



MEADOWBANK MINE

Spill Contingency Plan

Meadowbank Mine Site
All Weather Access Road (AWAR)
Whale Tail Pit
Whale Tail Haul Road
Baker Lake Facilities

In Accordance with Water License 2AM-WTP1826 & 2AM-MEA1526

Prepared by:
Agnico Eagle Mines Limited – Meadowbank Division

Version 7 February 2019

EXECUTIVE SUMMARY

This document presents the Spill Contingency Plan for Agnico Eagle Mines Limited (Agnico Eagle) Meadowbank Mine Site, All Weather Access Road (AWAR), Whale Tail Mine Site, Whale Tail Haul Road, and Baker Lake Marshalling Facilities, which is a requirement of the Meadowbank Gold Project Type A Water License No. 2AM-MEA1526 issued on July 23, 2015 and 2AM-WTP1826 issued on July 11, 2018.

The Spill Contingency Plan (SCP) designates lines of authority, responsibility, establishes proper reporting and details plans of action in the event of a spill. This plan applies to the operational phase of the Project and is applicable to all Agnico Eagle employees and any contractors associated with the project located at latitude 65°01'52"N and longitude 96°04'22"W approximately 70 km north of Baker Lake in Nunavut including the Baker Lake Marshalling Facilities located at latitude 64°18'36"N and longitude 95°58'04"W, Whale Tail Project located at latitude 64°24'14" and 96°40'50", the All-Weather Access Road (AWAR), and the Whale Tail Haul Road between Meadowbank and Whale Tail sites.

IMPLEMENTATION SCHEDULE

As required by Water License 2AM-WTP1826 Part B, Item 13 & 2AM-MEA1526 Part B Item 11, the implementation schedule for this Plan is effective immediately (February 2019) subject to any modification proposed by the NIRB and NWB as a result of the review and approval process.

DISTRIBUTION LIST

Agnico Eagle – Environmental Superintendent

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Agnico Eagle - Mill Superintendent

Agnico Eagle – Maintenance Superintendent

Agnico Eagle – Mine Superintendent

Agnico Eagle - Energy & Infrastructure Superintendent

DOCUMENT CONTROL

Version	Date (YMD)	Section	Page	Revision	
1	08/08/08			Comprehensive plan for Meadowbank Mine Site, Exploration Camp and Baker Lake Facilities	
2	11/12/04			Update of Contacts, Spill management materials, include AWAR map and Spill KIT Location Map	
3	12/07/25			Update of the hazardous materials stored on site	
4	2013/11			Comprehensive revision and update with info for Baker Lake Jet-A Tank	
5	2014/11	Appendices I & J		Include the prohibition of adding neutralizing chemicals to drainages or near or within water bodies	
6	2015/09	3		Change definition of a major spill and minor spill	
		Table 4		Contact Information	
		5.1.3		Add point that procedure MBK-ENV-0016 will be followed for reporting spills	
		5.6		Addition of section on event monitoring. Seepage monitoring included in section.	
		Appendix L		Dyno Nobel Emergency Response Plan added in Appendix J	
		Appendix M		MBK-ENV-0016 Spill Response Procedure Added	
7	2019/02	Complete document		Added Whale Tail pit and haul road to the Spill Plan.	

Prepared By: Environmental Department

Approved By:

Robin Allard

General Supervisor Environment

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LIST OF ACRONYMS

Agnico Eagle Agnico Eagle Mines Limited
ANFO Ammonium Nitrate Fuel Oil
AWAR All-Weather Access Road

CCME Canadian Council of Ministers of the Environment

CIRNAC Crown-Indigenous Relations and Northern Affairs Canada

DFO Fisheries and Oceans Canada

ECCC Environment and Climate Change Canada EMS Environmental Management System

ERP Emergency Response Plan ERT Emergency Response Team

ERTC Emergency Response Team Coordinator

GN Government of Nunavut HCN Hydrogen Cyanide

HMMP Hazardous Materials Management Plan

LEL Lower Explosion Limit
MSDS Materials Safety Data Sheets

NIOSH National Institute for Occupational Safety and Health

OHSP Occupational Health & Safety Plan

PCB Polychlorinated Biphenyls
PPE Personal Protective Equipment

PTA Product Transfer Area
SCP Spill Contingency Plan
TBD To Be Determined

TDG Transportation of Dangerous Goods

WHMIS Workplace Hazardous Materials Information System

1. INTRODUCTION

1.1 PURPOSE AND SCOPE OF THE SPILL CONTINGENCY PLAN

The overall purpose of creating a spill contingency plan is to minimize the impacts of spills by the establishment of predetermined lines of response and plans of action. This plan has been designed to facilitate effective communication and the efficient clean-up of potentially hazardous materials spills. These materials include:

- Hydrocarbon liquids such as diesel fuel, aviation fuel (Jet-A), gasoline, hydraulic oil;
- Soluble solids such as ammonium nitrate prills;
- Soluble liquids, such as glycols, acids, paints;
- Corrosive liquids such as sulphuric acid and corrosive solids such as sodium cyanide; and
- Any deleterious substances such as suspended solids, arsenic, copper, lead, nickel, zinc etc.

More specifically the objectives of this Spill Contingency Plan (SCP) are to:

- Identify roles, responsibilities, and reporting procedures;
- Provide readily accessible emergency information to the cleanup crews, management, and government agencies;
- Comply with federal and territorial regulations and guidelines pertaining to the preparation of contingency plans and notification requirements;
- Promote the safe and effective recovery of spilled materials; and
- Minimize the environmental impacts of spills to water or land.

This plan has been prepared in accordance with the following reference documents:

- Crown-Indigenous Relations and Northern Affair Canada (CIRNAC) 2007. Guidelines for Spill Contingency Planning;
- Government of Canada, Department of Fisheries and Ocean (DFO) 2016, Fisheries Act,
- Government of Canada, Environment and Climate Change Canada (ECCC) 1999, Canadian Environmental Protection Act (CEPA) Environmental Emergency Regulations;
- Government of Canada, Environment and Climate Change Canada (ECCC) 2017, Migratory Birds Convention Act 1994;
- Government of Canada, Environment and Climate Change Canada (ECCC) 2018, Metal and Diamond Mining Effluent Regulations;
- Government of Nunavut (GN), Contingency Planning and Spill Reporting in Nunavut. A Guide to the New Regulations;
- Government of Nunavut (GN) 2002, Guideline General Management of Hazardous Wastes in Nunavut, and
- Northwest Territories Resources Wildlife and Economic Development, Environmental Protection Service. 1988. Spill Contingency Planning and Reporting Regulations.

2 PROJECT DESCRIPTION

The Meadowbank Gold Project, operated by Agnico Eagle Mines Limited, is located approximately 70 km north of the Hamlet of Baker Lake in Nunavut. The project is located on Inuit Owned surface lands (IOL BL-14) and has the following coordinates:

Latitude: 65°01'52"N Longitude: 96°04'22"W NTS map sheet 66H/1

Meadowbank Project components include marshalling facilities in Baker Lake, the 110 kilometer All-Weather Access Road (AWAR) from Baker Lake, the Meadowbank mine site (Figure 9), the Whale Tail Project and the Whale Tail Pit Haul Road between Meadowbank and Whale Tail sites (Figure 10). The Meadowbank mine site consists of the process plant, landfarm, sewage treatment plant, water intake, accommodation buildings, power plant, tank farm, warehouse, truck shop, emulsion plant, open pit (Figure 1) and Vault area (Figure 2). The Baker Lake Marshalling Area consists of a laydown transfer area to temporarily store materials prior to the delivery to the Meadowbank mine site. The Baker Lake fuel farm consists of six (6), ten (10) million litre tanks for diesel fuel, within secondary containment (Figure 3) and eighteen (18) 100,000L double walled tanks, within secondary containment, for aviation fuel (Figure 4). Agnico Eagle is in the permitting process to add two 10,000,000 L tanks in Bake Lake. The Whale Tail camp (Figure 5) consists of sewage treatment plant, water intake, accommodation buildings, power plant, 1,500,000 bulk fuel storage area, warehouse, maintenance shop, and open pit. The Whale Tail Haul Road has one diesel tank of 1,915L installed at Km 132.

The fuel is delivered in bulk by sealift to the Baker Lake fuel farm. From there, fuel is hauled to the Meadowbank and Whale Tail sites by contractor tanker trucks on the AWAR and on the Whale Tail Pit Haul Road, respectively. Diesel fuel coming from the Baker Lake Tank Farm is stored at the Meadowbank site into a single 5.6 million litre tank, within secondary containment, and the aviation fuel into eight (8) – 50,000L double walled tanks in proximity of the airstrip. Fuel at the Whale Tail site will be stored in one 1,500,000 L tank. From there, the diesel is redistributed around site by an onsite fuel truck to site fuel tanks. Fuel storage locations have been designed to meet the CCME guidelines for Aboveground Storage Tank Systems Containing Petroleum and Allied Petroleum Products.

Emergency spill response equipment (i.e. spill kits) is installed at each fuel storage location. Spill kits contain the appropriate type, size and quantity of equipment for the volume and type of product present at the storage location. Transport trucks, heavy equipment and light vehicles are all equipped with spill kits.

Construction at the Meadowbank mine site began with the issuance of the Type A Water License and other relevant authorizations in July 2008 with operations commencing in January 2010. Mining of ore at Meadowbank is expected to cease in Q3 2019. The Meadowbank site is expected to be extended through the operation of the Whale Tail Project which will supply ore to the Meadowbank process plant. Construction of the Whale Tail open pit has started in July 2018.

2.1 PREVENTION AND INSPECTIONS

The first step in spill contingency planning is to take actions to prevent spills from occurring.

Transport, transfer and storage of materials are performed by trained personnel using secondary containment, with well- maintained equipment and containers. Refueling stations in Baker Lake, at the mine site, and at the Whale Tail site are equipped with a lined area to contain any minor leaks or spills while refueling. Transfer of fuel from tanks to tanker trucks are performed with the aid of fuel pumps. A Product Transfer Area Assessment were conducted for the Baker Lake Oil Handling Facility and can be found in Appendix M. Good housekeeping practices are adopted especially in areas such as storage facilities, loading and unloading zones. Site orientations are conducted with all employees and spill prevention and response is discussed in detail. Regular worksite inspections are conducted to identify measures to minimize the risk of spills. All personnel are trained to be aware of the potential hazards associated with the fuel/chemicals with which they are assigned to work. In addition to work site inspections conducted by area specific employees, the Environmental Department conducts weekly inspections to audit facilities handling or storing hazardous materials (Appendix A).

Agnico Eagle supports the following general principles for spill prevention:

- Provide up-to-date and accessible Material Safety Data Sheets (MSDS) for all hazardous materials;
- Regular inspections of fuel/chemical storage areas for leaks (including flex connectors and plumbing) and platform shifting;
- Regular inspections of hazardous materials storage areas;
- Train workers in the use of safe work procedures for hazardous materials, and procedures to clean up spills:
- Encourage workers to take reasonable measures to prevent spills;
- Keep drums/containers sealed or closed when not in use;
- Place drums/containers within a suitable form of secondary or spill containment;
- Keep "overpack" or "salvage" drums nearby to contain leaking drums:
- Keep storage areas secure from unauthorized access;
- Segregate incompatible materials;
- Ensure chemical storage areas are adequately protected from weather and physical damage; and
- Provide adequate spill response materials at storage areas (details of spill response equipment are outlined in Section 8).

