm thickness	Cu.m.	5100	\$	70.00	\$ 357,000.00			
7					,	\$	16,332,200.00	
B Supply of Sheet Piles for Circular Cell Structures							, ,	
Supply of steel for reusable construction template - 2 required	MT	200	\$	2,250.00	\$ 450,000.00			
Supply AS500-12.7 steel sheet piles (5 caissons x 128 piles + 8 int arcs x 23 piles)	MT	1400	\$	2,250.00				
- торију и за от тори тори тори тори тори тори тори т			Ť	_,	* 0,100,000.00	\$	3,600,000.00	
C Installation of Sheet Pile Circular Cell Structures						T	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Construction support template installation - 2 required	MT	200	\$	2,250.00	\$ 450.000.00			
Caisson and int arc installation on template	MT	1400	\$	2,000.00	*,			
Barge mounted crane, pile driver, tug and scow rental (to be confirmed by Hatch)	Month	2	\$	300.000.00	\$ 600,000.00			
Shipping of steel to site (to be confirmed by Hatch)	MT	1600	\$	500.00	+,			
Onlyphing of steel to site (to be committed by frateri)	IVII	1000	Ψ	300.00	Ψ 000,000.00	\$	4,650,000.00	
D Supply and Installation of Concrete Wharf Deck and Concrete Ice Defence						Ψ	4,030,000.00	
Concrete supply - deck (35MPa)	Cu.m.	1050	\$	300.00	\$ 315,000.00			
Concrete supply - parapet wall and ice defence block behind piles (35MPa)	Cu.m.	870	\$	300.00				
Form and place concrete	Cu.m.	1920	\$	1,000.00				
Supply and installation of reinforcing steel	MT	270	\$	2,000.00				
Supply and installation of fermorching steel	IVII	270	φ	2,000.00	φ 540,000.00	\$	3,036,000.00	
E Wharf Fixtures						Ψ	0,000,000.00	
Supply and install 2.5Dia. x 5.5m pneumatic fenders and chain	Each	7	\$	30.000.00	\$ 210.000.00			
Supply and install mooring buoys with chain and anchorage (winter storage onshore)	Each	2	\$	125,000.00				
Allowance for wharf infrastructure (lights, storm sewer, etc.)	LS	1	\$	1,000,000.00				
Supply and install steel bollards	Each	7	\$	15,000.00				
Supply and install ladders	Each	7	\$	5,000.00				
Supply and install wheel guards	Lin.m.	120	\$	300.00				
Toppy and motion mitted general			Ť		, 00,000.00	\$	1,636,000.00	
	1		NE	CONSTRUCTIO	N ESTIMATED COST	\$	29.254.200.00	
F General Requirements			T			T		
Mobilization (to be confirmed by Hatch)	Each	1	\$	600,000.00	\$ 600,000.00			
Shipping of equipment and supplies to site (to be confirmed by Hatch)	LS	1	\$	400,000.00				
General Conditions (to be confirmed by Hatch)	LS	1	\$	1,000,000.00				
The second of th	1 -5		1	.,000,000.00	+ 1,000,000.00	\$	2,000,000.00	
CONSTRU	CTION COST	T ESTIMATE S	UB T	OTAL (EXCLUDI	NG CONTINGENCIES)	\$	31,254,200.00	
G Construction Contingency						T .	,,	
Construction contingency - 25%	%	25%	\$	7,813,550.00	\$ 7,813,550.00			
	1		1	, ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$	7,813,550.00	
CONCEDUCTION	N COST FO	TIMATE TO	TAI	(INCLUDING	CONTINCENCIES	¢		
CONSTRUCTION	N COST ES	DINMAILIO	IAL	(INCLUDING	CONTINGENCIES)	Þ	39,067,750.00	

Steensby Inlet Freight Dock Options Analysis Cost Estimate

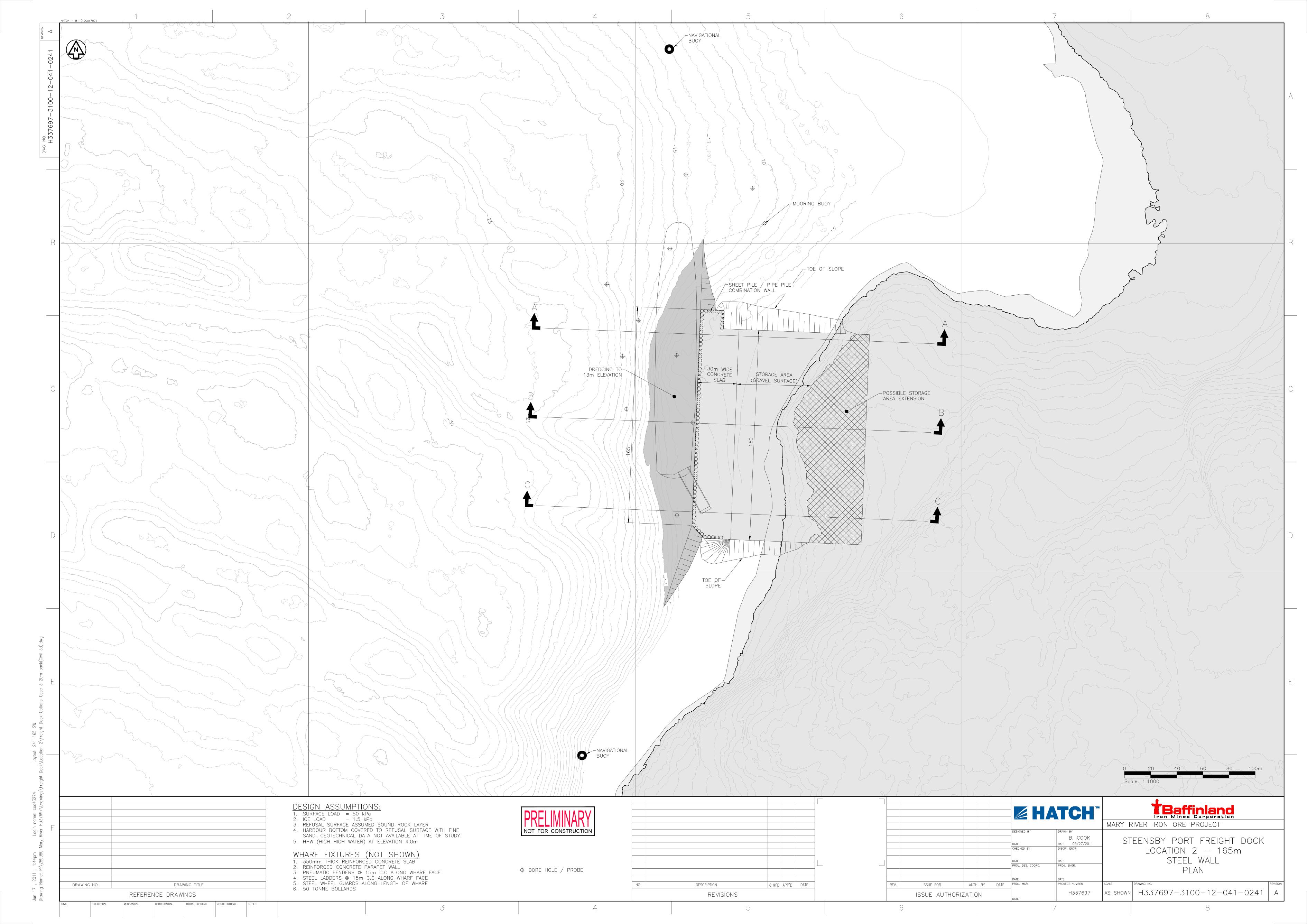
- Baseline cost of \$150/Cu.m. to dredge and dispose of unsuitable material used for cost comparison only. Cost of dredging to be finalized after summer 2011 Geotechnical Program.
 Complete geotechnical information not available for trade-off study estimates are based on best available information and are subject to change.