Figure 1: Layout Meadowbank Mine Site

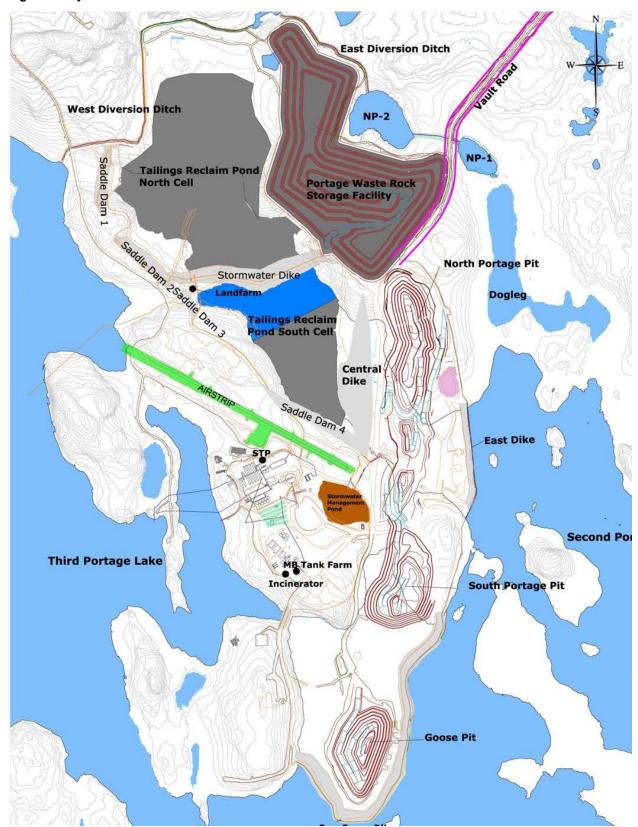


Figure 2: Layout Vault Site

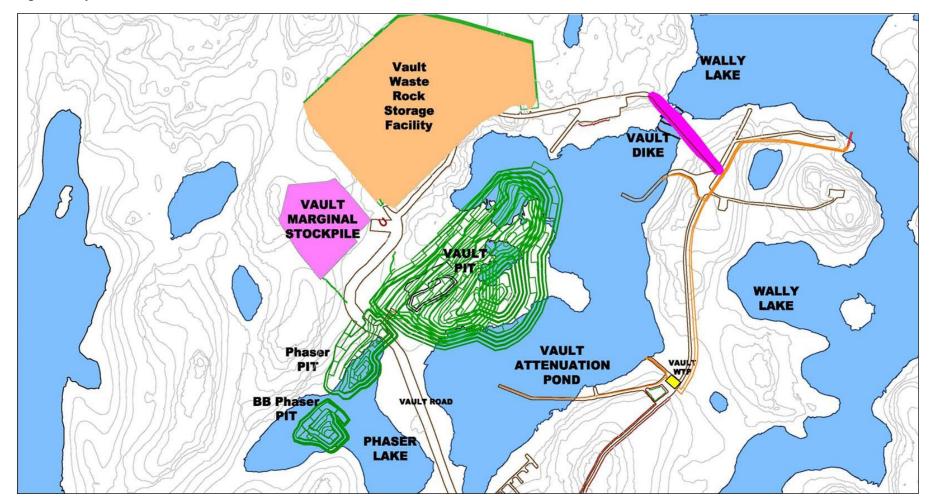


Figure 3: Baker Lake Diesel Fuel Tank Farm

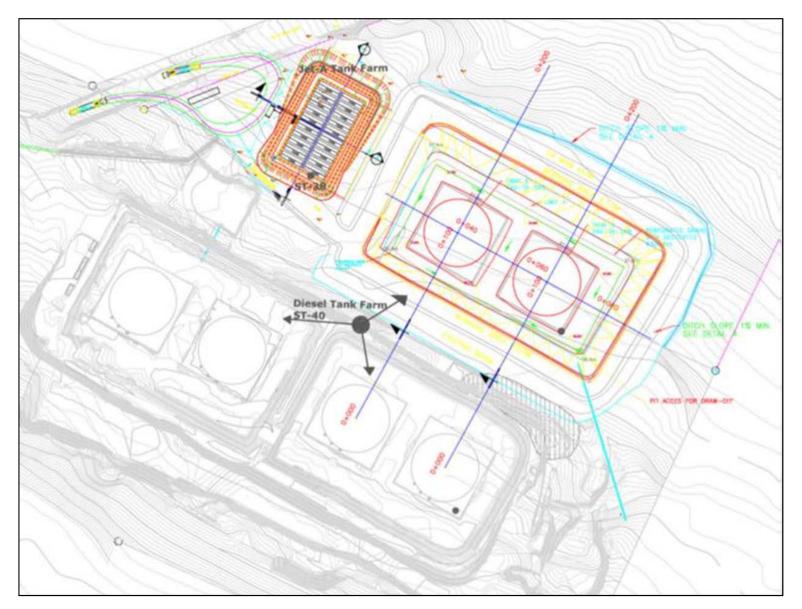


Figure 4: Baker Lake Jet-A Fuel Tank Farm

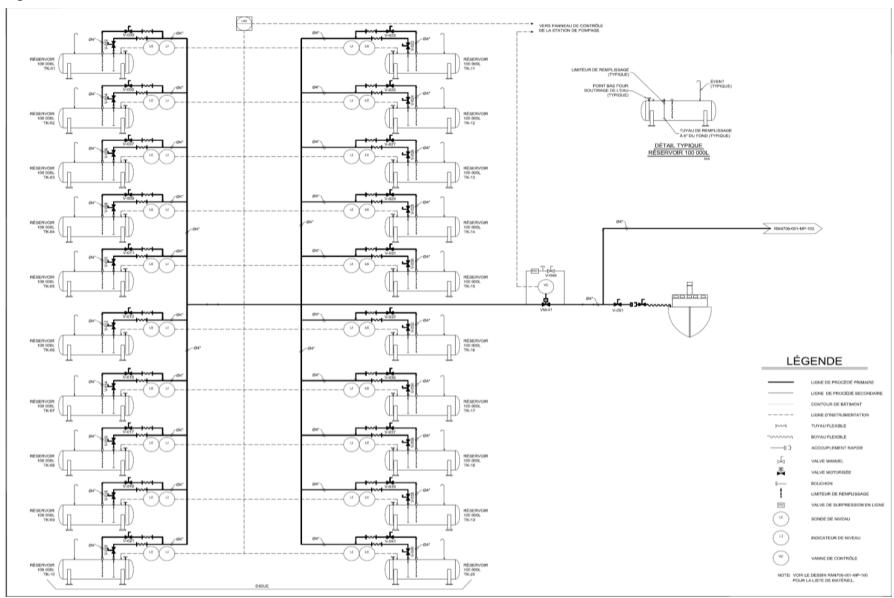
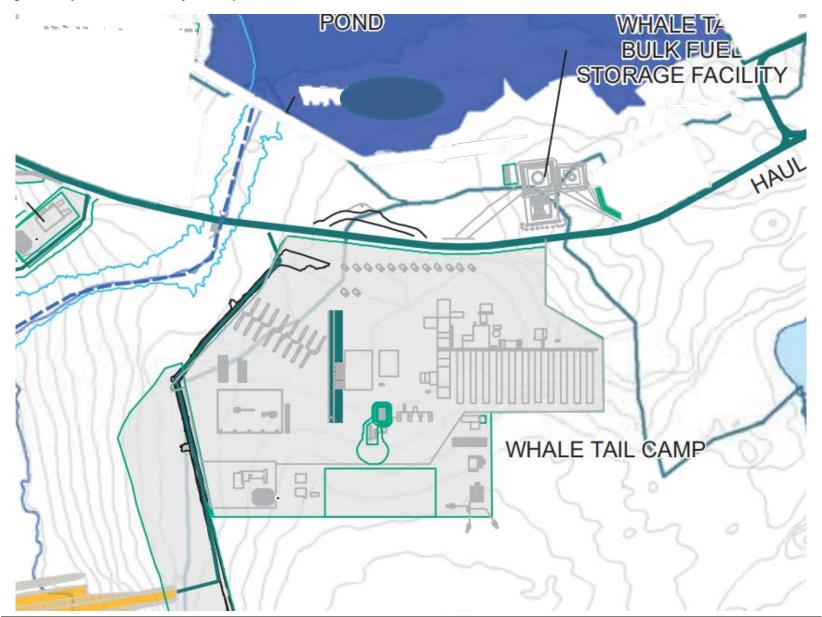


Figure 5: Layout Whale Tail Project Camp



3 DEFINITIONS

3.1 WHAT IS A SPILL?

For the purposes of this plan, a major spill is defined as an accidental release of product into the environment that has the potential for adverse impacts to the receiving environment, Agnico Eagle property or human health. This can include potential impacts to water, surface and groundwater, land, equipment, buildings, local communities, human health and the atmosphere.

A minor spill is defined as any spill that does not involve a toxic, reactive, or explosive material in a situation that does not pose a significant risk to the environment, human health or Agnico Eagle property. Minor spills are generally contained within Agnico Eagle facilities.

3.2 MATERIALS AND REPORTABLE (TO REGULATORY AUTHORITIES) SPILLS ON SITE

As a precaution, if there is any doubt as to whether the quantity spilled meets the minimum thresholds for reporting to regulatory authorities listed in Table 1, the spill incident will be reported. Furthermore, Agnico Eagle maintain a detailed log of all spills reportable to authorities and those non-reportable for all materials listed in Section 1.1. As part of Agnico Eagle's overall environmental management system and in the spirit of a continuous improvement of environmental performance, procedures will be implemented to ensure **all** spills irrespective of location are reported to the Meadowbank Environment Department.

To ensure compliance with Section 36(3) and 38(5) of the Fisheries Act, Section 5(1) of the Migratory Birds Convention Act, the CEPA Environmental Emergency Regulations, Nunavut Spill Regulation and the Metal and Diamond Mining Effluent Regulations all spills of fuel or hazardous/deleterious materials, regardless of quantity, into a water body (including frozen), shall be reported immediately to the NT-NU 24-HOUR SPILL REPORT LINE (at 867.920.8130 or online at spills@gov.nt.ca). All spills on land that reach the reportable quantity listed in Table 1 need to be report to the NT-NU 24-HOUR SPILL REPORT LINE within 24 hours of the spill occurrence.

Table 1 - Spill quantities that must be reported to the NT-NU 24-HOUR SPILL REPORT LINE

Transportation Class	Type of Substance	Compulsory Reporting Amount	
1	Explosives	Any amount	
2.1	Compressed gas (flammable)	Any amount of gas from containers with a capacity	
		exceeding 100 L	
2.2	Compressed gas (non-corrosive,	Any amount from containers with a capacity	
	non- flammable)	exceeding 100 L	
2.3	Compressed gas	Any amount	
2.4	Compressed gas (corrosive)	Any amount	
3.1, 3.2, 3.3	Flammable liquid	100 L	
4.1	Flammable solid	25 kg	
4.2	Spontaneously combustible solid	25 kg	
4.3	Water reactant solids	25 kg	
5.1	Oxidizing substances	50 L or 50 kg	
5.2	Organic peroxides	1 L or 1 kg	
6.1	Poisonous substances	5 L or 5 kg	
7	Radioactive substances	Any amount	
8	Corrosive substances	5 L or 5 kg	
9.1 (in part)	Miscellaneous substances	50 L or 50 kg	
9.2	Environmentally hazardous	1 L or 1 kg	

Transportation Class	Type of Substance	Compulsory Reporting Amount	
9.3	Dangerous wastes	5L or 5 kg	
9.1 (in part)	PCB mixtures of 5 ppm or more	0.5 L or 0.5 kg	
None	Other contaminants	100 L or 100 kg	
None	Deleterious substances, Seepage	Any amount	

Note: L = litre; kg = kilogram; PCB = polychlorinated biphenyls; ppm = parts per million

4 RESPONSE ORGANIZATION

This section addresses the response organization and the responsibilities of each individual during response to an incident.

Figure 6 and 7 illustrates Agnico Eagle's Spill Reporting Procedure Steps in the event of a spill and Sections 4.1 -4.9 list the major responsibilities of site staff that will be participating in the emergency response management.

The first person (first responder) to notice, or come in contact with, any spill situation either initiates a Code 1 (i.e. If a tanker truck overturns on the AWAR/Whale Tail Haul Road) or reports to his/her immediate supervisor (i.e. All other spills on land or water). The supervisor is responsible to report the incident to the designated Incident Commander for a major spill or to the environmental department for a minor spill. If a Code 1 is initiated, the Incident Commander will respond in conjunction with the Emergency Response Team (ERT). Major responsibilities such as initial coordination, spill clean-up and mobilizing the ERT are part of the Incident Commander's duties.

The Incident Commander will contact the Environmental Superintendent and/or General Mine Manager or alternate, who in turn will inform the Senior Vice President, Environment and Sustainable Development. After all information has been collected, the Environmental Superintendent or alternate will submit a spill report and follow up spill report to the NWT/NU Spill Line, Nunavut Water Board, Kivalliq Inuit Association, Environment and Climate Change Canada (ECCC) and Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC). Incidents that require media communications will be the responsibility of Agnico Eagle General Mine Manager or alternate.

In the event of a major spill during a ship-to-ship transfer or due to unforeseen circumstances, the shipping company will be solely responsible for responding to the spill. The containment and clean-up of inadvertent spills resulting from the tankers in transporting the fuel is the responsibility of the shipping company. In the unlikely event where a major fuel spill becomes unmanageable, the shipping company could call on external resources such as the Canadian Coast Guard for assistance. In these situations, Agnico Eagle would provide whatever assistance it can to the shipping company1. Due to the lack of resources Agnico Eagle possess to counter act such a large scale marine spill, Agnico Eagle's assistance would be limited to providing support to preserve the shoreline environment. Agnico Eagle would put its resources to the best use possible during such an event, and assist as much as possible with the resources at hand. The Shipboard Oil Pollution Emergency Plan (SOPEP) is the responsibility of the shipping company; it covers the ship-to-ship transfer of fuel near Helicopter Island. Please refer to the Oil Pollution Emergency Plan for more details. Please refer to the certificate of entry and acceptance boats of shipping company, communication protocol, safety management system for entry into confined water and monthly safety meeting forms found in the Oil Pollution Emergency Plan.

¹ The Emergency Response Team will not be equipped or trained to respond to spills offshore in the Marine environment. They will however be able to respond to spills in the near shore area

Figure 6: Spill/incident reporting procedure

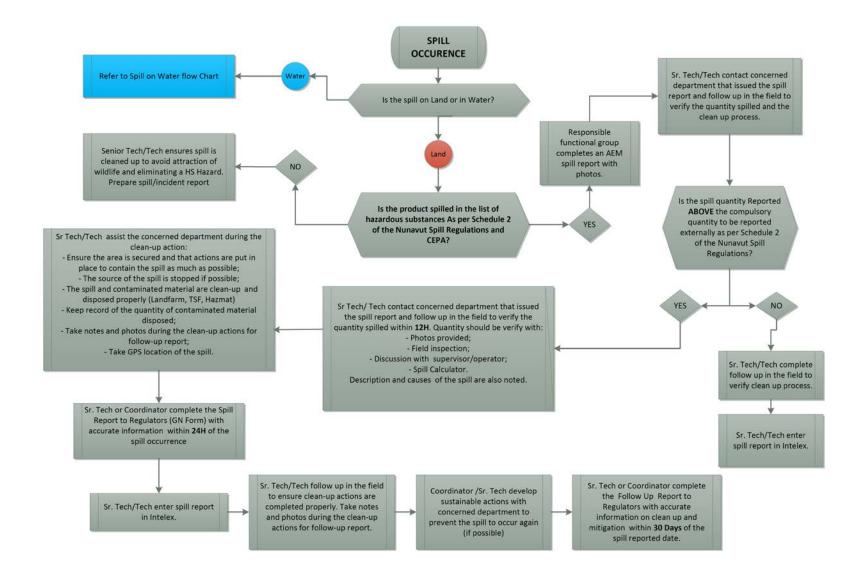
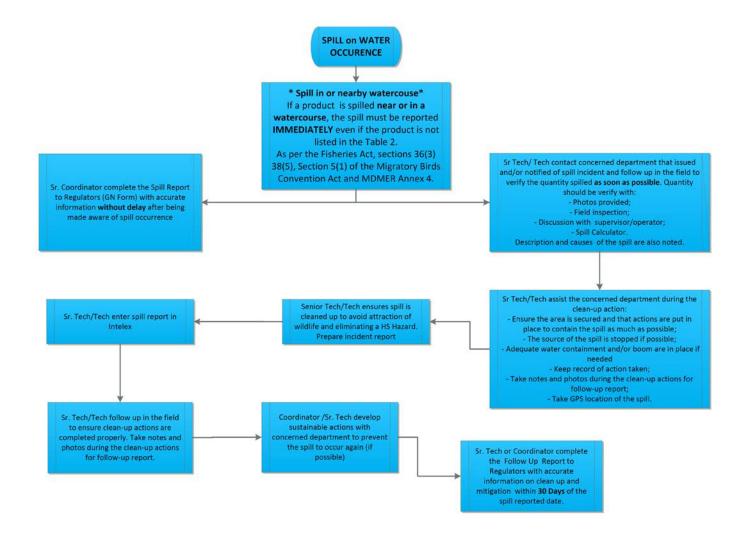


Figure 7: Spill/incident on Water Reporting Procedure



4.1 FIRST RESPONDER

The person who has caused a spill or the first to observe the spill is the first responder. The responsibilities of the first responder are as follows:

- In case of major incident (example: tanker truck overturn) and/or spill in or nearby watercourse, initiate a Code 1. Remain on radio to provide guidance to the ERT;
- In case of spill to land or water, contact the supervisor to report the incident;
- Immediately identify and contain the spill, IF SAFE TO DO SO; and
- Participate in spill response as a member of the clean-up crew.

4.2 SUPERVISOR

The responsibilities of the Supervisor are as follows:

- Initial assessment of the severity of the incident;
- Contacts the Incident Commander or Environmental Department;
- Gathers facts about the spill; and
- Participate in spill response as a member of the clean-up crew.

4.3 INCIDENT COMMANDER

Responsibilities of the Incident Commander are as follows:

- Assume complete authority over cleanup personnel and the spill scene, as well as assume responsibility for all mitigation efforts;
- Evaluate the initial situation and assess the magnitude of the problem;
- Activates the initial response plan;
- Alert and assemble key personnel in the response team, as deemed appropriate, to handle the situation:
- In consultation with the Environmental Superintendent or designate, develop the overall plan of action for containment and cleanup of the specific incident, as well as direct and implement the plan;
- Ensure assigned responsibilities are carried out and the activities of team members are coordinated:
- Assess the requirements for people, equipment, materials, and tools to contain the spill in light of what resources are immediately available; urgency will depend on the nature of the spill; and
- In consultation with the Environmental Superintendent or designate mobilize any additional resources that may be required and arrange for the transportation of necessary personnel and/or materials to the site.

4.4 EMERGENCY RESPONSE TEAM

Agnico Eagle has an Emergency Response Team (ERT) that is trained and responsible for controlling major spills, including those that could occur should a tanker truck overturn along the AWAR or on the Whale Tail Haul Road, and assisting with medical and other emergencies that may occur at the Meadowbank Mine, wherever the location. ERT team members attend regular training sessions.

4.5 EMERGENCY RESPONSE TEAM COORDINATOR

The responsibilities of the Emergency Response Team Coordinator (ERTC) are as follows:

Mobilize all ERT personnel, equipment, personal protective equipment and supplies as

- required to the site of the spill;
- Assist Incident Commander in obtaining any additional resources not available on site;
- Ensure that appropriate PPE is worn properly;
- Assist in developing and implementing emergency response training programs and exercises; and
- Ensure that all spill response personnel receive adequate training to fulfill their responsibilities as part of the ERT.

4.6 ENIVRONMENTAL SUPERINTENDENT OR DESIGNATE

The Environmental Superintendent or designate is responsible for implementing and maintaining the SCP. In addition, the Environmental Superintendent's or designates responsibilities in the case of a spill are to:

- Liaise with the Incident Commander;
- Provide technical advice on the anticipated environmental impacts of the spill;
- Advise on the effectiveness of various containment, recoveries, and disposal options, and suggest the most appropriate approach;
- Prepare and submit any formal reports (see Appendix B for NWT/NU Spill Report Form) to regulators and Agnico Eagle management detailing the occurrence of a spill;
- Contact the Senior Vice President Environment and Sustainable Development immediately for a major spill;
- Act as the spokesperson with regulatory and government agencies;
- If authorized by the General Mine Manager, act as a spokesperson with the public and media, as required;
- Implement a sampling protocol for the collection and analysis of samples to identify and monitor possible contaminant levels resulting from the spill;
- Ensure on-site resources for spill response and cleanup are available;
- Monitor the effectiveness of the cleanup operation and recommend further work, if necessary;
- Reviews incident occurrences and recommends preventative measures; and
- Assists in implementing training and simulation requirements for spill response personnel.

4.7 GENERAL MINE MANAGER ON DUTY

The General Mine Manager/designate is required to inform team members of the detailed nature of the operations to be performed in the event of a major spill during the operations phase. The responsibilities of the General Mine Manager/designate are as follows:

- Liaise with Agnico Eagle personnel resources and keep them informed of cleanup activities;
- Incidents that require media communications will be the responsibility of Agnico Eagle General Mine Manager or alternate; and
- Assist the Incident Commander and ERT as needed, particularly in obtaining any additional resources not available onsite for spill response and cleanup.

4.8 HEALTH AND SAFETY SUPERINTENDENT OR DESIGNATE

The following are the responsibilities of the Health and Safety Superintendent or designate in conjunction with the Training Department:

- Maintain emergency and health and safety records;
- Assist in conducting emergency spill response exercises:
- Track all emergency and health and safety training that on-site staff have received, and

- when retraining will be required;
- Notify the Incident Commander (related to ERT) when retraining is required:
- Ensure that employees are retrained in appropriate emergency response skills, Workplace Hazardous Materials Information System (WHMIS) training, Hazard Communication (HAZCOM), Occupational Health and Safety Administration (OHSA) training, first aid, and respirator fit-testing prior to expiry of existing training certification; and
- Consult with appropriate organizations regarding retraining requirements and schedules.

4.9 ON-SITE HEALTH CARE PROVIDERS

On-site medics are responsible for the following:

- Providing on-site first aid and other medical support; and
- Providing additional training for ERT members.

In addition to the health care providers on site, the Baker Lake Hamlet health professionals will be called first on the scene, if required.

4.10 SPILL RESPONSE TEAM CONTACT INFORMATION

Internal contact information is contained in Table 2 for all Agnico Eagle personnel involved in spill recovery and subsequent reporting. Table 3 provides contact information for Agnico Eagle contractors present at the mine site and transportation contractors. Important external contacts such as regulatory agencies and health organizations are listed in Table 4. Table 5 provides contact information for external contractors should incident warrant assistance from outside sources.

Table 2 - Internal Contacts

Title	Name	Telephone No.
Sr. Vice President, Environment and	Louise Grondin	416.847.8656
Sustainable Development		Cell: 819.24.2020
Vice President of Environment	Michel Julien	416-947-1212 ext. 4013738
		Cell: 514.244.5876
Corporate Director, Communications &	Dale Coffin	416.847.8669
Public Affairs		Cell: 647.274.4154
Manager of Nunavut Services Group	Jason Allaire	819.759.3555 ext. 4608004
		M: 819.355.2608
Meadowbank General Mine Manager	Luc Chouinard	819.759.3555 ext. 4606896
		Cell: 819.859.8160
H&S Superintendent	Markus Uchtenhagen	819.759.3555 ext.4606720
or		Cell: 819.860.6258
H&S Ass. Superintendent		
Emergency Response Counselors	André Rouleau or	819.759.3555 ext.4606809
	Philip Beaudoin	Cell: 819.355.2191
		or
		819.759.3555 ext.4606809
		Cell: 450.847.4214
Environmental Superintendent	Nancy Duquet Harvey	819.759.3555 ext.4606980
		Cell: 819.856.4385
Environmental General Supervisor	Robin Allard	819.759.3555 ext.4606838
Environmental Coordinator	Martin Archambault	819.759.3555 ext.4606744
	or	
	Tom Thomson	
Environmental Department	Environmental	819.759.3555
	Technicians	ext.4606747/4606759
Incident Commander	Nancy Duquet Harvey	819.759.3555 ext. 4606838
	or Robin Allard	
On-site Medics	On-site Nurses	819.759.3555 ext.4606734 or
		4606751
Site Security	On-site Security	(867) 793-4610 ext. 4606748

Table 3 - Contractor Contacts

Title	Telephone No.	Contact in Emergency for:	
Nolinor Aviation Services	Protocol Agent	Flight services for additional crew, or additional supplies	
	867.759.3700 ext. 4608008		
First Air	1-800-267-1247	Flight services for additional crew, or additional supplies	
Calm Air	1-800-839-2256	Flight services for additional crew, or additional supplies	
Dyno Nobel Explosives Ltd. (819) 825-5441		Heavy Equipment, Man power, Emergency Blasting	
Desgagnés Transarctik Inc.	(450) 635-0833	Fuel Hauler	
Baker Lake Contracting &	(867) 793-2831	Man power, equipment, trades personnel i.e.	
Supplies	Press #1	pipefitter, plumber, electrical	
Peter's Expediting (867) 793-2703		Equipment, man power, Ground transportation services	
Arctic Fuel Services (867) 793-2311		Fuel hauling, trucking, man power.	

Table 4 - External Contacts

Organization/Authority	Telephone Number	Fax Number
NT-NU 24-Hour Spill Report Line	(867) 920-8130	(867) 873-6924
	spills@gov.nt.ca	
Workers Safety and Compensation Commission	(867) 979-8500	(867) 979-8501
Kivalliq Inuit Association	(867) 645-5725	(867) 645-2348
Nunavut Water Board	(867) 360-6338	(867) 360-6369
CIRNAC Inspector	(867) 669-2442	(867) 669-2871
Environment and Climate Change Canada – Pacific Prairies and the North	(780)-951-8600	780-495-2615
Government of Nunavut – Department of Environment	(867) 975-7700	(867) 975-7742
Kivalliq Health Services – Baker Lake	(867) 793-2816	(867) 793-2812
	Dial 0	
Baker Lake Hamlet Office	(867)-793-2874	(867) 793-2509
Baker Lake Fire Emergency	(867) 793-2900	
RCMP Regular Hour	(867) 793-0123	
RCMP 24 Hour Emergency Number	(867) 793-1111	
Canadian Coast Guard (in the event of a spill to the marine environment)	(800) 265-0237	(519) 337-2498
	(519) 383-1954	
Superintendent Environmental Response		
	(519) 381-6186 (cell)	
Transport Canada – Marine Safety		
Shane Sadoway	(780)-495-7079	
Philip Levesque	(204)-984-5786	(204)-801-6951

^{*}All above phone numbers are current as of February 1, 2019

5 ACTION PLAN

Spills may be the result of any of the following occurrences:

- Tanks, drums or containers may develop leaks or rupture;
- Failure of equipment such as valves, piping or containment structures;
- Overfilling;
- Improper storage;
- Spills during transfer of fuel, chemicals or waste products;
- Spills resulting from accidents during transportation; and
- Seepage that may migrate off site to receiving water or land; and
- Discharge to receiving environment of a deleterious substance exceeding the MDMER and/or NWB Water License and/or any other regulation.

5.1 INITIAL ACTION

For all spill emergencies, it is required that priority actions be undertaken. These are:

- · Respond Quickly;
- · Ensure Safety; and
- Report the Spill;

5.1.1 Respond Quickly

- Identify the spilled material;
- Be alert ensure safety of yourself and others by notifying them of the incident;
- Shut off ignition sources such as vehicles and unplug electrical equipment NO SMOKING:
- Attend to the injured;
- Assess the severity of the spill; and
- Contact the Incident Commander, identify the location and request assistance as required. If required the Incident Commander will mobilize the Emergency Response Team.

The primary form of ensuring safety is by using preventative measures. All personnel who deal with chemicals must have training in first aid and safe materials handling, including the Workplace Hazardous Materials Information System (WHMIS). In addition, regular training updates and site-specific exercises/drills are integral to preventing incidents.

5.1.2 Ensure safety

- Consult the MSDS and Product Guides for further information on the substance;
- Keep people away from spill site;
- Wear appropriate PPE such as impervious clothing, goggles, and gloves when containing the spill;
- Approach spill from upwind IF IT IS SAFE TO DO SO;
- Assess whether the spill, leak, or system failure can be readily stopped or brought under control;
- Stop product flow or leak if possible and IF IT IS SAFE TO DO SO:
- Do not contain compounds (e.g. gasoline, aviation fuel) if vapors might ignite allow them to evaporate; and
- Depending on the type of compound spilled and IF IT IS SAFE TO DO SO, contain product using booms, berms, absorbent pads, earthen dike, trenches or improvise with materials at hand.

5.1.3 Report Spill

- Spill reporting will follow Spill Reporting procedure MBK-ENV-0016. This procedure can be found in Appendix K
- Obtain all necessary information to complete the spill report form (reportable or not) and provide to Environment Staff within 12 hours. Spills that meet regulatory reporting criteria must be reported to the NWT-NU 24 Hour Spill Line/CIRNAC/ECCC/Kivalliq Inuit Association and the NWB by Agnico Environment Staff within 24 hours. Any spills near and/or in water must be reported immediately to NWT-NU 24 Hour Spill Line/CIRNAC/ECCC/Kivalliq Inuit Association and the NWB by Agnico Environment Staff even if not meeting regulatory criteria describe in Table 1; and
- For spills that meet regulatory reporting criteria, a detailed spill report will be submitted to
 the CIRNAC Water License Inspector, ECCC inspector and the KIA Land's Inspector by
 Agnico Eagle Environment Staff no later than 30 days after the initial reporting of the spill.
 This report will contain the amount and type of spilled product, the GPS location of the spill
 and the measures taken to contain, cleanup and restore the spill site.

Procedures will vary depending on the season and materials spilled. The MSDS for spilled materials and/or Transport Canada's "Emergency Response Guidebook" must be consulted to ensure that safety procedures are followed. Response procedures specific to spills on land, water, snow and ice are presented in the following sections as general guidelines.

5.2 SPILLS ON LAND

Response to spills on land will include control techniques involving the use of two types of barriers: dikes and trenches. Barriers should be placed down-gradient (down-slope) from the source of the spill, and as close as possible to the source of the spill. Barriers will slow the progression of the material spilled and will also serve as containment to allow for recovery.

Depending on the volume spilled, the site of the spill as well as available material, a dike may be built with soil, booms, lumber, snow, etc. A plastic liner, if necessary, can be placed at the toe of and over the dykes to protect the underlying soil or other material and to facilitate recovery of the material. Dikes will be constructed in such a way as to accumulate a thick layer of free product in a single area (V-shaped or U-shaped).

Trenches are useful in the presence of permeable soil and when the spilled material is migrating below the ground surface. A plastic liner should be placed on the down-gradient edge of the trench to protect the underlying soil. Liners should not be placed at the bottom of the trench to allow water to continue flowing underneath the layer floating oil.

The use of absorbent materials to recover a large volume of spilled liquids such as petroleum based material should be avoided. Large volumes of free-product should be recovered, as much as possible, by using vacuums and pumps, and containerized. Mixtures of water and fuel may be processed through an oil-water separator. However absorbent materials work well for smaller volumes of spilled hydrocarbon based materials such as fuel. Absorbent sheets should be used to soak up residual fuel on water, on the ground (soil and rock), and on vegetation. Peat moss may also be sprinkled on vegetation to absorb films of petroleum products.

5.3 SPILLS ON WATER

Response to spills on water will include procedures that include containment, diversion and recovery techniques. The following elements must be taken into consideration when conducting response operations:

- To ensure compliance with Section 36(3) and 38(5) of the Fisheries Act and Section 5(1) of the Migratory Birds Convention Act all spills of fuel or hazardous materials, regardless of quantity, into a water body (including frozen), shall be reported immediately to the NT-NU 24-HOUR SPILL REPORT LINE (at 867.920.8130).
- Type of water body or water course (lake, stream, river);
- Water depth and surface area;
- Wind speed and direction;
- Type of shoreline; and
- Seasonal considerations (open-water, freeze-up, break-up, frozen).

The most common type of spill that could be anticipated is a petroleum hydrocarbon (diesel) spill during fuel transfers/transport. Containment of an oil slick in water will require the deployment of mobile floating booms to intercept, control, contain and concentrate (i.e., increase thickness) the floating oil. One end of the boom will be anchored to shore while the other will be towed by a boat and used to circle the oil slick and return it close to shore for recovery using a skimmer. Reducing the surface area of the slick will increase its thickness and thereby improve recovery. Mechanical recovery equipment (i.e., skimmers and oil/water separators) will be mobilized to site if required.

Measures will be taken to protect sensitive and accessible shoreline. The oil slick will be monitored to determine the direction of migration. In the absence of strong winds the oil will likely flow towards the discharge of the lake. Measures will be taken to block and concentrate the oil slick at the lake discharge using booms where it will subsequently be recovered using a portable skimmer, vacuum, or sorbent materials.

In small slowly-flowing rivers, streams, channels, inlets or ditches, inverted weirs (i.e., siphon dams) will be used to stop and concentrate moving oil for collection while allowing water to continue to flow unimpeded. In the case of floating oil, in a stream, heading for a culvert (i.e., at a road crossing) a culvert block will be used to stop and concentrate moving oil for collection while allowing water to continue to flow unimpeded. In both cases oil will then be recovered using a portable skimmer or sorbent materials.

In the case of spills in larger rivers, with fast moving currents, diversion booming will be used to direct the oil slick ashore for recovery. Single or multiple booms (i.e., cascading) may be used for diversion. Typically, the booms are anchored across the river at an angle. The angle will depend on the current velocity. Choosing a section of a river that is both wider and shallower will make boom deployment easier. Diversion booming may also be used to direct an oil slick away from a sensitive area to be protected.

5.4 SPILLS ON SNOW AND ICE

In general, snow and ice will slow the movement of hydrocarbons. The presence of snow may also hide the oil slick and make it more difficult to follow its progression. Snow is generally a good natural sorbent, as hydrocarbons will have a tendency to be soaked up by snow through capillary action. However, the use of snow as a sorbent material will be limited as much as possible. Snow and frozen ground will also prevent hydrocarbons from migrating down into soil or at least slow the migration process. Ice will prevent seepage of fuel into the water.

Most response procedures for spills on land discussed previously may be used for spills on snow and ice. The use of dykes (i.e., compacted snow berms lined with plastic sheeting) or trenches (dug in ice) will slow the progression of the fuel and will also serve as containment to allow recovery of the fuel.

Free-product will be recovered by using a vacuum, a pump, or sorbent materials. Contaminated snow and ice will be scraped up manually or using heavy equipment depending on volumes. The contaminated snow and ice will be placed in containers or within plastic lined berms on land.

5.5 DISPOSAL OF SPILLED MATERIAL

All contaminated spill pads, and booms are placed within Quatrex bags for shipment to an approved disposal facility. All the petroleum hydrocarbon contaminated soil is placed into the Meadowbank landfarm for treatment, this includes contaminated soil from the Baker Lake and Whale Tail facilities. Spills over 100 L of non-petroleum hydrocarbon material (e.g. solvents, glycol) will be placed in drums and stored in the on-site hazardous material area for shipment south to approve facilities during barge season. Spills of non-petroleum hydrocarbon material fewer than 100 L will be placed in the Tailings Storage Facility (TSF).