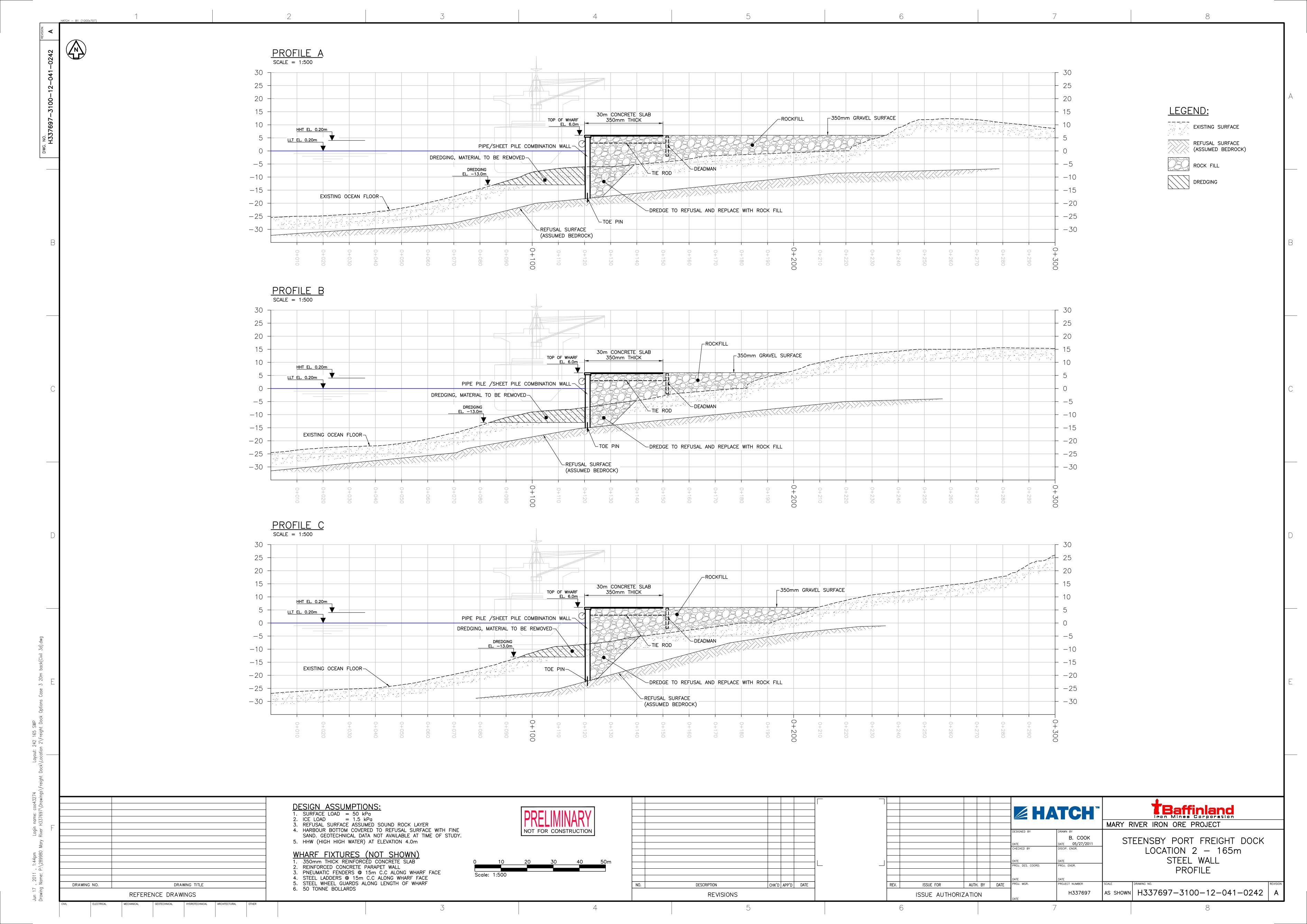


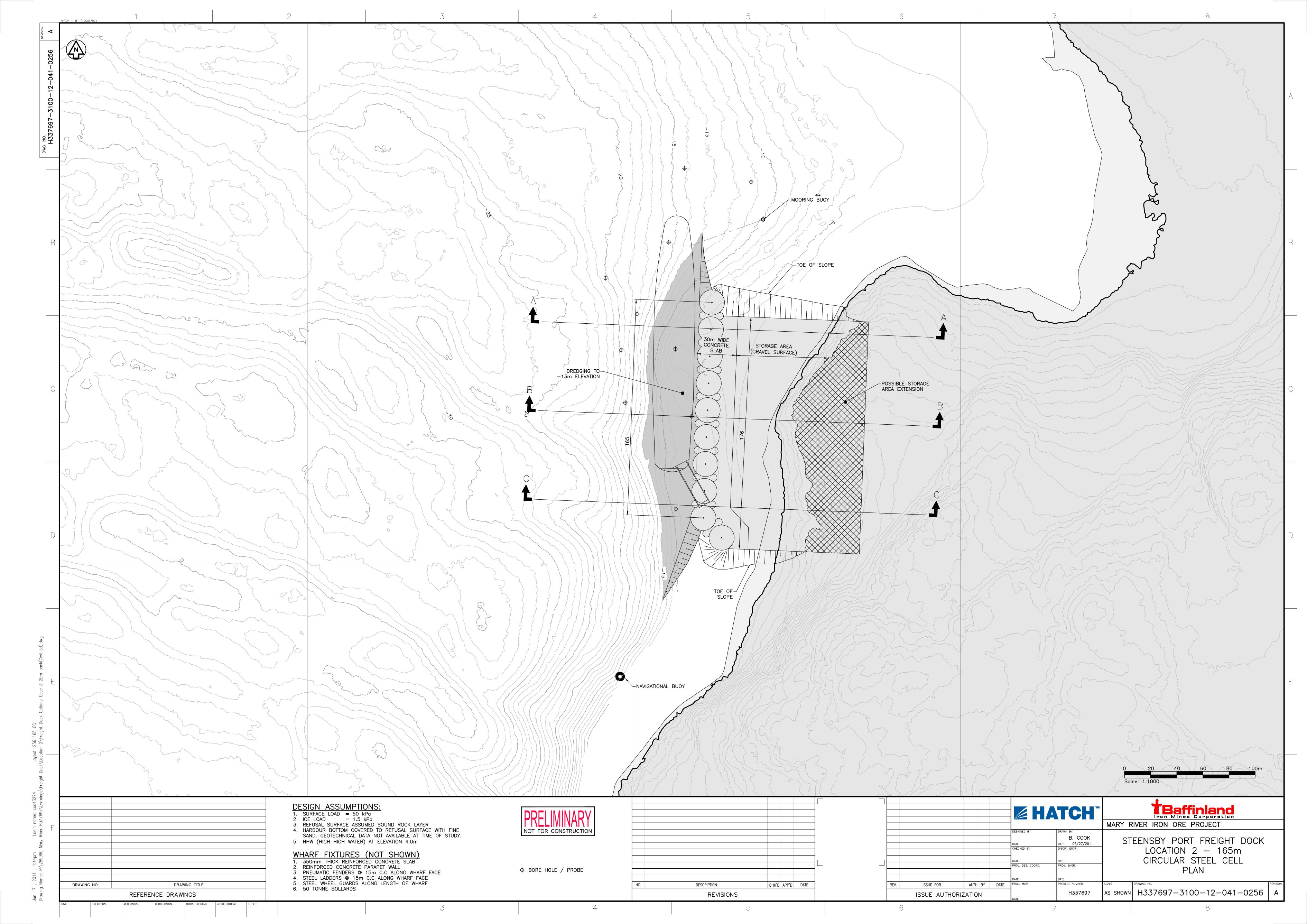


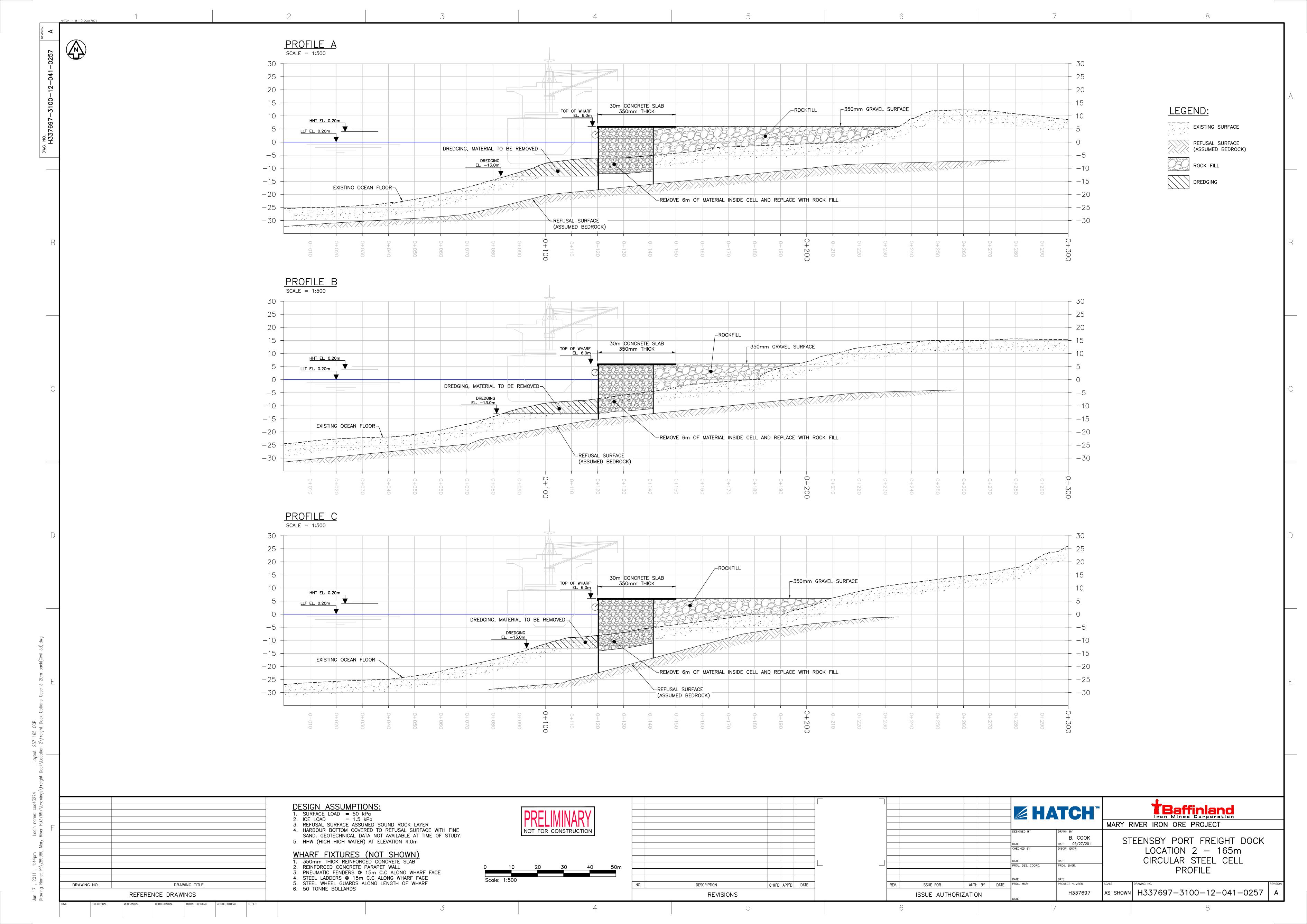
Appendix C:











Project: Mary's River Iron Mine 2B-1, 165m Pipe Pile/Sheet Pile Wall Location: Steensby Inlet, Baffin Island Owner: Arcelor Mittal Consultant: Hatch Elemental Cost Elemental Amount Sub-Total Element Units Quantity **Unit Rate** Total A Site Preparation Dredging to achieve -13m elevation Cu.m. 28600 150.00 4,290,000.00 Dredging behind wall to allow replacement with angular stone for stability Cu.m. 20570 150.00 3,085,500.00 1.542.750.00 Supply and placement of rock fill behind wall in dredged area for stability Сит 20570 75 00 Supply and placement of storage area armour stone Cu.m. 6250 85.00 531,250.00 212,500.00 Supply and placement of storage area sub armour stone Cu.m. 2500 85.00 Supply and placement of storage area rock fill 140040 75.00 10.503.000.00 Cu m Supply and placement of storage area surface gravels, 350mm thickness Cu.m. 9300 70.00 651,000.00 20,816,000.00 B Supply of Sheet Pile, Pipe Pile, and Accessories МТ 480 2,250.00 1,080,000.00 Supply AZ26-700 sheet piles - wharf face Supply AZ26-700 sheet piles - anchor wall MT 195 2,250.00 438,750.00 MT 4,575,000.00 Supply 1829mm dia. pipe piles - 19mm wall thickness 1525 3,000.00 Supply concrete infill for pipe piles (35MPa) Cu.m. 4750 300.00 1,425,000.00 Supply reinforcing cage for pipe piles MT 670 1,500.00 1,005,000.00 Supply Tie Rods, 100mm Dia. MT 2,500.00 300,000.00 120 МТ 170,000.00 Supply HP250x85 tie rod centre supports during construction 85 2.000.00 Supply Waler steel and fittings MT 35 2,500.00 87,500.00 Supply Toe pins for pipe piles, 200mm dia. x 3m MT 100 2,250.00 225,000.00 9.306.250.00 C Installation of Combination Sheet Pile/Pipe Pile Wall Installation of sheet piles - AZ26-700 wharf face 960,000.00 MT 480 2,000.00 MT Installation of sheet piles - AZ26-700 anchor wall 195 390,000.00 2,000.00 Installation of 1829mm dia. pipe piles - 19mm wall thickness MT 1525 2,500.00 3,812,500.00 Excavate, core, place, and grout toe pins Each 134 10,000.00 1,340,000.00 Place concrete infill for pipe piles (35MPa) Cu.m. 4750 400.00 1,900,000.00 MT 670 2,250.00 1,507,500.00 Install reinforcing cage for pipe piles 134,000.00 nstallation of tie rods including corrosion protection system Each 67 2.000.00 nstall HP250x85 tie rod centre supports during construction MT 85 2,000.00 170,000.00 Installation of walers I in m 185 500.00 92.500.00 Barge mounted crane, pile driver, tug and scow rental (to be confirmed by Hatch) 300,000.00 600,000.00 Month Shipping of steel to site (to be confirmed by Hatch) MT 3210 500.00 1,605,000.00 12.511.500.00 D Supply and Installation of Concrete Wharf Deck and Concrete Ice Defence 1550 465,000.00 Concrete supply - deck (35MPa) Cu.m. 300.00 Concrete supply - parapet wall and sheet pile ice defence block (35MPa) Cu.m. 1000 300.00 300,000.00 2,550,000.00 2550 1 000 00 Form and place concrete Cu.m. MT Supply and installation of reinforcing steel 360 2,000.00 720,000.00 4,035,000.00 E Wharf Fixtures 300,000.00 Supply and install 2.5Dia. x 5.5m pneumatic fenders and chain Each 10 30,000.00 125,000.00 250,000.00 Supply and install mooring buoys with chain and anchorage (winter storage onshore) Each 1,000,000.00 Allowance for wharf infrastructure (lights, storm sewer, etc.) 1.000.000.00 LS Supply and install steel bollards Each 15,000.00 165,000.00 11 Supply and install ladders Each 11 5,000.00 55,000.00 Supply and install wheel guards 185 55,500.00 300.00 Lin.m. 1,825,500.00 NET CONSTRUCTION ESTIMATED COST | \$ 48,494,250.00 F General Requirements Each Mobilization (to be confirmed by Hatch) 600,000.00 600,000.00 Shipping of equipment and supplies to site (to be confirmed by Hatch) 600,000.00 600,000.00 LS General Conditions (to be confirmed by Hatch) 1,000,000.00 1,000,000.00 2,200,000.00 CONSTRUCTION COST ESTIMATE SUB TOTAL (EXCLUDING CONTINGENCIES) \$ 50,694,250.00 **G Construction Contingency** 12,673,560.00 \$ 12,673,560.00 Construction contingency - 25% 25% % 12,673,560.00 CONSTRUCTION COST ESTIMATE TOTAL (INCLUDING CONTINGENCIES) \$ 63,367,810.00

Steensby Inlet Freight Dock Options Analysis Cost Estimate

Notes

- 1. Baseline cost of \$150/Cu.m. to dredge and dispose of unsuitable material used for cost comparison only. Cost of dredging to be finalized after summer 2011 Geotechnical Program.
- 2. Complete geotechnical information not available for trade-off study estimates are based on best available information and are subject to change.