Spills under 100 L of petroleum hydrocarbon contaminated snow will be placed in a designated area of the landfarm and treated as contact water after snowmelt. Spills over 100 L of petroleum hydrocarbon contaminated snow will be excavated and stored in labeled drums or at the TSF. After snow melt, the contaminated water will be pumped through the site's oil-water separator (carbon filter) to remove petroleum hydrocarbon residue. The treated water will be sampled per Part F, Item 6 of the NWB 2AM-MEA1526 Water License, and discharged to the respective Stormwater Management Pond at Meadowbank and Whale Tail if criteria are met. If criteria are not met, water will be treated as hazardous material and shipped south. Also, after snowmelt, visible product will be cleaned up with absorbent pads or booms.

For more information refer to the Meadowbank Landfarm Design and Management Plan.

5.6 EVENT MONITORING

The Event Monitoring (EM) program addresses the site specific monitoring that is required following any accidental release. A "release" may be caused by a spill or an emergency (Emergency Response Plan; January 2018).

The EM program is designed to verify whether contamination of the surface soil, nearby receiving environment and active zone has occurred as a result of an accidental release of a hazardous material or contaminated water, through monitoring of surface runoff and nearby receiving environment following remediation of any release. It is anticipated that owing to the presence of permafrost beneath most of the mine footprint, there will be minimum impact to groundwater. A complete list of hazardous materials in use during operations at all sites is provided in the Hazardous Materials Management Plan (June 2016).

The EM plan is developed on a site-specific basis subsequent to a spill or accidental release, and considers the type of product spilled, the potential receptors, and the potential for any remaining contamination after clean up. The plan is done in coordination with the Environmental Superintendent.

In the event of an accidental release, the water quality of the downstream receptor and possibly upstream of the receiving point, if any, is to be sampled (during the ice-free season) and analyzed. Should the spill have happened over snow cover, water and possibly soil sampling is to take place at the earliest feasible time after thaw to verify if there has been any impact to the receiving water or soil quality. The specific parameters monitored as part of the EM program will depend on the nature of the spill, and will be determined for the specific hazardous material released.

EM sampling is to occur following the clean-up of a release and the frequency of sampling will depend on the type of material spilled (wet or dry spill), the environment into which the chemical was released (surface water body or soil; frozen or thawed), and the quantity of spill material. The EM program for a particular spill will cease upon obtaining satisfactory analytical results (within 20% of background level, to accommodate for analytical accuracy) from the potentially affected areas or as required by regulators.

In the event of a seepage from the TSF and/or rock storage facility (RSF), water will be pumped back to the North Cell TSF (or South Cell if necessary). Visual inspections will be conducted regularly to confirm that the seepage is appropriately contained and will not enter into the receiving environment.

6 HAZARDOUS MATERIALS STORED ON SITE

A variety of petroleum products and other hazardous materials will be used as part of mining operations. Large quantities of petroleum products will be stored at various sites at the Meadowbank Mine and at Whale Tail Project. Explosives will also be stored on site. Other hazardous materials will be used but in smaller quantities. Nonetheless, all these products are considered as potential environmental and safety hazards.

Material Safety Data Sheets (MSDS) of all materials transported, stored and used on-site will be made available at strategic locations near to where hazardous materials or toxic substances are stored or utilized. Appendices C to H provide General Response Procedures for Spilled Chemical Substances.

Table 5 identifies the predominant hazardous materials transported, stored and generated at the sites. Those destined for use in the process plant will only be stored at Meadowbank. Refer to the *Hazardous Materials Management Plan* for more details.

Table 5 - Materials stored at site during operations

Material	Maximum Anticipated on - site	Maximum Amount transported per unit	Storage Location
Acetylene	500 cylinders	300 cylinders per sea can	Inventory Lay down
Acid Hydrochloric	120 L	NA	Inventory Lay down, Laboratory
Activated Carbon	350 Mt	10 Mt per sea can	Inventory Lay down and Process Plant lay down
Ammonium Nitrate	10,000 Mt	20 Mt per sea can	Emulsion plant
Ammonium Nitrate Fuel Oil (ANFO)	Manufactured on demand	20,000 kg per truck	Emulsion plant
Anionic Flocculent	99,000 Kg	750 kg/bag	Inventory Lay down
Motor Oil	Estimated at 800,000L	20,800L per sea can	Inventory Lay down, garage
Trojan Boosters (Blasting Systems)	34,000 kg	15 Mt per sea can	Emulsion plant
Borax, Anhydrous	7,500 kg	3,375 kg per sea can	Inventory Lay down and Process Plant lay down
Calcium Chloride	600,000L	10,000L per sea can	Inventory Lay down
Carbon Dioxide	10 cylinders	10 cylinders per sea can	Inventory Lay down
Caustic Soda	138,000 Kg	1,000kg/Bag	Inventory Lay down
Copper Sulphate	500 Mt	20 Mt per sea can	Inventory Lay down and Process Plant lay down
Diesel Fuel	5.6 million Litres	40,000L per tanker	Meadowbank Tank farm
Diesel Fuel	1.5 million Litres	40,000L per tanker	Whale Tail Tank farm
Diesel Fuel	60 million Litres	NA	Baker Lake Tank farm
Dyno Split (Detagel)	135,000 kg	15 Mt per sea can	Emulsion plant
Lead nitrate	350,000 kg	1,000kg/bag	Inventory Lay down
Nonel EZTL	1,400 kg	15 Mt per sea can	Emulsion plant

Material	Maximum Anticipated on - site	Maximum Amount transported per unit	Storage Location
Nonel MS	1,800 kg	15 Mt per sea can	Emulsion plant
Ethylene Glycol	60,000L	10,000L per sea can	Inventory Lay down
Jet A Fuel	400,000L	11,000L Tanker	Meadowbank Tank, tarmac
Jet A Fuel	1,800,000L	NA	Baker Lake Tank Farm
Lead Acid Batteries	500L	500L per sea can	Warehouse
Magnafloc 10 (Flocculant)	300 Mt	15 Mt per sea can	Inventory Lay down
Metabisulfite	22,000,000kg	1,000kg/bag	Inventory Lay down
Nitric Acid	120,000L	8,000L per sea can	Inventory Lay down
Portland Cement	3,500 Mt	20 Mt per sea can	Dyke and Construction lay down
Sodium Cyanide	1,550,000kg Mt	I	Inventory Lay down and Process Plant lay down
Sodium Hydroxide	10 kg	10 kg in sea can	Warehouse
Sodium Nitrate	10.2 Mt	5.1 Mt per sea can	Inventory Lay down
Sulfur	4,600 Mt	•	Inventory Lay down Process Plant lay down
Quick Lime	600,000,000kg	1,700kg/bag	Inventory Lay down
Unleaded Gasoline	50,000L	40,000L tanker	Meadowbank and Baker Lake Tank
Varsol	4,000L	2,000 L per sea can	Inventory Lay down

7 POTENTIAL SPILL ANALYSIS

To prepare for emergency spill response, potential spill analyses were conducted using various worst case scenarios. These exercises serves to identify potential risk areas, as well as to determine the fate of spilled products and their environmental effects. One such potential scenario was identified for the Meadowbank Gold Project, this being a tanker truck spilling its contents into a waterbody somewhere between Baker Lake and Meadowbank alongside the AWAR. Such a scenario could also be applied to a tanker truck going off the Whale Tail haul road and spilling its contents.

Scenario #1: Road Accident Tanker Truck Spill on AWAR

<u>Description of incident</u>: Spill of the contents of a fuel tanker to the ground or water during transport from Baker Lake to the Meadowbank site.

Potential causes: Vehicle accident, human error, mechanical failure

Hazardous products spilled: Diesel fuel, aviation fuel

Maximum volume spilled: 40,000 litres

Immediate receiving medium: Stream, river or lake

Distance and direction to nearest receiving body of water: N/A

Resources to protect: Streams, rivers and lakes

Estimated emergency response time: Maximum time is 90 minutes depending on location of spill (assuming truck driver is injured and cannot commence spill response procedures). Minimum time to respond to a spill on the AWAR is 15 minutes.

Spill response procedures: Contain and recover oil slick downriver as described in Section 5.3, protect shorelines using sorbent booms. Collect free-product for temporary storage. Clean-up soiled shorelines. If the response crew arrives before the complete loss of fuel from the tanker truck seal the leak if feasible, contain and recover oil spill on ground using dykes, sumps or trenches as described in Section 5.2. Also, if the truck driver is not injured, he will act as a first responder and immediately initiate the spill contingency plan as defined in Section 5 using the spill kit kept in fuel trucks.

8 RESPONSE EQUIPMENT

8.1 GENERAL EQUIPMENT

This section addresses the emergency response machinery, equipment, tools and other resources that will be made available on-site for spill counter measures.

Mobile Equipment available to Agnico Eagle that will be used for spill contingency includes:

Winch Trucks Graders Pickup Trucks Cranes **Generator Sets** Snowmobiles Vacuum Truck Fire Truck Loaders **Aluminum Boats** Backhoe **Fuel Trucks** Bulldozer **Bobcat** Forklift Haul Trucks Water Trucks **Snow Cat**

Excavators

If required, additional equipment on site will be made available to assist with spill recovery. Temporary containment systems are also available on site and include:

- Booms
- Drums
- Tanks
- Tailings Pond
- Spill absorbent material packages/pads
- Silt fencing
- Maritime Barrier

Emergency transportations that will be used under an emergency situation are:

- Aircraft (fixed wing or helicopter)
- 4-wheel drive vehicles
- Snowmobiles
- Boats
- Tundra Buggy

Communication equipment at Meadowbank and Whale Tail includes radios, telephones, faxes and other wireless communication systems that will be used in the event of an emergency situation.

Spill Response kits are strategically located where required around the Meadowbank (Figure 8) and Whale Tail (TBD) sites. Each department and work area is responsible for providing sufficient spill response kits in their respective work areas. The kits are kept in marked and accessible locations. The locations include all fuel storage areas, chemical storage areas and so on.

All of the mobile equipment on all sites (heavy equipment) contains an emergency spill kit.

An Environmental Emergency Trailer, which is easily accessible and mobile, is located on site at Meadowbank and contains the following items:

- Pump Elastec
- Pump accessories
- Vacuum ends
- 45 gallons top
- Tubing 2 inches diameter
- Tubing 3 or 4 inches diameter
- Diesel Fuel jerry can (place on a miniberm)
- Spill kit accessory (red box)
- Drums opener
- Wescot (to open empty drum screw)
- Empty drums
- 2 drums berm
- 4 drums berm 4x8
- Tarp 20x30
- Tarp 30x50
- Oil white spill pads
- Universal boom 5x10
- Universal boom 8x10
- ABS pipe: 10' (4")
- ABS pipe: 10' (6")
- Cell U-Sorb
- Sphagsorb
- 3 Size of Wedge wood
- Plug pattie
- Quattrex bags
- Hand shovel
- Ice braker chisel
- Sledge hammer
- Rod bar (4')

Along the AWAR there are 9 environmental emergency sea cans (Figure 9). Currently, there is two (2) environmental emergency sea cans installed along the Whale Tail Haul Road at Km 125.5 and Km 147, between Whale Tail Pit and Meadowbank. More environmental sea can are planned to be installed. Approximate location are detailed on Figure 10 below. These sea cans are, or will be placed, strategically placed along the roads at water crossings. Each environmental emergency sea can contains the following material:

- Empty drums (Sealed)
- Mini berm 36"x36" x4'
- 4 drum spill berm 4x8
- Tarp 20'x30'
- Tarp 30'x50'
- Oil white spill pads
- Universal boom 5"x10' (Chemical)
- Universal boom 8"x10' (Chemical)
- Oil only booms 5"x10' (Hydro-carbons)
- Maritime barrier (Baffle)
- ABS pipe: 10' (4")
- Cell U-Sorb
- Amerisorb peat moss
- Oil gator absorbent
- Plug pattie
- Quattrex bags

- Fork lift crate (pallets)
- Long handle round point shovel
- Chisel point crow bar 16 lbs 57"
- Ice braker chisel
- Sledge hammer 12 lbs 36"
- Rod bar (4')

If required, external resources are available in the Hamlet of Baker Lake and those contacts are found in Table 5.

Figure 8: Spill Response Equipment Location at Meadowbank

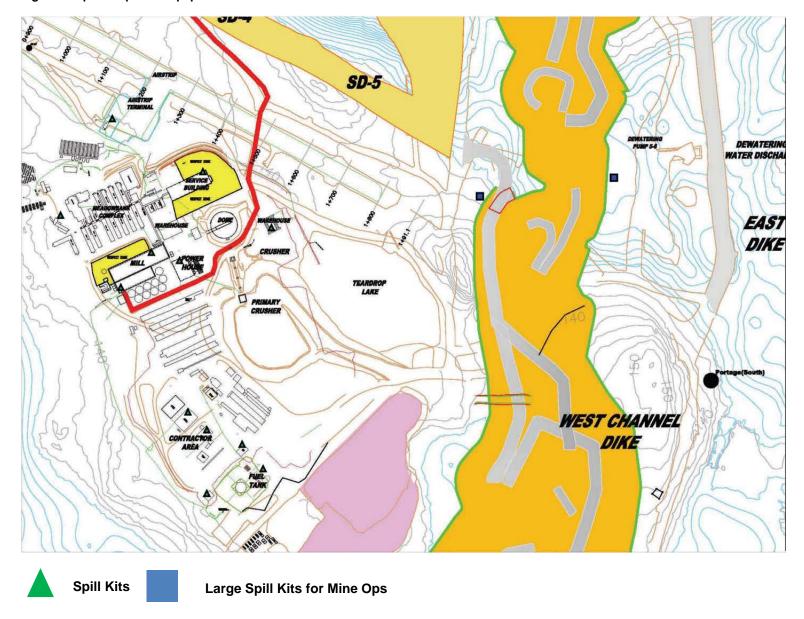
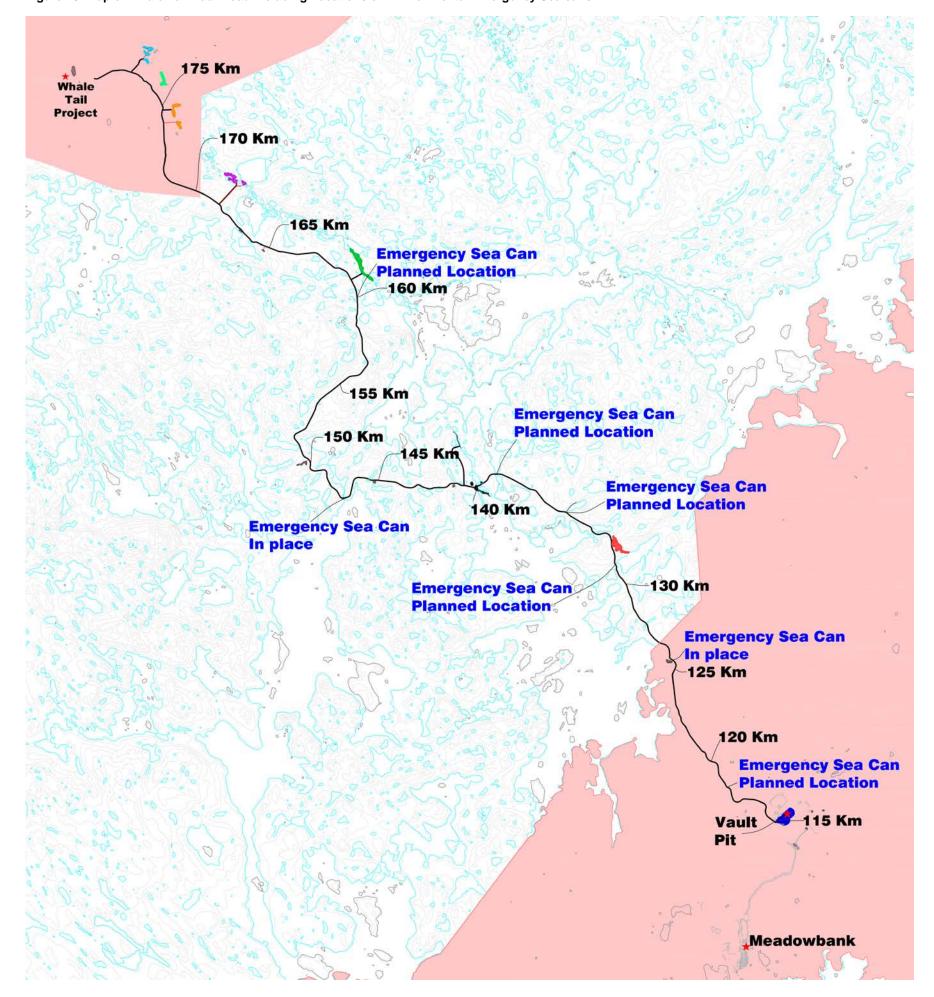


Figure 9: Map of AWAR Including Locations of Environmental Emergency Sea cans



Environmental Emergency Sea cans

Figure 10: Map of Whale Tail Haul Road Including Locations of Environmental Emergency Sea cans



9 TRAINING & EMERGENCY SPILL/EXERCISE

A designated Emergency Response Team (ERT) consisting of on-site personnel has been established at Meadowbank and another team will be established at Whale Tail. Agnico Eagle will ensure that the ERTs are trained and present for major spill response at all times. All members of the teams are trained and familiar with emergency and spill response resources, including their location and access, the SCP, and appropriate emergency spill response methodologies. The ERT has up to 40 members, each of whom train 8 hours per month.

The following training is included:

- A review of the spill response plan and responsibilities of the ERT members;
- The nature, status, and location of fuel and chemical storage facilities;
- The on-site and off-site spill response equipment and how to use it;
- · Emergency contact lists;
- Desktop exercises of "worst case" scenarios;
- The likely causes and possible effects of spills; and
- On-site personnel.

Every employee at Agnico Eagle receives spill and waste management training during their initial site orientation so they are able to respond to small spills and raise the alarm if a larger response is required. ERT members receive more extensive HAZMAT training and learn how to respond while wearing personal protective equipment (PPE).

A training program is being developed to provide more complete training to all personnel (Agnico and contractors) that will cover safe spill response and intervention as well as awareness to different guidelines pertaining to spills. This training would be mandatory for all staff and renewable yearly.

The road crews between Baker Lake and Meadowbank, and Meadowbank and Whale Tail also received or will receive training regarding the actions that they have to carry out during an emergency or major spill on the road. You can find records of different trainings that Agnico Eagle personnel have attended in Appendix I. Agnico also performed each year a Mock Spill Scenario in Baker Lake. You can find the detailed of the 2018 Mock Spill in Appendix L. A Product Transfer Area Assessment for Baker Lake Oil handling Facility was also completed and can be found in Appendix M. The Environmental Department regularly attends tool-box sessions to provide information on spill response, spill prevention and spill reporting procedures.

Appendix A

Environmental Department weekly inspection template



Environmental Inspection report for MBK Refuelling Station, Jet-A tank and fueling area, Tank farm, and Camp Gensets

Date:	Inspected By:
Time:	Weekly Inspection

Compliance with	Subject	Conform	Non- conform	N/A	Comments
NIRB Condition 26	Ensure that spills, if any, are cleaned up immediately and that the site is kept clean of debris, including windblown debris.		COMOTH		
NIRB Condition 25	Management and control waste in a manner that reduces or eliminates the attraction to carnivores and/or raptors.				
NWB Part D Item 29 MBK - SCP	Spills on the ground				
NWB Part H Item 4 NIRB Condition 27	Secondary containment for fuel, Jet-A, and chemical storage in place				
NWB Part D Item 29	Refuelling procedures followed (secondary containment at every connection and 3 persons)				
MBK Bulk Fuel Storage Monitoring Plan Section 6.1	Precipitation or runoff accumulation in secondary containment				
MBK Bulk Fuel Storage Monitoring Plan Section 6.1	Any visible sheen on water.				



	Water in secondary		
NIME DO	containment of MBK		
NWB Part F	Bulk Fuel Storage		
Item 23	Facility and Jet-A		
	storage being		
	measured and		
	recorded in m ³ .		
NWB Part F			
Item 9	Discharge of water		
NIRB Condition	not causing erosion		
12			
MBK Bulk Fuel	Any viaual atmustural		
Storage	Any visual structural		
Monitoring Plan	issues with		
Section 6.1	containment berms		
NWB Part F	10 days' notice		
Item 8	given to inspector		
Tem o	prior to discharge?		
	Water being		
NIMD Dowt P			
NWB Part F	discharged to land		
Item 6	meets water quality		
	limits		
MDWD II E I	Any indicators that		
MBK Bulk Fuel	would suggest		
Storage	damage to liner for		
Monitoring Plan	secondary		
Section 6.1	containments		
NWB Part F	Discharge of water		
Item 9	>30m from ordinary		
	high water mark		
	Discharge from MBK		
NWB Part F	Fuel Storage Facility		
	being directed to		
Item 5	Stormwater		
	Management Pond		
	Is the discharge		
NWB Part I	volume being		
Item 10(e)	tracked?		
NIMD Dowt E			
NWB Part F	Discharge of water		
Item 9	not directly flowing		
	to water body		
NIMD Down II	Prevention in place		
NWB Part H	to disallow		
Item 3	chemicals,		
	petroleum products		
NIRB Condition	and waste from		
27	entering Water		
NWB Part H	Date of last Env.		
Item 5	visual inspection		
	(weekly)		



				•	
MBK Bulk Fuel Storage Monitoring Plan Section 6.1	Weekly manual or electronic dip tests were conducted for inventory reconciliation. Date of last test				
CCME - Above Ground Storage Tank Guidelines	Non-smoking sign, Extinguisher, and tank identification present				
MBK - SCP	Spill Kits Present				
NWB Part D Item 22 NWB Part D Item 33	Erosion present / Erosion control in Place				
NWB Part D Item 36 NIRB Condition 27	All tanks and piping are not altered from approved construction.				
NWB Part I Item 9	Are signs identifying monitoring stations in place and posted in English, Inuktitut and French				
NWB Part I Item 12 (l)	Annual Geotechnical inspection completed				
MBK Wildlife Management Plan	Any nesting taking place on tanks or stairways of tank farm				
ВМР	Are there any additional environmental hazards/potential impacts that require attention?				
MINE ACT	Are there any Health and Safety issues that should be addressed to prevent injury to workers?				
Comments/Recommendations:					



Environmental Personnel Name:	_
Signature:	_
Actions Corrected:	
Site Service Supervisor Name:	
Signature:	
	1

Picture 1: Description



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Picture 2	2: Description	
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Picture 3: Description



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Picture	To Description	
Picture	T. Description	

Picture 5: Description



Picture 6: Description



Environmental Inspection report for Baker Lake Marshalling Area, Refuelling Station, Jet-A, and Tank farm

spected By:
1

Time: Weekly Inspection

NWB WL	Subject	Conform	Non-	N/A	Comments
NIRB Cert			conform	,	
NIRB Condition 26	Ensure that spills, if any, are cleaned up immediately and that the site is kept clean of debris, including windblown debris.				
NIRB Condition 25	Management and control waste in a manner that reduces or eliminates the attraction to carnivores and/or raptors.				
NWB Part D Item 29 MBK SCP	Spills on the ground				
NWB Part H Item 4 NIRB Condition 27	Secondary containment for fuel, Jet-A, and chemical storage in place				
NWB Part D Item 29	Use of the bucket when refilling fuel truck				
NWB Part D Item 29	Refuelling procedures followed (secondary containment at every connection and 3 persons)				
MBK - BLFSF Monitoring Plan Section 6.1	Precipitation or runoff accumulation in secondary containment				



			I	
MBK - BLFSF	Any visible sheen on			
Monitoring Plan Section	water.			
6.1				
0.1				
NWB Part F	Water in secondary			
Item 23	containment of			
10111 25	Marshalling Area			
	Bulk Fuel Storage			
	Facility and Jet-A			
	storage being			
	measured and			
	recorded in m ³ .			
NWB Part F	Discharge of water			
Item 9	not causing erosion			
NIRB Condition				
12 MBK - BLFSF	Any vioual atmost-			
	Any visual structural issues with			
Monitoring Plan Section	containment berms			
6.1	containment berins			
0.1				
MBK - BLFSF	Any indicators that			
Monitoring	would suggest			
Plan Section	damage to liner for			
6.1	secondary			
	containments			
NWB Part F	Discharge of water			
Item 9	>30m from ordinary			
NIRB Condition 12	high water mark			
NWB Part I	Is the discharge			
Item 8(g)	volume being			
NIMED Devel D	tracked?			
NWB Part F Item 9	Discharge of water not directly flowing			
NIRB Condition	to water body			
12	to water body			
NWB Part F	Waste disposal area			
Item 19	>30 m from high			
NIRB Condition	water mark			
12	A111: -1			
NWB Part F	All solid waste			
Item 22 NIRB Condition	disposed of at approved disposal			
25	facility			
NWB Part H	Prevention in place			
Item 3	to disallow			
	chemicals,			
NIRB Condition	petroleum products			
27	and waste from			
	entering Water			



			I	I
EC	Date of last pipe and			
Requirement	tank visual			
	inspection Site			
	Services (monthly)			
NWB Part H	Date of last env.			
Item 5	visual inspection			
	(weekly)			
MBK - BLFSF	Weekly manual or			
Monitoring	electronic dip tests			
Plan Section	were conducted for			
	inventory			
6.1	reconciliation. Date of			
	last test			
CCME Above	Non-smoking sign,			
Ground Storage	Extinguisher, and tank			
Tank Guidelines	identification present			
MBK SCP	Spill Kits Present			
NWB Part D	No material stored on			
Item 31	Ice of lake or streams.			
NWB Part D	No equipment stored			
Item 32	<30m from high water			
	mark			
NWB Part D	Erosion present /			
Item 22	Erosion control in			
NWB Part D	Place			
Item 33				
NWB Part D	Any rutting or ground			
Item 30	disturbance present			
NWB Part D	All tanks and piping			
Item 36	are not altered from			
itelli 30				
NIRB Condition	approved			
	construction.			
27				
NWB Part E Item	Measures in place to			
10	prevent the generation			
	and deposition of dust			
NWB Part H	Copies of current			
Item 7	OPEP, ERP, and SCP			
MBK OPEP	available at			
MBK SCP	Marshalling area			
NWB Part H	Designated area			
Item 8	present with measures			
NIRB	to collect motor fluids,			
Condition 27	waste, and contain			
	spills in the case of			
	required emergency			
	maintenance and			
	Servicing.			
NWB Part H	Emergency			
Item 8	maintenance and			
Teem o	servicing is being			
NIRB Condition	undertaken in			
27				
4/	designated areas]	



NWB Part I Item	Are signs identifying					1			
9	monitoring stations in								
	place and posted in								
	English, Inuktitut and								
	French								
NWB Part I Item	Annual Geotechnical								
12 (l)	inspection completed								
NIRB Condition	Is security in place to								
81	ensure safe and secure								
	storage of any								
	hazardous or explosive								
	comp								
MBK Wildlife	Any nesting taking								
Management	place on tanks or								
Plan	stairways of tank farm								
BMP	Are there any								
	additional environmental								
	hazards/potential								
	impacts that require								
	attention?								
MINE ACT	Are there any Health								
	and Safety issues that								
	should be addressed to								
	prevent injury to								
	workers?								
Comments:									
Recommend	ntion :								
Recommend	ation.								
Environmont	tal Personnel Nam								
Environmen	lai Personnei Nami	е:							
	Signature: _								
	· ·								
Actions Corr	ected:								
netions corrected.									
Sita Sarvica S	Supervisor Name: _								
Site Service S	upervisor Name: _								



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Picture 2: Description



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Picture 4: Description



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Picture 6: Description



Environmental Inspection Report for the Hazardous Material Storage Area

Date:	Inspected By:
-------	---------------

Location: HAZMAT area Weekly Inspection

In		Conform	Non-	N/A	Comments
Compliance	Subject		conform	,	
with					
NWB Part B Item	Sign posted to inform of				
15	a waste disposal facility				
NWB Part D	Are there any visual				
Item 29	spills?				
MBK SCP NIRB Condition					
26					
NWB Part F Item	All Hazardous Waste				
19	disposal is located 30m				
	from the ordinary high water mark.				
	water mark.				
NWB Part H	Resources in place to				
Item 3	prevent any chemicals,				
	petroleum products, or unauthorized Wastes				
	from entering a water				
	body.				
NWB Part H	Is secondary				
Item 4	containment for				
	chemical storage provided.				
NWB Part I Item	Monitoring signs are				
9	posted in English,				
	French, and Inuktitut.				
MBK SCP	Spill Kits Present				
NWB Part F Item	All Hazardous waste				
14	generated is sent off site				
	to an approved disposal				
NWB Part F	facility All Hazardous waste				
Item 15	sent off site is				
	manifested				
NWB Part F	Manifests are sent to				
Item 15	Government of Nunavut				
NIRB Condition	Ensure that spills, if any,				
26	are cleaned up immediately and that				
	the site is kept clean of				
	debris, including wind-				



	lal assume al allered a		<u> </u>	1	<u> </u>
	blown debris.				
NUDD C. 11.1	36			1	
NIRB Condition	Management and				
25	control waste in a				
	manner that reduces or				
	eliminates the				
	attraction to carnivores				
NIDD C. Tur	and/or raptors.			-	
NIRB Condition	Ensure the hazardous				
27	material area is				
	contained using				
	environmentally				
	protective methods				
	based on practical best				
	management practices				
	Are storage containers				
	clearly labelled to				
	identify Hazmat				
	substance?			-	
	Are storage containers				
	in good condition? Is			1	
	there any visible			1	
	damage or leaks? Can			1	
	the doors be sealed				
	shut?				
	Is HAZMAT in				
	containers properly			1	
	segregated?				
	Is HAZMAT				
	arrangement to prevent				
	from falling or				
	dislodging?				
	Where necessary – Is				
	HAZMAT placed on			1	
	pallets i.e. Drums?				
	Where necessary - Are				
	containers with product				
	stored in an upright				
	position?	}			
	Where necessary – Are			1	
	Quatrex bags closed				
	properly?			1	
	Do you see any			1	
	potential environmental				
	hazards posed by these				
	HAZMAT				
DIAD	containers/materials?	<u> </u>			
BMP	Are there any additional				
	environmental			1	
	hazards/potential				
	impacts that require				
	attention?				
MINE ACT	Are there any Health			1	
	and Safety issues that			1	
	should be addressed to			1	
	prevent injury to			1	
	workers?	1	i	I	i

Signature:



Misc.	In the punctured spray		
	can c-can, do we have		
	non-punctured spray		
	can?		
	In the grease c-can, do		
	we have open top		
	drums without top, or screw?		
	In the empty pails c-can,		
	do we have metal pails		
	that should be in the		
	metal recycling c-can?		
comment	s/Recommendations :		
	s/Recommendations : ental Personnel Name:	Signature:	
	ental Personnel Name:	Signature:	
Environm -	ental Personnel Name:	Signature:	
Environm -	ental Personnel Name:	Signature:	
Actions Co	ental Personnel Name:	Signature:	