Project: Mary's River Iron Mine				Option:	2E	3-2, 165m Circula	Sheet	Pile Cell Structure
Location: Steensby Inlet, Baffin Island				-				
Owner: Arcelor Mittal								
Consultant: Hatch								
		Ele	menta	al Cost		Eleme	ental An	nount
Element	Units	Quantity		Unit Rate		Sub-Total		Total
A Site Preparation		,						
Dredging to achieve -13m elevation	Cu.m.	28600	\$	150.00	\$	4,290,000.00		
Dredging inside cells to allow replacement with rock fill for stability	Cu.m.	18950	\$	150.00	\$	2,842,500.00		
Supply of caisson rock fill, 50-300mm (includes volume for dredged area)	Cu.m.	85050	\$	75.00		6,378,750.00		
Placement of caisson rock fill, 50-300mm (includes volume for dredged area)	Cu.m.	85050	\$	40.00	\$	3,402,000.00		
Supply and placement of storage area armour stone	Cu.m.	6400	\$	85.00	\$	544,000.00		
Supply and placement of storage area sub armour stone	Cu.m.	2560	\$	85.00	\$	217,600.00		
Supply and placement of storage area rock fill	Cu.m.	113520	\$	75.00	\$	8,514,000.00		
Supply and placement of storage area surface gravels, 350mm thickness	Cu.m.	10500	\$	70.00	\$	735,000.00		
							\$	26,923,850.00
B Supply of Sheet Piles for Circular Cell Structures								
Supply of steel for reusable construction template - 2 required	MT	200	\$	2,250.00		450,000.00		
Supply AS500-12.7 steel sheet piles (9 caissons x 128 piles + 16 int arcs x 23 piles)	MT	2750	\$	2,250.00	\$	6,187,500.00		
0.1	_						\$	6,637,500.00
C Installation of Sheet Pile Circular Cell Structures		222				450.000.00		
Construction support template installation - 2 required	MT	200	\$	2,250.00		450,000.00		
Caisson and int arc installation on template	MT	2750	\$	2,000.00		5,500,000.00		
Barge mounted crane, pile driver, tug and scow rental (to be confirmed by Hatch)	Month	2	\$	300,000.00		600,000.00		
Shipping of steel to site (to be confirmed by Hatch)	MT	2950	\$	500.00	\$	1,475,000.00	Φ.	0.005.000.00
D Supply and Installation of Concrete Wharf Deck and Concrete Ice Defence			+				\$	8,025,000.00
Concrete supply - deck (35MPa)	Cu.m.	1550	\$	300.00	\$	465,000.00		
Concrete supply - parapet wall and ice defence block behind piles (35MPa)	Cu.m.	1350	\$	300.00		405,000.00		
Form and place concrete	Cu.m.	2900	\$	1,000.00		2,900,000.00		
Supply and installation of reinforcing steel	MT	410	\$	2.000.00		820,000.00		
eappr) and modulation or removering order			1	=,000.00	Ψ	020,000.00	\$	4,590,000.00
E Wharf Fixtures							·	, ,
Supply and install 2.5Dia. x 5.5m pneumatic fenders and chain	Each	10	\$	30,000.00		300,000.00		
Supply and install mooring buoys with chain and anchorage (winter storage onshore)	Each	2	\$	125,000.00	\$	250,000.00		
Allowance for wharf infrastructure (lights, storm sewer, etc.)	LS	1	\$	1,000,000.00	\$	1,000,000.00		
Supply and install steel bollards	Each	11	\$	15,000.00	\$	165,000.00		
Supply and install ladders	Each	11	\$	5,000.00	\$	55,000.00		
Supply and install steel wheel guards	Lin.m.	185	\$	300.00	\$	55,500.00		
							\$	1,825,500.00
	1	T	NET	CONSTRUCTIO	N ES	STIMATED COST	\$	48,001,850.00
F General Requirements	Faata		Φ.	000 000 00	Φ.	000 000 00		
Mobilization (to be confirmed by Hatch)	Each	1	\$	600,000.00		600,000.00		
Shipping of equipment and supplies to site (to be confirmed by Hatch)	LS	1	\$	600,000.00		600,000.00		
General Conditions (to be confirmed by Hatch)	LS	1	\$	1,000,000.00	\$	1,000,000.00	Φ.	2.200.000.00
CONCTRU	CTION COST	ECTIMATE C	IID T	OTAL /EVOLUBII	I C	ONTINGENCIES)	Φ	50,201,850.00
C Construction Continuous	CHON COST	ESTIMATES	UB I	OTAL (EXCLUDII	NG C	ON HINGENCIES)	Þ	50,201,650.00

Steensby Inlet Freight Dock Options Analysis Cost Estimate

G Construction Contingency Construction contingency - 25%

Notes:

1. Baseline cost of \$150/Cu.m. to dredge and dispose of unsuitable material used for cost comparison only. Cost of dredging to be finalized after summer 2011 Geotechnical Program.

2. Complete geotechnical information not available for trade-off study - estimates are based on best available information and are subject to change.

\$ 12,550,460.00 \$

CONSTRUCTION COST ESTIMATE TOTAL (INCLUDING CONTINGENCIES) \$

12,550,460.00

12,550,460.00

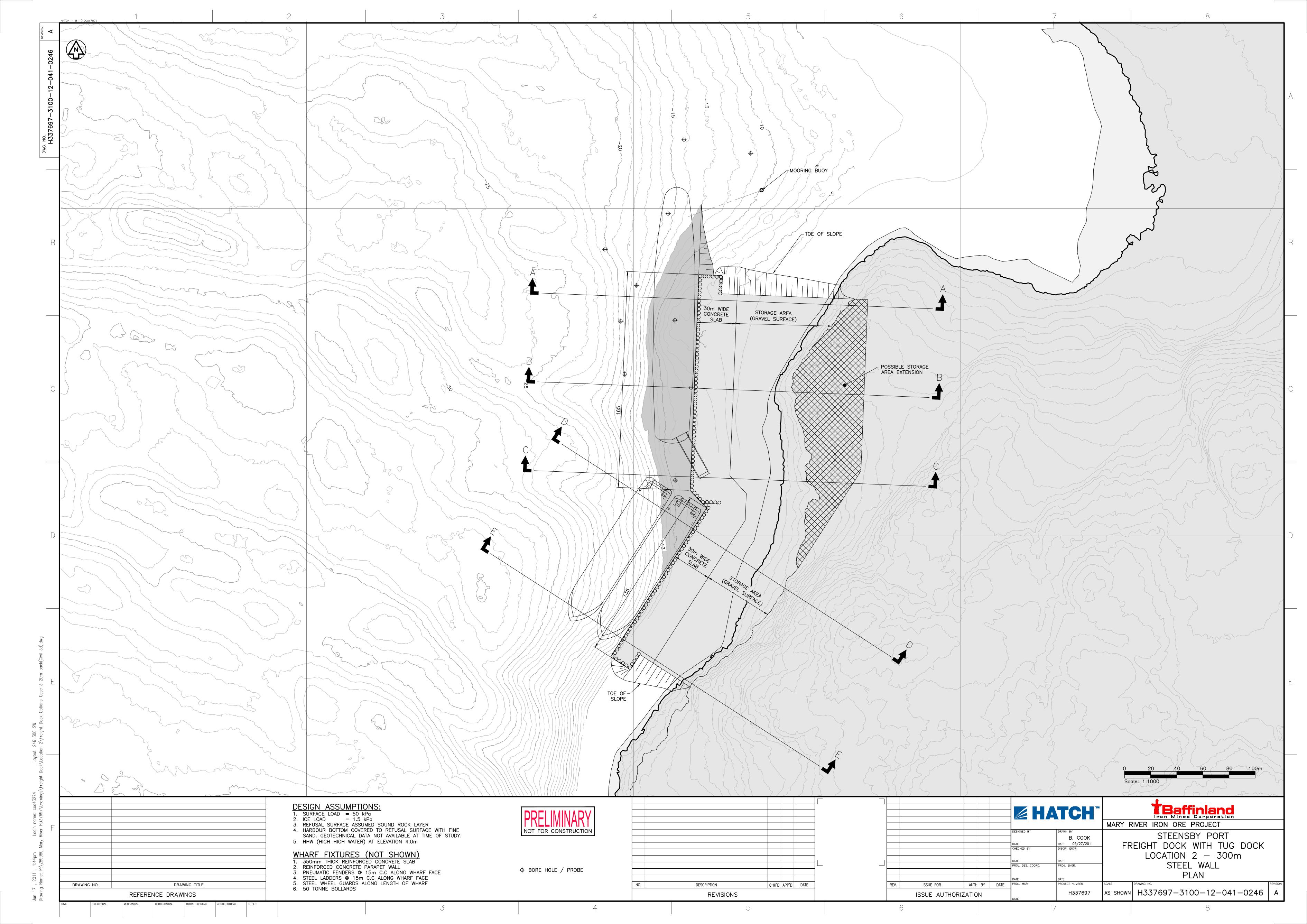
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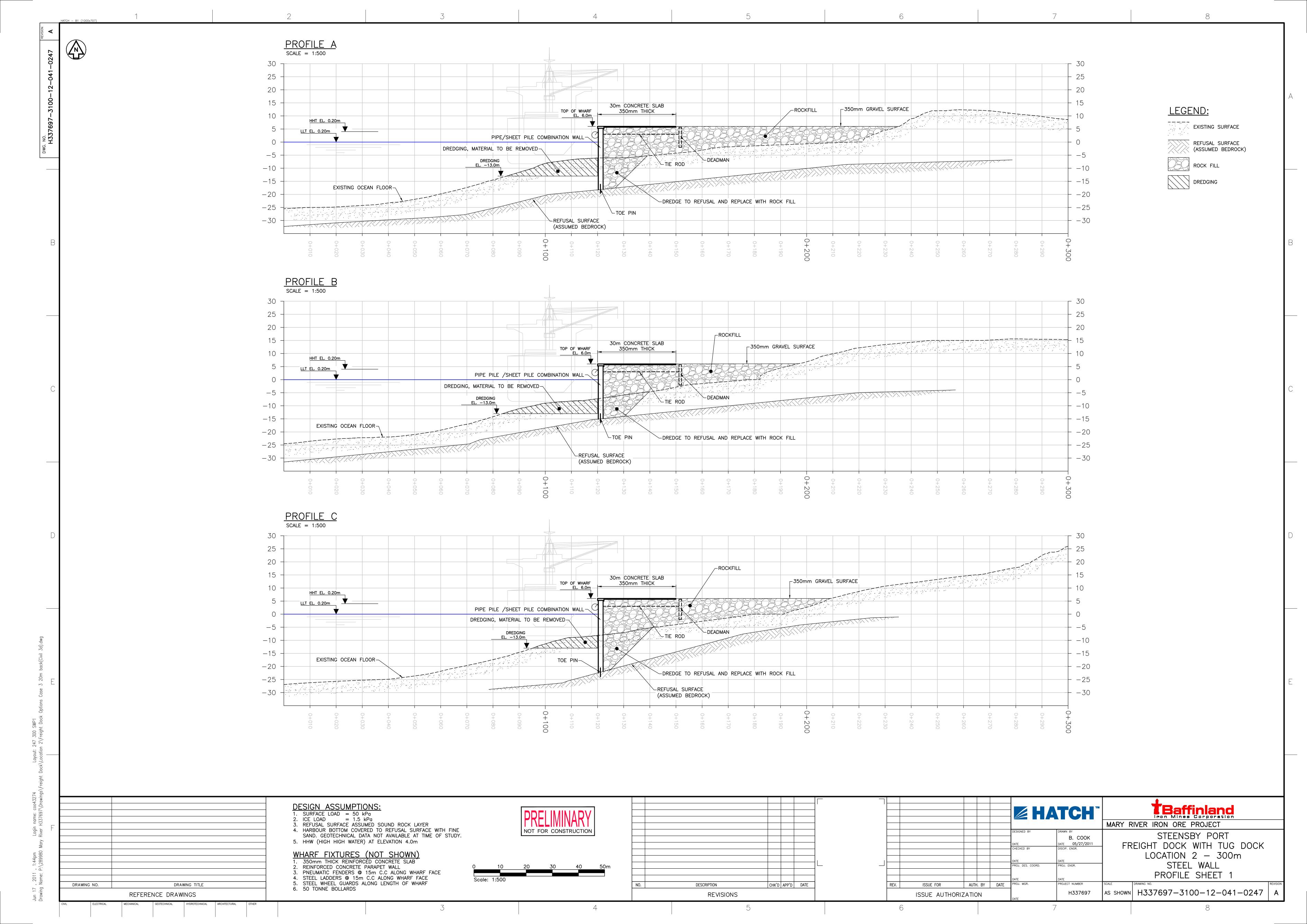