Picture (.: Open c-can doors	

Picture 2:



Picture 3:

Appendix B

NWT/NU Spill Report Form





NT-NU SPILL REPORT

OIL, GASOLINE, CHEMICALS AND OTHER HAZARDOUS MATERIALS

NT-NU 24-HOUR SPILL REPORT LINE

TEL: (867) 920-8130 FAX: (867) 873-6924 EMAIL: spills@gov.nt.ca

REPORT LINE USE ONLY

Α	REPORT DATE: MONTH – DAY – YEAR			REPO	REPORT TIME OF			ORIGINAL SPILL REPORT, R		REPORT NUMBER	
В	OCCURRENCE DATE: MONTH	H – DAY	Y – YEAR		OCCL	JRRENC	CE TIME		JPDATE # THE ORIGINAL SPILL	. REPORT	-
С	LAND USE PERMIT NUMBER (IF APPLICABLE)					WATER LICENCE NUMBER (IF APPLICABLE)					
D	GEOGRAPHIC PLACE NAME OR DISTANCE AND DIRECTION FROM NAMED L						REGION NWT NUNAV	UT	☐ ADJACENT JURI	ISDICTION	OR OCEAN
Е	LATITUDE		LOI	NGITUDE							
	DEGREES			GREES		MINUTES	SI	ECONDS			
F	RESPONSIBLE PARTY OR VESSEL NAME RESPONSIBLE					ADDRE	ESS OR OFFICE LOCAT	TION			
G	ANY CONTRACTOR INVOLVED	D		CONTRACTOR	ADDRE	ESS OR	OFFICE LOCATION				
	PRODUCT SPILLED			QUANTITY IN LI	TRES,	KILOGF	RAMS OR CUBIC METF	RES	U.N. NUMBER		
H	SECOND PRODUCT SPILLED	(IF AF	PPLICABLE)	QUANTITY IN LI	TRES,	KILOGF	RAMS OR CUBIC METF	RES	U.N. NUMBER		
I	SPILL SOURCE			SPILL CAUSE					AREA OF CONTAMI	NATION IN	SQUARE METRES
J	FACTORS AFFECTING SPILL (OR RE	ECOVERY	DESCRIBE ANY	ASSIS	STANCE	REQUIRED		HAZARDS TO PERSONS, PROPERTY OR EQUIPMENT		
K											
L	REPORTED TO SPILL LINE BY	Y	POSITION		EMPL	OYER		LO	CATION CALLING FRO	DM T	ELEPHONE
М	ANY ALTERNATE CONTACT		POSITION		EMPL	OYER			ERNATE CONTACT ALTERNATE TELEPHONE CATION		
				REPORT LIN	E USE	ONLY		120			
	RECEIVED AT SPILL LINE BY		POSITION			.OYER		LO	CATION CALLED	F	REPORT LINE NUMBER
N			STATION OPERATOR					YE	LLOWKNIFE, NT	(867) 920-8130
EAD	AGENCY □ EC □ CCG □ C	GNWT	GN ILA INAC	□ NEB □ TC	SI	IGNIFIC	ANCE - MINOR - MA	AJOF	R 🗆 UNKNOWN	FILE STATI	JS □ OPEN □ CLOSED
AGEN	ICY	CON	TACT NAME		C	ONTACT	ГТІМЕ		REMARKS		
EAD	AGENCY										
FIRS	SUPPORT AGENCY										<u></u>
SECC	OND SUPPORT AGENCY										
THIR	O SUPPORT AGENCY										

Appendix C

General Response Procedures for Spilled Chemical Substances

Explosives

C.1 Ammonium Nitrate

C.2 Ammonium Nitrate Fuel Oil (ANFO)

C.1 Ammonium Nitrate

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank and Whale Tail sites.

The first step against prevention of potential spills and association hazards is the application of proper storage procedures for bulk Ammonium Nitrate, including the following:

- Good housekeeping of the storage facility will prevent spilling and or contamination of materials;
- Ammonium nitrate should be stored away from combustible materials and fuels, as well as other blasting accessories (i.e. boosters, delays, detonating cords and detonators);
- The storage facility should be well ventilated;
- Proper signage restricting the use/exposure of ammonium nitrate to ignition sources should be posted (e.g. no hot work, smoking or vehicle maintenance); and
- The storage facility should be locked at all times with only authorized personnel allowed access.

The following is a general spill response procedure for ammonium nitrate. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required. Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For an ammonium nitrate spill (solid):

- 1. Isolate and evacuate the spill area;
- Contact your Supervisor who will then contact the On-Scene Coordinator and coordinate appropriate spill response materials outside the spill area. Obtain and read the MSDS for the substance to determine the chemical-specific hazards and to identify any special precautions that must be taken;
- 3. Put on appropriate personal protective equipment. For an ammonium nitrate spill this includes:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Protective eyeglasses or chemical safety goggles or face shield **as recommended by the MSDS**;
 - c) Lab coat, coveralls or TyvekTM coveralls as recommended by the MSDS; and
 - d) Half mask air-purifying respirator with cartridges and/filters as recommended by the MSDS or respirator manufacturer;
- 4. Ventilate (open windows/doors to outdoors) closed spaces before entering;
- 5. Remove all sources of heat and ignition (no smoking, flares, sparks or flames in immediate area) and remove uncontaminated combustible materials and organic compounds (wood,

paper, oil, etc.,) from spill area;

- 6. For spills to land, protect the spill area from storm water runoff by constructing a ditch or dike using suitable absorbent materials, soil or other appropriate barrier;
- 7. Vacuum or sweep the spill residue using non-metal, non-sparking tools and place the residue in a labelled, plastic, container (plastic pail with lid or double heavy duty plastic bags) for re-use or off-site disposal at a licensed disposal facility;

Note: Recovered solid, if generally free from impurities, may be suitable for its intended use. In this case, place solid in suitable container with lid, and **clearly label the container per WHMIS Guidelines**.

Note: Minimize dust generation during the operation.

8. Remove and bag personal protective equipment for cleaning and disposal at a licensed facility. Thoroughly wash potential skin contact locations after handling.

C.2 Ammonium Nitrate Fuel Oil (ANFO)

Currently no ANFO is stored at the Meadowbank or Whale Tail sites. ANFO is fabricated on demand using ammonium nitrate and fuel oil. In the event that ANFO would be stored at the sites, Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank Gold Project. Proper handling and disposal of ANFO is an important first step in mitigating against spills and associated hazards.

The proper storage procedures are as follows:

- ANFO should only be used under the supervision of authorized trained personnel;
- ANFO should be kept away from heat, sparks, and flames, as well as initiating explosives, oxidizing agents, combustibles, and other sources of heat;
- Containers should be protected from physical damage and in dry, well ventilated conditions;
- Transportation to the Mine site will be in accordance with Section 14 of the Mines Act and Regulations and the Transportation of Dangerous Goods Act. Transport vehicles will be in sound mechanical condition and equipped with proper safety equipment. Loaded vehicles will not be left unattended and only authorized personnel will be responsible for the security of the explosives under their control; and
- Explosives that have been identified as deteriorated or damaged will need to be disposed
 of or destroyed. The appropriate method of disposal or destruction and subsequent course
 of action will be determined by authorized personnel or the explosive supplier.

The following is a general spill response procedure for ammonium nitrate fuel oil – ANFO. The following procedure does not apply to emulsions or other explosives. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required. Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For an ANFO spill (solid):

- 1. Isolate and evacuate the spill area;
- Immediately extinguish any open flames and remove ignition sources (no smoking, flares, sparks in immediate area) IF SAFE TO DO SO. Fires involving large quantities of ANFO should not befought;
- 3. Contact the On-Scene Coordinator who will assemble ERT members and the appropriate spill response materials outside the spill area. **Obtain and read the MSDS** for the substance to determine the chemical- specific hazards and to identify any special precautions that must be taken;
- 4. Put on appropriate personal protective equipment. For an ANFO spill this includes:
 - a. Gloves as recommended by the MSDS or glove manufacturer;
 - b) Protective eyeglasses or chemical safety goggles or face shield as recommended by the MSDS:
 - c) Lab coat, coveralls or TyvekTM coveralls as recommended by the MSDS;
 - d) Shoe covers or rubber boots;
 - e) Half mask air-purifying respirator with cartridges and/filters as recommended by

the MSDS or respirator manufacturer;

- 5. If the spill has occurred outdoors, stay upwind and avoid low lying areas. Ventilate (open windows/doors to outdoors) closed spaces before entering. Ensure adequate explosion proof ventilation for clean-up;
- 6. Remove all sources of heat and ignition (no smoking, flares, sparks or flames in immediate area) and remove uncontaminated combustible materials and organic compounds (wood, paper, oil, etc.) from spill area;
- 7. Do not operate radio transmitters within 100 m of electric detonators;
- 8. For spill on land, protect the spill area from storm water runoff by constructing a ditch or dike using suitable absorbent materials, soil or other appropriate barrier. For spill to water, utilize damming, and/or water diversion to minimize the spread of contamination;
- Collect, sweep or shovel spilled material and the other contaminated material/soil using non- metallic, spark- proof tools and place residue into a labelled, plastic, waste container (plastic pail with lid or double heavy duty plastic bags) for off-site disposal at a licensed disposal facility;

Note: Recovered solid, if generally free from impurities, may be suitable for its intended use. In this case, place solid in suitable container with lid, and clearly label the container per WHMIS Guidelines.

Note: The drums/containers/residues are to be stored in ventilated areas away from incompatible materials for eventual off-site disposal at a licensed disposal facility.

10. Remove and bag personal protective equipment for cleaning or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated leather articles including shoes that cannot be decontaminated.

Appendix D

General Response Procedures for Spilled Chemical Substances

D.1 Compressed Gases

D.1 Compressed Gases

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for Meadowbank Gold Project.

The following is a general spill response procedure for compressed gases. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a compressed (inert and flammable) gas leak:

- 1. IF SAFE TO DO SO and it will stop the gas leak, turn off cylinder valve;
- 2. If the leak cannot be stopped by closing the cylinder valve, and it is an inert atmospheric gas (e.g. nitrogen, carbon dioxide, etc.) isolate and evacuate the affected area. If the leak is a flammable gas and the leak is outside of a ventilated building enclosure that will contain the gas, immediately activate the fire alarm system and evacuate the area/building;
- Contact the On-Scene Coordinator who will assemble spill response team members and the appropriate spill response materials outside the spill area. Obtain and read the MSDS for the substance to determine the chemical-specific hazards and to identify any special precautions that must be taken;
- 4. If possible and safety permits, adjust leaking cylinder so that gas escapes rather than liquid;
- 5. If possible and safety permits, eliminate all ignition sources (no smoking, flares, sparks or flames in immediate area) and turn off electrical equipment;
- 6. If the spilled has occurred outdoors, stay upwind and avoid low lying areas. If the spill has occurred inside a building, prevent spread of vapour throughout the building by closing doors to other rooms and hallways. If the room's air exchange system distributes air throughout the building, then it may also be necessary to have it shut-down. Allow vapours to ventilate outdoors by opening windows and doors to the exterior; and
- 7. Isolate area until gas has dispersed. On-Scene Coordinator to verify safe conditions.

Appendix E

General Response Procedures for Spilled Chemical Substances

E.1 Flammable and Combustible Liquids

E.1 Flammable and Combustible Liquids

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank Gold Project. The following is a general spill response procedure for flammable or combustible liquids, particularly petroleum hydrocarbon products. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a spill of flammable or combustible petroleum hydrocarbon product (liquid):

- 1. Isolate and evacuate the spill area;
- 2. Immediately extinguish any open flames and remove ignition sources (no smoking, flares, sparks in immediate area) IF SAFE TO DO SO;
- 3. Stop leak and contain spill (see Step 9) IF SAFE TO DO SO;
- 4. Contact the On-Scene Coordinator who will assemble ERT members if required and the appropriate spill response materials outside the spill area. **Obtain and read the MSDS** for the substance to determine the chemical-specific hazards and to identify any special precautions that must be taken;
- 5. Put on appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Splash goggles or face shield;
 - c) Shoe covers or rubber boots;
 - d) Lab coat or TyvekTM coveralls; and
 - e) Half mask air-purifying respirator with **organic vapour or combination** cartridges, or **as otherwise recommended by the MSDS or respirator manufacturer**.
- 6. If the spilled has occurred outdoors, stay upwind and avoid low lying areas. If the spill has occurred inside a building, prevent spread of vapour throughout the building by closing doors to other rooms and hallways. If the room's air exchange system distributes air throughout the building, then it may also be necessary to have it shut-down;
- Ventilate (open windows/doors to outdoors) closed spaces before entering. Ensure adequate explosion- proof ventilation for clean-up. A vapour suppressing foam or water spray may be used to reduce vapours;
- 8. Remove all sources of ignition (no smoking, flares, sparks or flames in immediate area) and combustible materials (wood, paper, oil, etc.) within the spilled area;
- 9. Contain spill by using spill absorbent, spill pads or pillows, soil or snow to construct a dike that limits flow and prevents entry to sewer, waterways or onto ice. For spills to land,

excavation of trenches/pits to capture spill flow may also be appropriate. If possible, compact soil or snow dikes, and place plastic tarps over the dike and at its foot to allow the product to pool on the plastic for easy recovery;

Note: Do not use paper towels to absorb spill as this increases the rate of evaporation and vapour concentration in the air.

Note: Do not flush with water into drainage areas or ditches as this will spread spill.

Note: Snow works well as a natural absorbent to collect and contain spilled petroleum hydrocarbons. However, its use in containing a spill will result in a water-contaminant mixture that may be more difficult to manage. It is important to scrape up the contaminated snow and ice as soon as possible.

- Carefully cover the spill area with spill absorbent, spill pads, soil or snow, starting at the outside and working inward. Do not touch or walk through spilled material;
- 11. Sweep up or shovel the residue using non-metallic, spark-proof tools and place the residue into a labelled, plastic, waste container (plastic pail with lid or double heavy duty plastic bags). For larger spills to land, excavate impacted absorbent material and soil, place in lined and bermed temporary storage area or directly into sealed drums/containers;

Note: The drums/containers/residues are to be stored in ventilated areas away from incompatible materials for eventual treatment at on-site landfarm or off-site disposal at a licensed disposal facility. Electrically ground all containers and transporting equipment.

Note: Larger pools of product may be pumped into empty storage tanks or drums.

- 12. If spill is indoors, mop the affected area using detergent and water. Dispose of this water to drums for eventual off-site disposal at a licensed disposal facility. Spills to land may require further excavation or remediation of contaminated soil until acceptable soil quality is achieved. The On- Scene Coordinator and/or Environmental Superintendent will assess this requirement;
- 13. For spills to water, immediately limit the area of the spill on water using absorbent pads and booms and similar materials to capture small spills on water. Deploy and slowly draw in absorbent booms to encircle and absorb the spilled product. Recover larger spills on water with floating skimmers and pumps, as required, and discharge recovered product to drums or tanks:

Note: Petroleum hydrocarbons are generally hydrophobic, and as such, do not readily dissolves in water. They typically tend to float on the water's surface. Absorbent booms are often relied on to recover hydrocarbons that escape land containment and enter water.

Note: Antifreeze sinks and mixes with water. If released to water, attempt to isolate/confine the spill by damming or diverting the spill. Pump contaminated water to tanks or drums.

14. Remove and bag personal protective equipment for cleaning, informing laundry personnel of contaminant hazards, or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated leather articles, (including shoes) that cannot be decontaminated.