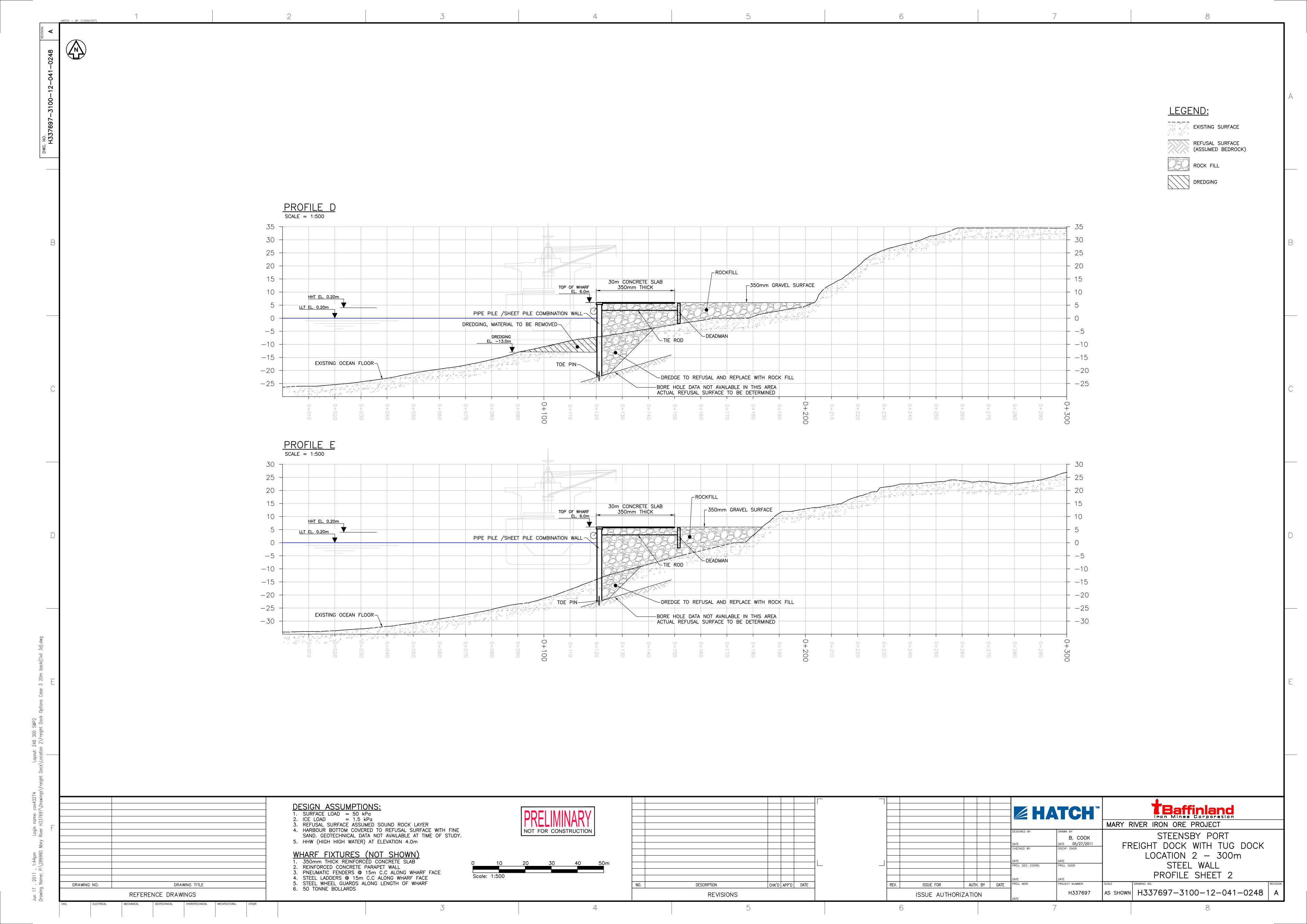


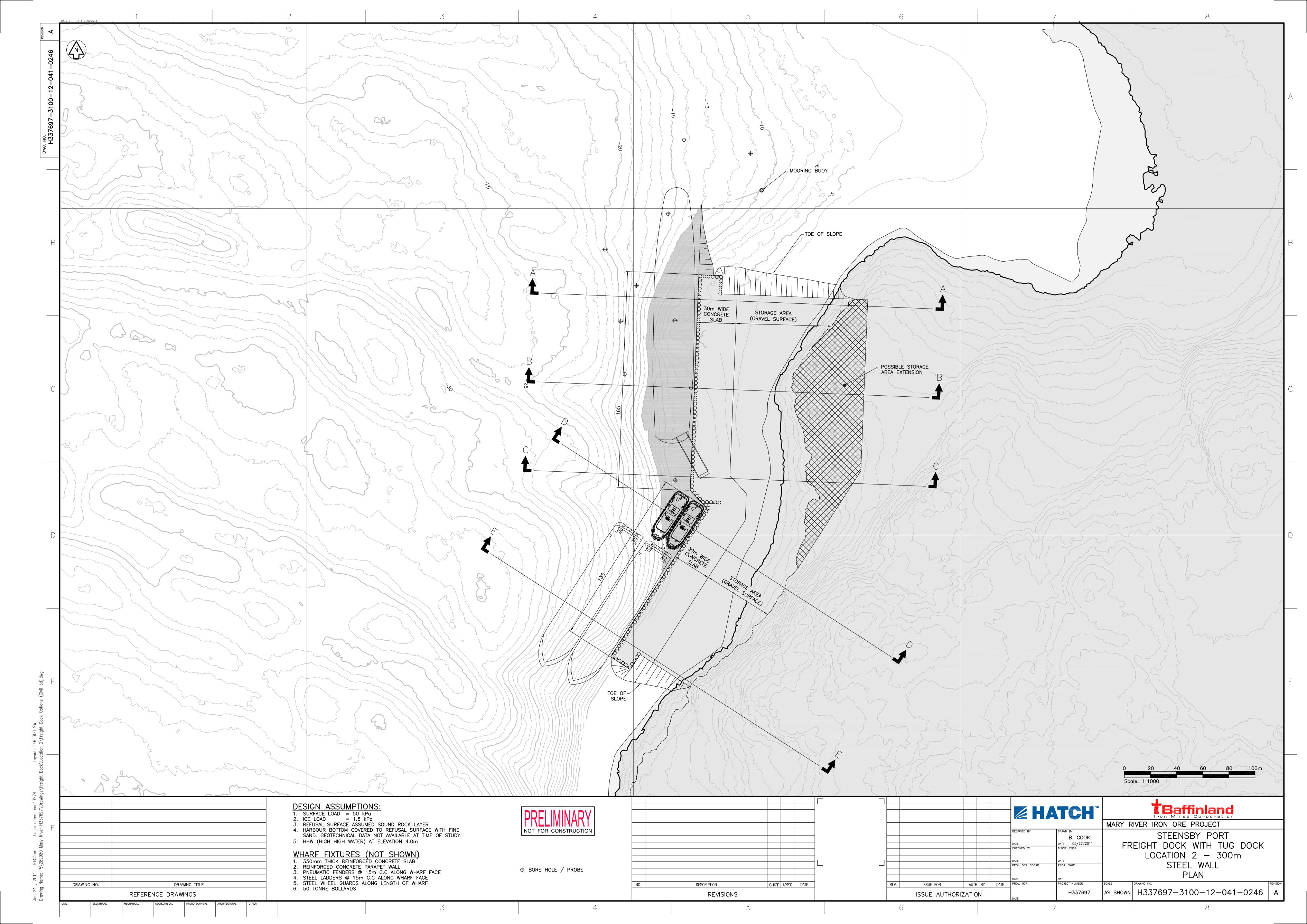
Appendix D:

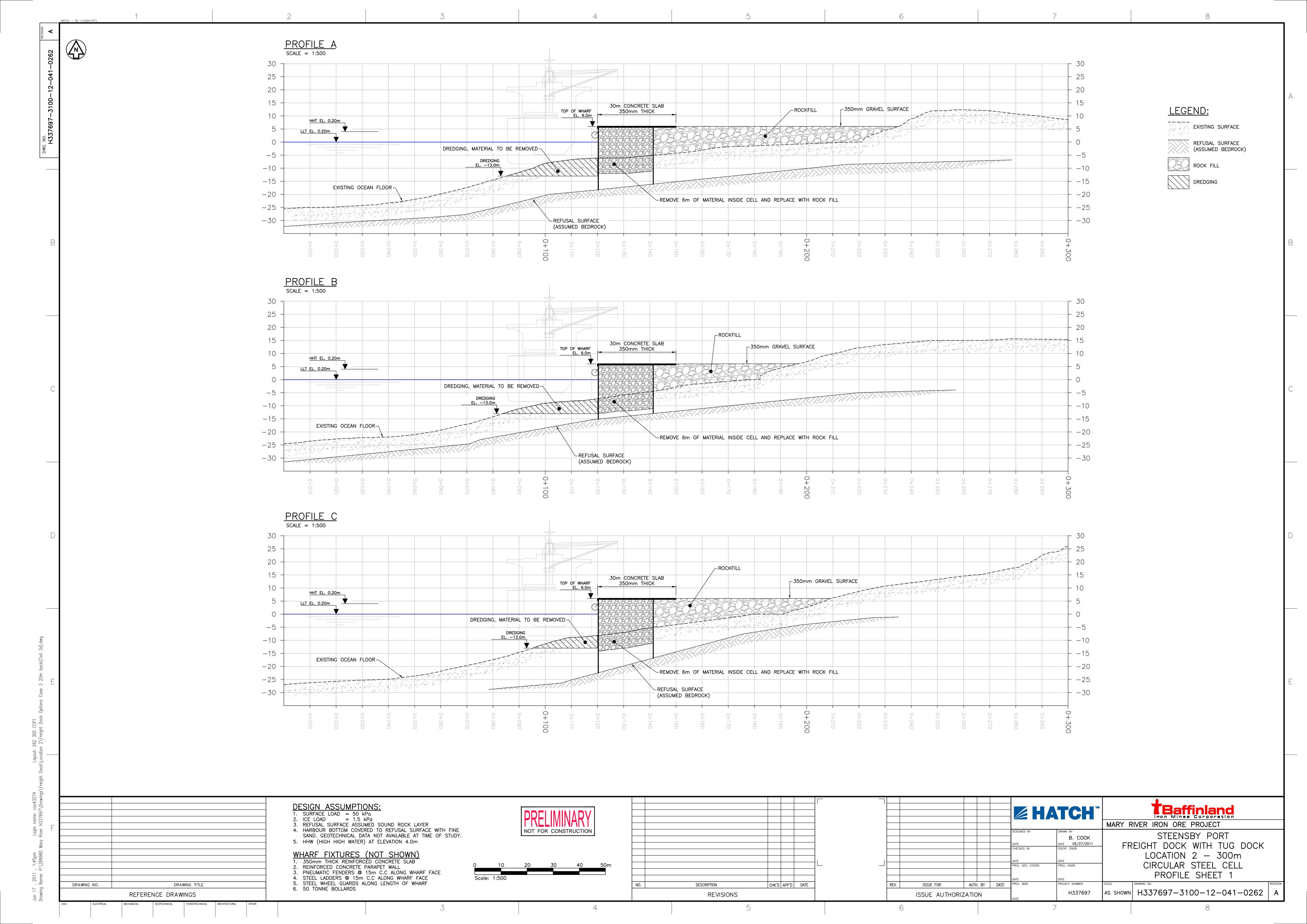


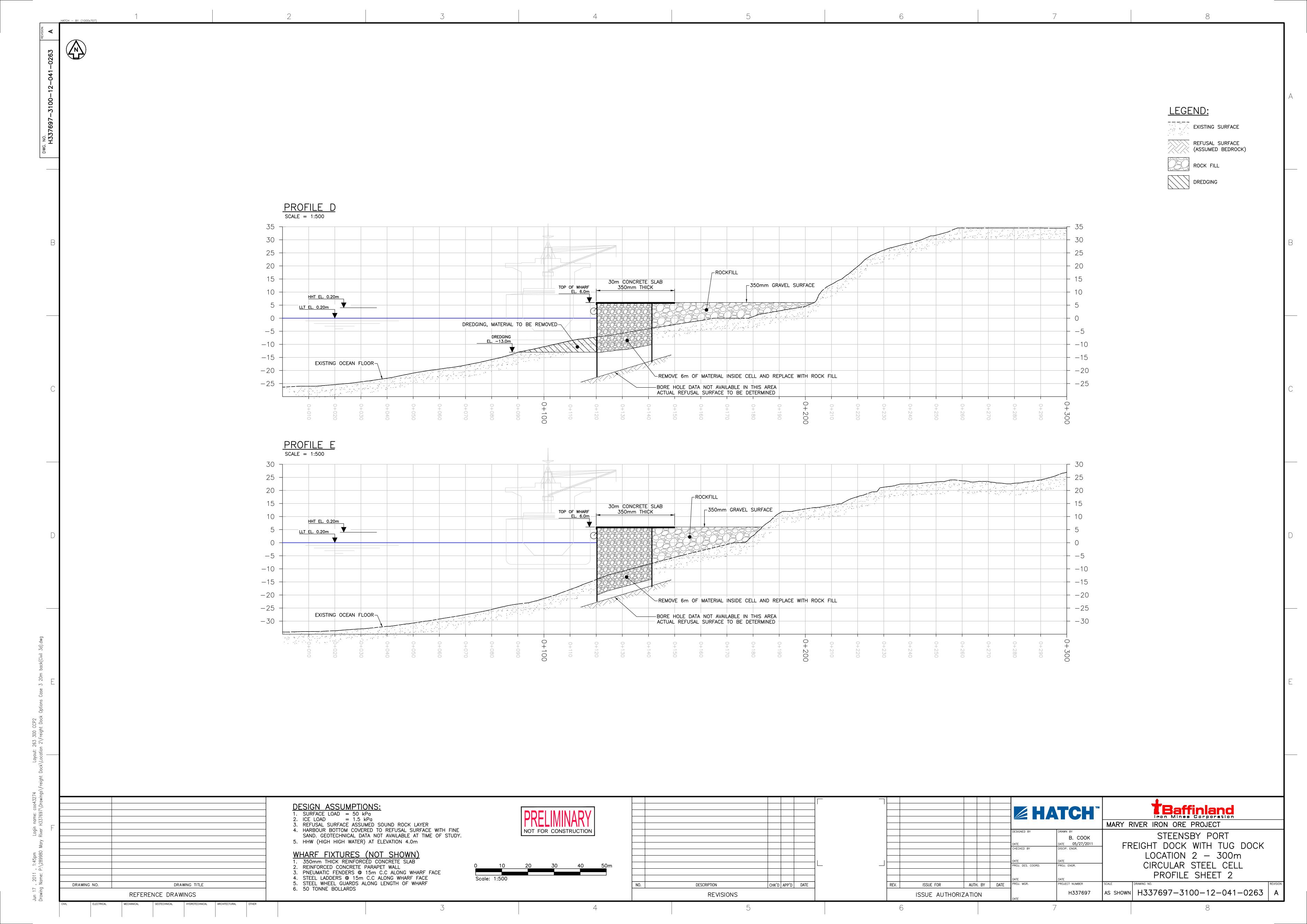












Owner: Arcelor Mittal Consultant: Hatch								
		Eler	nenta T	al Cost	Elemental /			mount
Element	Units	Quantity		Unit Rate		Sub-Total		Total
A Site Preparation	0	01000	Φ.	150.00	Φ.	4.050.000.00		
Dredging to achieve -13m elevation Dredging behind wall to allow replacement with angular stone for stability	Cu.m.	31000 37500	\$	150.00 150.00		4,650,000.00 5,625,000.00		
Supply and placement of rock fill behind wall in dredged area for stability	Cu.m.	37500	\$	75.00		2,812,500.00		
Supply and placement of storage area armour stone	Cu.m.	5650	\$	85.00		480,250.00		
Supply and placement of storage area sub armour stone	Cu.m.	2260	\$	85.00		192,100.00		
Supply and placement of storage area rock fill	Cu.m.	248500	\$	75.00		18,637,500.00		-
Supply and placement of storage area surface gravels, 350mm thickness	Cu.m.	16500	\$	70.00	\$	1,155,000.00	Φ.	22 550 250
B Supply of Sheet Pile, Pipe Pile, and Accessories							\$	33,552,350.
Supply AZ26-700 sheet piles - wharf face	MT	920	\$	2,250.00	\$	2,070,000.00		
Supply AZ26-700 sheet piles - anchor wall	MT	355	\$	2,250.00		798,750.00		
Supply 1829mm dia. pipe piles - 19mm wall thickness	MT	2670	\$	3,000.00		8,010,000.00		
Supply concrete infill for pipe piles (35MPa)	Cu.m.	8300	\$	300.00		2,490,000.00		
Supply reinforcing cage for pipe piles	MT	1170	\$	1,500.00		1,755,000.00		
Supply Tie Rods, 100mm Dia. Supply HP250x85 tie rod centre supports during construction	MT MT	205 145	\$	2,500.00 2,000.00		512,500.00 290,000.00		
Supply Water steel and fittings	MT	50	\$	2,500.00		125,000.00		
Supply Toe pins for pipe piles, 200mm dia. x 3m	MT	175	\$	2,250.00		393,750.00		
			Ť	2,200.00	Ψ	000,7 00.00	\$	16,445,000.
C Installation of Combination Sheet Pile/Pipe Pile Wall								
Installation of sheet piles - AZ26-700 wharf face	MT	920	\$	2,000.00		1,840,000.00		
Installation of sheet piles - AZ26-700 anchor wall	MT	355	\$	2,000.00		710,000.00 6,675,000.00		
Installation of 1829mm dia. pipe piles - 19mm wall thickness Excavate, core, place, and grout toe pins	MT Each	2670 230	\$	2,500.00 10,000.00		2,300,000.00		
Place concrete infill for pipe piles (35MPa)	Cu.m.	8300	\$	400.00		3,320,000.00		
Install reinforcing cage for pipe piles	MT	1170	\$	2,250.00		2,632,500.00		
Installation of tie rods including corrosion protection system	Each	115	\$	2,000.00	_	230,000.00		
Install HP250x85 tie rod centre supports during construction	MT	145	\$	2,000.00		290,000.00		
Installation of walers	Lin.m.	340	\$	500.00	\$	170,000.00		
Barge mounted crane, pile driver, tug and scow rental (to be confirmed by Hatch)	Month	2	\$	300,000.00		600,000.00		
Shipping of steel to site (to be confirmed by Hatch)	MT	5690	\$	500.00	\$	2,845,000.00	\$	21,612,500.
D Supply and Installation of Concrete Wharf Deck and Concrete Ice Defence							Φ	21,612,500.
Concrete supply - deck (35MPa)	Cu.m.	2650	\$	300.00	\$	795,000.00		
Concrete supply - parapet wall and sheet pile ice defence block (35MPa)	Cu.m.	1400	\$	300.00	\$	420,000.00		
Form and place concrete	Cu.m.	4050	\$	1,000.00		4,050,000.00		
Supply and installation of reinforcing steel	MT	570	\$	2,000.00	\$	1,140,000.00		
E Wharf Fixtures							\$	6,405,000.
Supply and install 2.5Dia. x 5.5m pneumatic fenders and chain	Each	20	\$	30,000.00	\$	600,000.00		
Supply and install mooring buoys with chain and anchorage (winter storage onshore)	Each	2	\$	125,000.00		250,000.00		
Allowance for wharf infrastructure (lights, storm sewer, etc.)	LS	1	\$	1,000,000.00	-	1,000,000.00		
Supply and install steel bollards	Each	20	\$	15,000.00	\$	300,000.00		-
Supply and install ladders	Each	20	\$	5,000.00		100,000.00		
Supply and install wheel guards	Lin.m.	320	\$	300.00	\$	96,000.00		
			NF	T CONSTRUCTIO	NF	STIMATED COST	\$ \$	2,346,000. 80,360,850.
F General Requirements			INL	1 0011311100110		STIMATED COST	Ψ	00,300,030.
Mobilization (to be confirmed by Hatch)	Each	1	\$	600,000.00		600,000.00		
Shipping of equipment and supplies to site (to be confirmed by Hatch)	LS	1	\$	800,000.00		800,000.00		
General Conditions (to be confirmed by Hatch)	LS	1	\$	1,000,000.00	\$	1,000,000.00	Ф	2,400,000.
CONSTRU	CTION COST	ESTIMATE SI	JB T	OTAL (EXCLUDI	NG C	ONTINGENCIES)	\$ \$	82,760,850.
G Construction Contingency						,	7	
Construction contingency - 25%	%	25%	\$	20,690,210.00	\$	20,690,210.00		