Appendix F

General Response Procedures for Spilled Chemical Substances

Oxidizing Substances

F.1 Liquids

F.2 Solids

F.1 Liquids

Agnico Eagle commits to review, modify and approve as required and to establish this procedure as appropriate for use at the Meadowbank Gold Project. The following is a general spill response procedure for liquid oxidizer compounds. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a liquid oxidizer spill:

- 1. Isolate and evacuate the spill area;
- 2. Stop leak and contain spill (see Step 8) IF SAFE TO DO SO;
- Contact the On-Scene Coordinator who will assemble ERT members if required and the
 appropriate spill response materials outside the spill area. Obtain and read the MSDS for
 the substance to determine the chemical-specific hazards and to identify any special
 precautions that must be taken;
- 4. Put on the appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Splash goggles or face shield;
 - c) Shoe covers or rubber boots;
 - d) Lab coat, coveralls or TyvekTM coveralls as recommended by the MSDS; and
 - e) Half mask air-purifying respirator with cartridges and/or filters as recommended by the MSDS or respirator manufacturer.
- 5. Ventilate closed spaces before entering. Ensure adequate explosion-proof ventilation for clean-up;
- 6. Remove and/or moisten with water any combustible material (wood, paper, oil, etc.) affected by the spill;
- 7. Use water spray to reduce vapours or divert vapour cloud drift, if required;
- 8. Contain spill by using non-combustible spill absorbent, soil or snow to construct a dike that limits flow and prevents entry to sewer, waterways or onto ice. For spills to land, excavation of trenches/pits to capture spill flow may also be appropriate;
 - Note: Flushing area with flooding quantities of water may also be appropriate assuming this does not make clean up and waste management more difficult— **refer to the MSDS**.
- Carefully cover the spill area with spill absorbent, soil or snow, starting at the outside and working inward. Use non-combustible absorbent. Do not touch or walk though spilled material.
- 10. Sweep up or shovel the spill residue using non-metal, non-sparking tools and place the residue into a labelled, plastic, waste container (plastic pail with lid or double heavy duty plastic bags) for off- site disposal at a licensed disposal facility:
- 11. For indoor spills, mop the affected area using detergent and water. Flushing area with

flooding quantities of water may also be appropriate – **refer to the MSDS**. Dispose of this water to the sanitary sewer, process stream or waste drums as appropriate. Spills to land may require further excavation or remediation of contaminated soil until acceptable soil quality is achieved. The On- Scene Coordinator and/or Environmental Superintendent will assess this requirement; and

12. Remove and bag personal protective equipment for cleaning, informing laundry personnel of contaminant hazards, or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated clothing that cannot be decontaminated.

F.2 Solids

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank Gold Project.

The following is a general spill response procedure for solid oxidizer compounds. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a solid oxidizer spill:

- 1. Isolate and evacuate the spill area;
- Contact the On-Scene Coordinator who will assemble ERT members if required and the appropriate spill response materials outside the spill area. Obtain and read the MSDS for the substance to determine the chemical-specific hazards and to identify any special precautions that must be taken;
- 3. Put on the appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Safety glasses or goggles;
 - c) Lab coat; and
 - d) Half mask air-purifying respirator with **N95 or greater protection** particulate filter or **as** recommended by the MSDS or respirator manufacturer.
- 4. Remove all sources of heat and ignition (no smoking, flares, sparks or flames in immediate area) and remove uncontaminated combustible materials and organic compounds (wood, paper, oil, etc.,) from spill area;
- For spills to land, protect the spill area from storm water runoff by constructing a ditch or dike using suitable non-combustible absorbent materials, soil or other appropriate barrier.
 For spill to water, utilize damming, and/or water diversion to minimize the spread of contamination;
- 6. Vacuum, sweep or shovel the spill residue using non-metal, non-sparking tools and place the residue into a labelled, plastic, container (plastic pail with lid or double heavy duty plastic bags) for re- use or off-site disposal at a licensed disposal facility;

Note: Recovered solid, if generally free from impurities, may be suitable for its intended use. In this case, place solid in suitable container with lid, and clearly label the container per WHMIS Guidelines.

Note: Minimize dust generation.

- 7. If there is still oxidizer residue left in the spill area, neutralize with appropriate agent as recommended by the MSDS, or for spills to land continue to excavate until no visible spilled solid remains. Use non-combustible spill absorbent or soil to absorb the neutralized residue. Place in suitable drums/containers for disposal to a licensed facility;
- 8. For indoor spills, mop the affected area using detergent and water. Dispose of this water to the sanitary sewer, process stream or waste drums as appropriate; and

9. Remove and bag personal protective equipment for cleaning, informing laundry personnel of contaminant hazards, or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated clothing that cannot be decontaminated.

Appendix G

General Response Procedures for Spilled Chemical Substances

Poisonous and Toxic Substances

G.1 Sodium Cyanide

G.1 Sodium Cyanide

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank Gold Project. The following is a general spill response procedure for solid Sodium Cyanide.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a Sodium Cyanide (solid) spill:

- 1. Isolate and evacuate the spill area;
- Contact the On-Scene Coordinator who will assemble ERT members and the appropriate spill response materials outside the spill area. Obtain and read the MSDS for the substance to determine the chemical- specific hazards and to identify any special precautions that must be taken;
- 3. Put on the appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Impermeable Gloves as recommended by the MSDS or glove manufacturer;
 - b) TyChem; and
 - c) SCBA Self Contained Breathing Apparatus
 - d) Rubber Boots

Note: For worker safety, maintain readily accessible supply of cyanide response kits on site.

- 4. Ventilate area of spill or leak;
- 5. Avoid exposure to acids, water or weak alkalis which can react to form toxic hydrogen cyanide (HCN) gas.
- 6. Contain spill to prevent release to sewer, waterway or onto ice. For spills to land, protect the spill area from storm water runoff by constructing a ditch or dike using absorbent materials, soil or other appropriate barrier. If raining, cover spill area with tarp or plastic to minimize contact with water and prevent subsequent runoff. For spill to water, utilize damming, and/or water diversion to minimize the spread of contamination;
- 7. Shovel the spilled material into labelled drums, containers or plastic bags for re-use or offsite disposal at a licensed disposal facility.

Note: Recovered solid, if generally free from impurities, may be suitable for its intended use. In this case, place solid in suitable container with lid, and **clearly label the container per WHMIS Guidelines**.

Note: Minimize dust generation.

8. If there is still spilled sodium cyanide residue left in the spill area, neutralize with appropriate agent **as recommended by the MSDS** (sodium or calcium hypochlorite solution), or for

spills to land continue to excavate until no visible spilled solid remains. Use suitable spill absorbent or soil to absorb the neutralized residue. Place in suitable drums/containers for disposal to a licensed facility. Collect material and place in a closed container for recovery or disposal.

<u>IMPORTANT:</u> It is strictly prohibited to add any chemicals or neutralizing solutions to a Sodium Cyanide Spill near a drainage system, or near or in a water body.

- 9. For indoor spills, mop the affected area using detergent and water. Dispose of this water to waste drums/containers for disposal to a licensed facility; and
- 10. Remove and bag personal protective equipment for disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated clothing that cannot be decontaminated.

Appendix H

General Response Procedures for Spilled Chemical Substances

Corrosive Substances

H.1 Acids, Liquids

H.2 Acids, Solids

H.3 Bases/Alkali, Liquids

H.4 Bases/Alkali, Solids

Response to Spilled Chemicals

<u>IMPORTANT:</u> It is strictly prohibited to add any chemicals or neutralizing solutions to a Spilled Chemicals near a drainage system, or near or in a water body.

H.1 Acids, Liquids

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank Gold Project.

The following is a general spill response procedure for liquid acid compounds. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a liquid acid spill:

- 1. Isolate & evacuate the spill area;
- 2. Stop leak and contain spill (see Step 8 below) IF SAFE TO DO SO;
- Contact the On-Scene Coordinator who will assemble ERT members if required and the
 appropriate spill response materials outside the spill area. Obtain and read the MSDS for
 the substance to determine the chemical-specific hazards and to identify any special
 precautions that must be taken;
- 4. Put on appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Splash goggles or face shield;
 - c) Shoe covers or rubber boots;
 - d) Lab coat or TyvekTM coveralls; and
 - e) Half mask air-purifying respirator with acid gas or combination cartridges, or as otherwise recommended by the MSDS or respirator manufacturer.
- 5. If the spill has occurred outdoors, stay upwind and stay out of low areas. If the spill has occurred inside a building, prevent spread of vapour throughout the building by closing doors to other rooms and hallways. If the room's air exchange system distributes air throughout the building, then it may also be necessary to have it shut-down;
- 6. Ventilate (open windows/doors to outdoors) closed spaces before entering;
- 7. Remove all sources of ignition (no smoking, flares, sparks or flames in immediate area);
- 8. Contain spill by using spill absorbent, spill pads or pillows, or dry soil to construct a dike

that limits flow and prevents entry to sewer, waterways or onto ice. For spills to land, excavation of trenches/pits to capture spill flow may also be appropriate. Ideally, use spill absorbent that contains a mild neutralizing agent as recommended by the MSDS;

Note: Many acids, particularly concentrated acids react violently in the presence of water. Do not flush spill area with water unless the **MSDS** indicates acceptable.

Note: Nitric Acid reacts violently and explosively with organic chemicals and organic material such as wood, cotton and paper; therefore, do not use organic absorbent material on Nitric acid.

Note: Hydrofluoric acid will fume during neutralization. Provide adequate ventilation and approach from upwind. Neutralize carefully with sodium bicarbonate, soda ash or lime. Use water spray to disperse the gas/vapour if required. Remove all sources of ignition.

 Carefully cover the spill area with spill absorbent, spill pads or dry soil, starting at the outside and working inward. If practical, neutralize spill using MSDS-recommended or commercially available neutralizers. Use pH indicator paper to determine if spill is neutralized (pH 7);

- 10. Sweep or shovel the neutralized spill residue using non-metal, non-sparking tools and place the residue into a labelled, plastic, waste container (plastic pail with lid or double heavy duty plastic bags) for off-site disposal at a licensed disposal facility;
- 11. Check the pH of the spill area. If it is less than pH 6, then further neutralize with a dilute solution of a suitable reagent **as identified on the MSDS** or for spill to land continue to excavate contaminated soil:
- 12. For indoor spills, mop the affected area using detergent and water. Dispose of this water to the sanitary sewer, process stream or waste drums as appropriate;
- 13. Remove and bag personal protective equipment for cleaning, informing laundry personnel of contaminant hazards, or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated clothing that cannot be decontaminated; and
- 14. After the spill has been cleaned up, the area should be free of vapours. However, if personnel note odours or irritation, isolate the spill area; re-clean the area as per **Steps 11** and 12 or wait at least 1 hour before re-entering or until considered safe by the On-Scene Coordinator or Environmental Superintendent.

H.2 Acids, Solids

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use on the Meadowbank Gold Project.

The following is a general spill response procedure for solid acid compounds. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a solid acid spill;

- 1. Isolate and evacuate the spill area;
- Contact the On-Scene Coordinator who will assemble ERT members if required and the
 appropriate spill response materials outside the spill area. Obtain and read the MSDS for
 the substance to determine the chemical-specific hazards and to identify any special
 precautions that must be taken;
- 3. Put on the appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Safety glasses or goggles;
 - c) Lab coat; and
 - d) Half mask air-purifying respirator with N95 or greater protection particulate filter, or as otherwise recommended by the MSDS or respirator manufacturer.
- 4. Contain spill to prevent release to sewer, waterway or onto ice. For spills to land, protect the spill area from storm water runoff by constructing a ditch or dike using absorbent materials, dry soil or other appropriate barrier. If raining, cover spill area with tarp or plastic to minimize contact with water and prevent reaction and/or subsequent runoff. For spill to water, utilize damming, and/or water diversion to minimize the spread of contamination;
- 5. If necessary to minimize dust production, slightly moisten the solid. Use water, or if the material is water reactive, another inert liquid **as recommended by the MSDS**;
- 6. Sweep up or shovel the residue using non-metallic, spark-proof tools and place the residue into a labelled, plastic, waste container (plastic pail with lid or double heavy duty plastic bags) for reuse or off-site disposal at a licensed disposal facility;

Note: Recovered solid, if generally free from impurities, may be suitable for its intended use. In this case, place solid in suitable container with lid, and clearly label the container per WHMIS Guidelines.

7. Remaining solid acid residue may be neutralized using a dilute solution of appropriate agent as recommended by the MSDS (e.g. sodium bicarbonate - baking soda), or for spills to land continue to excavate until no visible spilled solid remains. Check the pH of the spill area; the final pH should be between pH 6 and 10. Use spill absorbent, spill pads or

dry soil to absorb the neutralized residue;

- 8. For indoor spills, mop the affected area using detergent and water. Dispose of this water to the sanitary sewer, process stream or waste drums as appropriate; and
- 9. Remove and bag personal protective equipment for cleaning, informing laundry personnel of contaminant hazards, or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated clothing that cannot be decontaminated.

H.3 Bases/Alkali, Liquids

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank exploration camp.

The following is a general spill response procedure for liquid alkali or base compounds. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a liquid alkali or base spill:

- 1. Isolate & evacuate the spill area;
- 2. Stop leak and contain spill (see Step 8) IF SAFE TO DO SO;
- Contact the On-Scene Coordinator who will assemble ERT members and the appropriate spill response materials outside the spill area. Obtain and read the MSDS for the substance to determine the chemical- specific hazards and to identify any special precautions that must be taken;
- 4. Put on the appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Splash goggles or face shield;
 - c) Shoe covers or rubber boots;
 - d) Lab coat or TyvekTM coveralls; and
 - e) Half mask air-purifying respirator with cartridges/filters as recommended by the MSDS or respirator manufacturer.
- 5. If the spill has occurred outdoors, stay upwind and stay out of low areas. If the spill has occurred inside a building, prevent spread of vapour throughout the building by closing doors to other rooms and hallways. If the room's air exchange system distributes air throughout the building, then it may also be necessary to have it shut-down;
- 6. Ventilate (open/windows to outdoors) closed spaces before entering;
- 7. Remove all sources of ignition (no smoking, flares, sparks or flames in immediate area) and combustible materials (wood, paper, oil, etc.);
- 8. Contain spill by using spill absorbent, spill pads or pillows, or dry soil to construct a dike that limits flow and prevents entry to sewer, waterways or onto ice. For spills to land, excavation of trenches/pits to capture spill flow may also be appropriate. Ideally, use spill absorbent that contains a mild neutralizing agent **as recommended by MSDS**;

Carefully cover the spill area with spill absorbent, spill pads or dry soil, starting at the
outside and working inward. If practical, neutralize spill using MSDS-recommended or
commercially available neutralizers. Use pH indicator paper to determine if spill is
neutralized (pH 7);

- 10. Sweep or shovel the neutralized spill residue using non-metal, non-sparking tools and place the residue into a labelled, plastic, waste container (plastic pail with lid or double heavy duty plastic bags) for off-site disposal at a licensed disposal facility;
- 11. Check the pH of the spill area. If it is greater than pH 10, then further neutralize with a dilute solution of a suitable reagent **as identified on the MSDS**, or for spill to land continue to excavate contaminated soil;
- 12. For indoor spills, mop the affected area using detergent and water. Dispose of this water to the sanitary sewer, process stream or waste drums as appropriate;
- 13. Remove and bag personal protective equipment for cleaning, informing laundry personnel of contaminant hazards, or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated clothing that cannot be decontaminated; and
- 14. After the spill has been cleaned up, the area should be free of vapours. However, if personnel note odours or irritation, isolate the spill area; re-clean as per Steps 11 and 12 or wait at least 1 hour before re- entering or until it is considered to be safe by the On-Scene Coordinator or Environmental Superintendent.