CONCEDUCTION	L COCT FC	TIMATE TO		(INCLUDING		ITINGENOIES)	\$	20,690,210.
CONSTRUCTION	1 COST ES	TIMATE TO	IAL	(INCLUDING	COI	NTINGENCIES)	\$	103,451,060.
Notes: 1. Baseline cost of \$150/Cu.m. to dredge and dispose of unsuitable material used for co 2. Complete geotechnical information not available for trade-off study - estimates are ba							otechr	nical Program.

Steensby Inlet Freight D	ock Optio	ns Analysis	Cos					
Project: Mary's River Iron Mine				Option:	,		et Pile Cell Structure	
Location: Steensby Inlet, Baffin Island					165m Main Do	ock + 1	125m Tug Dock	
Owner: Arcelor Mittal								
Consultant: Hatch					1			
		Ele	ment	al Cost	Elemental Amount			
Element	Units	Quantity		Unit Rate	Sub-Total		Total	
A Site Preparation								
Dredging to achieve -13m elevation	Cu.m.	31000	\$	150.00	\$ 4,650,000.00			
Dredging inside cells to allow replacement with rock fill for stability	Cu.m.	34450	\$	150.00				
Supply of caisson rock fill, 50-300mm (includes volume for dredged area)	Cu.m.	146900	\$	75.00				
Placement of caisson rock fill, 50-300mm (includes volume for dredged area)	Cu.m.	146900	\$	40.00				
Supply and placement of storage area armour stone	Cu.m.	6400	\$	85.00				
Supply and placement of storage area sub armour stone	Cu.m.	2560	\$	85.00				
Supply and placement of storage area rock fill	Cu.m.	183633	\$	75.00				
Supply and placement of storage area surface gravels, 350mm thickness	Cu.m.	17200	\$	70.00	\$ 1,204,000.00			
117					, ,	\$	42,449,075.00	
B Supply of Sheet Piles for Circular Cell Structures								
Supply of steel for reusable construction template - 2 required	MT	200	\$	2,250.00	\$ 450,000.00			
Supply AS500-12.7 steel sheet piles (15 caissons x128 piles + 28 int arcs x23 piles)	MT	5550	\$	2,250.00	\$ 12,487,500.00			
				,	, , , , , , , , , , , , , , , , , , , ,	\$	12,937,500.00	
C Installation of Sheet Pile Circular Cell Structures							, ,	
Construction support template installation - 2 required	MT	200	\$	2,250.00	\$ 450,000.00			
Caisson and int arc installation on template	MT	5550	\$	2,000.00				
Barge mounted crane, pile driver, tug and scow rental (to be confirmed by Hatch)	Month	2	\$	300,000.00				
Shipping of steel to site (to be confirmed by Hatch)	MT	5750	\$	500.00	\$ 2,875,000.00			
					, ,	\$	15,025,000.00	
D Supply and Installation of Concrete Wharf Deck and Concrete Ice Defence							, ,	
Concrete supply - deck (35MPa)	Cu.m.	2650	\$	300.00	\$ 795,000.00			
Concrete supply - parapet wall and ice defence block behind piles (35MPa)	Cu.m.	1850	\$	300.00	\$ 555,000.00			
Form and place concrete	Cu.m.	4500	\$	1,000.00	\$ 4,500,000.00			
Supply and installation of reinforcing steel	MT	630	\$	2,000.00	\$ 1,260,000.00			
						\$	7,110,000.00	
E Wharf Fixtures								
Supply and install 2.5Dia. x 5.5m pneumatic fenders and chain	Each	20	\$	30,000.00	\$ 600,000.00			
Supply and install mooring buoys with chain and anchorage (winter storage onshore)	Each	2	\$	125,000.00	\$ 250,000.00			
Allowance for wharf infrastructure (lights, storm sewer, etc.)	LS	1	\$	1,000,000.00	\$ 1,000,000.00			
Supply and install steel bollards	Each	20	\$	15,000.00	\$ 300,000.00			
Supply and install ladders	Each	20	\$	5,000.00	\$ 100,000.00			
Supply and install steel wheel guards	Lin.m.	320	\$	300.00	\$ 96,000.00			
						\$	2,346,000.00	
	•		NE.	T CONSTRUCTIO	N ESTIMATED COST	\$	79,867,575.00	
F General Requirements								
Mobilization (to be confirmed by Hatch)	Each	1	\$	600,000.00				
Shipping of equipment and supplies to site (to be confirmed by Hatch)	LS	1	\$	800,000.00				
General Conditions (to be confirmed by Hatch)	LS	1	\$	1,000,000.00	\$ 1,000,000.00			
						\$	2,400,000.00	
	CTION COST	TESTIMATE S	UB T	OTAL (EXCLUDI	NG CONTINGENCIES	\$	82,267,575.00	
G Construction Contingency								
Construction contingency - 25%	%	25%	\$	20,566,890.00	\$ 20,566,890.00		·	
						\$	20,566,890.00	
CONSTRUCTION	N COST ES	STIMATE TO	TAL	(INCLUDING	CONTINGENCIES)	\$	102,834,465.00	

Steensby Inlet Freight Dock Options Analysis Cost Estimate

- Notes:

 1. Baseline cost of \$150/Cu.m. to dredge and dispose of unsuitable material used for cost comparison only. Cost of dredging to be finalized after summer 2011 Geotechnical Program.

 2. Complete geotechnical information not available for trade-off study estimates are based on best available information and are subject to change.