H.4 Bases/Alkali, Solids

Agnico Eagle commits to review, modify and approve as required to establish this procedure as appropriate for use at the Meadowbank Gold Project.

The following is a general spill response procedure for solid alkali or base compounds. Consult the MSDS for the specific spilled compound to determine whether deviations from the general guidance are required.

Agnico Eagle commits to review and test, and if necessary, modify and update this spill response procedure on an annual basis.

For a solid alkali or base spill;

- 1. Isolate and evacuate the spill area;
- Contact the On-Scene Coordinator who will assemble ERT members if required and the
 appropriate spill response materials outside the spill area. Obtain and read the MSDS for
 the substance to determine the chemical-specific hazards and to identify any special
 precautions that must be taken;
- 3. Put on the appropriate personal protective equipment. Depending on the scale of the spill and properties of the spilled substance, this can include:
 - a) Gloves as recommended by the MSDS or glove manufacturer;
 - b) Safety glasses or goggles;
 - c) Lab coat; and
 - d) Half mask air-purifying respirator with **N95 or greater protection** particulate filter or as recommended by the **MSDS** or respirator manufacturer.
- 4. Contain spill to prevent release to sewer, waterway or onto ice. For spills to land, protect the spill area from storm water runoff by constructing a ditch or dike using absorbent materials, dry soil or other appropriate barrier. If raining, cover spill area with tarp or plastic to minimize contact with water and prevent reaction and/or subsequent runoff. For spill to water, utilize damming, and/or water diversion to minimize the spread of contamination;
- 5. If necessary to minimize dust production, slightly moisten the solid. Use water, or if the material is water reactive, another inert liquid **as recommended by the MSDS**;
 - Note: Do not use water to flush bases in powdered form, such as calcium oxide (lime), as this material is not very soluble.
- 6. Sweep or shovel the residue using non-metallic, spark-proof tools and place the residue into a labelled, plastic, waste container (plastic pail with lid or double heavy duty plastic bags) for offsite disposal at a licensed disposal facility;
 - Note: Recovered solid, if generally free from impurities, may be suitable for its intended use. In this case, place solid in suitable container with lid, and **clearly label the container per WHMIS Guidelines**.
- 7. Remaining solid alkali or base residue may be neutralized using a dilute solution of

- appropriate acid. Check the pH of the spill area; the final pH should be between pH 6 and 10. Use spill absorbent, spill pads or dry soil to absorb the neutralized residue;
- 8. For indoor spills, mop the affected area using detergent and water. Dispose of this water to the sanitary sewer, process stream or waste drums as appropriate; and
- 9. Remove and bag personal protective equipment for cleaning, informing laundry personnel of contaminant hazards, or disposal at a licensed disposal facility. Thoroughly wash with soap potential skin contact locations after handling. Properly dispose of contaminated clothing that cannot be decontaminated.

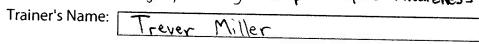
Spill	Co	ntingend	cy I	Plan
Version	7.	Februar	v 2	2019

Appendix I

Agnico Eagle Spill Response Training Records

Group Training Report

Course Name:	Emergency	Planning and	Spill Response	- Awareness
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Agnico-Eagle Mines Ltd. Meadowbank Division

Date:		
Date: Jan. 15/	2013	
	<u> </u>	

	0	W-12/8012						
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-	1			Signature	TRG.	ASS.	Total Hours	Code
		Jeffrey Pratt	AEM				10	
	2	Fanny Laporte	AEM	2			10	
	3	RICHARD TACKSON	AEM	Rois			10	
	4	Tom Thomson	AEM	500			10	
	5	MAURICE RAPIREAU	AKM					
	6	DAVID ACE XANDER	AKM AEM	Character of the second			10	
	7	Martin Theriault	AEM	The P			10	
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raine	r's s	signature: 1)		Codes: 1. AEM Permit			Assessment Cod A+: Very Good	es:

2. Restrictive Permit

3. Temporary Permit

4. Training Completed

5. Training Not Completed

6. Fail

A:Good

B: Average

C: Below Average

Tom Thomson

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.

Km 23 - Bridge 3

1. List the issues linked to this scenario:

Response Time & Mouling Equipment / Resources to the Area Light & Temperature
Fish Bearing Stream

Speed of Contamment / Cut off Point
Vast Contaminated area - Type of Contaminate

* Safety of Personel, Communications, Environment,

tiguipment

	2. What resources are required?
	Baker Lake Contracter/Peters Exp.
	Daker take Command Center Can at Soull / ocation
	Ert Personal + Relieve
	Emergency Traller - Environmental
	Energency, C-Cans /Rolloffs
	lighting / Generators
	Transportation
DEN	Safety officer(s)
Nen	
	Mapping of Area
-	
	3. What are the initial spill response steps and what does your ICS look like?
-	
-	3rd Control/Crises Centre
_	On Site Commander
	Bake Cake
	Cogistic, Planning, Finance
_	
(j	Review ERP + Spill Contingency Plan
Prepare_	
Prepare	Review ERP & Spill Ontingency Plan J. H. A on Spill
Prepare	Review ERP & Spill Ontingency Plan
Prapare	Review ERP & Spill Ontingency Plan J. H. A on Spill



4. What is your oil spill containment and recovery strategy ?
Shut of Stop Spell - Went by Source
Contain Spell - Treach , Bell or (POE)
Martin Books v Absorbants
Estimate Direction of spell & find a cut off points
By Using 10-30-4 - Protect Shapline and dist
By Using 10-30-4 - Protect Shoreline and diverting
± 150
Y P - 10 - 8/
* Pre plan - Plan + Now
5. What is your strategy for shoroling alconum anarotics of the same in
5. What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are the forecasted shoreline types, what is your treatment options for each type and
what is your end point criteria
Vacumes Pump, Absorbants, Oil Junter Sparter
- Rocky - Excavet a 1 Eil
- Vegatad Shore lines
OFO, ENU Canada
OFO, ENU Canada
- Do a guick wash rleave it for Bis remediation
<i>H</i> 3.3. (mco.co.)



6. What are some safe	Drinking Water - Baken Lake
Temperature LEL'S Water + 1c	+ N+5 of Response Team
7. How do you manage Quatrex, 45 Entaminated	eyour <u>waste?</u> Sallons, oil/water separtor
general overall respo	o the lake what is your containment, recovery, cleanup and nse? Additional - Notify Proper Personal Authoritie DFO, EC, Bake, Lake
	DFO, EC, Bake. La/le



Fanny Caporde.

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

KM 23.

45000 Litro KM 23

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.

1. List the issues linked to this scenario:

Contamination

Back to land / Water Contamination / Wildlife.

To white think lake of Fishing major of the Still snow - Could be cold.

Accident to fealth & Safety (Driver) (les ponder of Accident to Add another safetsive & loss.

By Contamination

Public relation (ask / inform the Loby appropriate pass)

Communication issue.

2. What resources are required? 760 peoples	
- Labor - with incident Command Plan / every body	
has a task inthe organization / ERT. Tea.	
· Commandement trailer & facilities close to site.	
Lo could be a container, hea	ite
· de Contanination area.	
· Machiney - Doader - D TRUCK - & \$ Shovel.	
· Disposal and containing material Drums/	{50
(being - secondary menterial) Jacum - emergency Freile	k
· Towerlight - abe cause it is right podiar empty tank	i.
helicopter for next morning.	1
3. What are the initial spill response steps and what does your ICS look like?	
OMS DS Sheets - Planning - Logistic	
O (CHA	
NO S.R.P Spill sesponse plan. / ERP. [SRP]	
2) Find vossources / General Briefing.	
3 Losistic and reassess at all change (FIRA)	
operations.	
Recovery-Remediate	
- wildlife / 2 SPU	
wask management Level 3 emerging	
Sampling. 2 Recourse it	
is night and	
impact can	
Because it is night and impact can be desastrons	

4. What is your oil spill containment and recovery strategy? 1	*
4. What is your oil spill portains and a large of the state of the sta	C
4. What is your oil spill containment and recovery strategy?	
- Invalence Stop the leaks	
3) evaluate when the contaminent, are	
- wind - oslope - o current.	
the biggest part of the oil.	
(S) Snow barrier it reeded.	
(6) Cut all entries to other ponds and	
(7) Vaccium the contaminant and dispose the waster adequatby.	
(B) transpose what is Still in the tapker to	
CONDINES CONTAINES	
5. What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are	
the forecasted shoreline types, what is your treatment options for each type and	
what is your end point criteria	
- of respect the shore / contain with some bacrie.	
- Monitoring offen and sample v	
Quick wosh.	
then proling/ sample and vaccimitiveded	
Det notire take over.	
+ if the too much - excavate the shore	
and venove contaminent. and dispose	



The fire toxic Gases. Description of the perpense from and exception of the perpense from the property of the perpense from the perpense from the perpense from the perpense from the perpense of the perpens	6. What are some <u>safety</u> issues? Under the ice. — Weave it.
7. How do you manage your waste? 1. How do you manage your waste? 1. Wed Fre => Sent back South to appropriate pla 1. Ved Absorbant supply => Ship down South in Quadrex 1. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?	* LEL Fire / toxic Gazes.
7. How do you manage your waste? Used Fre! = Sent back south to appropriate pla Used Absorbant supply = Ship down South in Quadrex brought to Material = Land farm Clean and ringe - PPE 8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?	The state of the s
Used Fre = Sent back South to appropriate pla red absorbant sipply - Ship down South in Quadrex brongs to material - Land far m Clean and ringe - PPE 8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?	- Darkness - Uneven Bround / Strain ankle
sed absorbant sipply to Ship down South in Quadrex material to Land farm Clean and rinse - PPE 8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?	7. How do you manage your <u>waste</u> ?
maferial - Land far m Clean and rinse - PPE 8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?	used Fre 1 = sent back south to appropriate place
8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?	brought to
general overall response?	Clean and rinse - PPE
general overall response?	
See # 4 form dusting.	general overall response?
	See # 4 - Carstie answer.
ocut the Hamlet Water intake.	-p cut the Hamlet Water intake.
Inform additional Autorities.	The state of the s
Skirnmy Vossels 4 Skirnmy Vossels Boats - UV J	Skinneds Vossels 4 Skinneds Vossels

Jeff Pratt

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.

1. List the **issues** linked to this scenario:

- 90km From mino - Dark out - Very Cold - Vacinty to lake	-low tide will such	204
- Dark out		
- Very Cold		
- Vacinty to lake		



2	What resources a	are required?				
- Pers	nnel					
	mand center both a	on site & Baker L	ahe			
	Nenins					
	nities for personn	cl				
- 50il	Response Equi	ioment				
Trai	sportation					

	. What are the <u>initia</u>		nse steps ar	nd what do	es your l	CS look lik
- Aler	ERT and immobi		nse steps ar	nd what do	es your l	CS look lik
- Aler	ERT and immobi	lize				CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	ERT and immobi	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik
- Aler - Aler - Revi	t ERT and immobile ICS wof Spill Contin	gency - Play	nning for	mobilizat	ìon	CS look lik



4. What is your oil spill containment and recovery strategy?
- Stop the release - Plug hole or build berm.
- Contain release - Do Not Let Briter Lake
- Place boom along methodeltas From the tributgries
- Have to create ice road to down Stream collection points
- Extract contaminent from down stream been point;
5. What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are the forecasted shoreline types, what is your treatment options for each type and what is your end point criteria
- Create Hot, Warm, Cold Zones
Rocky Sand & Substate
Leave to summer Valatilize



6. What are some safety issues?
- No light - Cold Weather
- PPE For Chemicals
7. How do you manage your <u>waste</u> ?
- Company of the state of the s
- Quatrex Days
- Totes for liquid Conteminants
8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?



M. Theriaut

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

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- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.

1. List the issues linked to this scenario:
- bl water intake
-impact to the land I to the water
- Going towards white hills lake Cfishing (alle)
- Distance from camp/time of event/ Weather MANA
- HS for the driver and responder + Passible acid reaction
Spaliding of cont.
- Wildlife (tish)
- Public relationship (infort have the appropriate person)
Dispersion (
- Con unication, Road Accesse
Consulting Inc.

- Equipment: Boat, Maritime Barrier, Shovel, truck, Quadrex unate disposal, Secondary containment, Spot (toward baccom (Emurgency trailer) Decontamination unit, Commandement unit - Personnal: Labour, ERT, TC, public relationship Welicopter 3. What are the initial spill response steps and what does your ICS look like? MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation of Field Level Risk Assessment 42 Tsolation - contain - fecovery at Witdlife - Whote Horizontain Reassess between field and Management by TC.	2. W	nat resources are required?
Decontamination unit, Commandement unit - Personnal: Labour, ERT, TC, public relationship What are the <u>initial spill response steps and what does your ICS look like?</u> MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation is Field level Risk Assessment 4 Isolation - contain - fecovery - Wildlife - Whate Im Samplin	-Equipm	waste disposal, secondary containment < pot Ctown
Reisonnal: Labour, ERT, IC, public relationship Wellicopter 3. What are the initial spill response steps and what does your ICS look like? MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them and Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery est. Wildlife - Waste Van Samplis		water)
3. What are the initial spill response steps and what does your ICS look like? MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them are Operation to Field Level Risk Assessment 4 Isolation - contain - fecovery est Wildlife - Whote How Samplin		Decontamination unit, Commandement unit
3. What are the initial spill response steps and what does your ICS look like? MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation & Field Level Risk Assessment 4 Isolation - contain - fectovery est wildlife - Whate Man	- Persona	I: Labour, ERT, IC, public relationship
MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery est. Wildlife - Waste Mar	weli	opter
MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery est. Wildlife - Waste Mar		
MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery est. Wildlife - Waste Mar		
MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery est. Wildlife - Waste Mar		
MSDS sheet, JHA, ERP, SRP, General Brieffing Find ressource and equipment and make them ava Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery est. Wildlife - Waste Mar		
General Brieffing Find ressource and equipment and make them are Operation so Field Level Risk Assessment 4 Isolation - contain - fecovery at Wildlife - Whole Your Samplin	3 \//	at are the initial entity requests to the same of the
Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery at Wildlife - Whole Man		
Operation & Field Level Risk Assessment 4 Isolation - contain - fecovery at Wildlife - Whole Man		
Operation o Field Level Risk Assessment 4 Isolation - contain - fecovery at Wildlife - Whole Man		sheet, JHA, ERP, SRP,
4 Isolation - contain - fecovery at Wildlife - Whate Har Samplin	MSDS General	sheet, JHA, ERP, SRP, Brieffing
4 Isolation - contain - fecovery at Wildlife - Whate Har Samplin	MSDS General	sheet, JHA, ERP, SRP, Brieffing
Samplin	MSDS General	Sheet, JHA, ERP, SRP, Brieffing essource and equipment and make them ava
	MSDS General	Sheet, JHA, ERP, SRP, Brieffing essource and equipment and make them ava on o Field Level Risk Assessment 4 Isolation - contain - fecovery est Wildlife - Whate the
The same of the wind interpret by the	MSDS General	Sheet, JHA, ERP, SRP, Brieffing essource and equipment and make them ava on o Field Level Risk Assessment 4 Isolation - contain - fecovery est Wildlife - Whate the
	MSDS General Find r	Sheet, JHA, ERP, SRP, Brieffing essource and equipment and make them ava on o Field Level Risk Assessment 4 Isolation - contain - fecovery est. Wildlife - Whate No Samplis



4. What is your oil spill containment and recovery strategy? Take sure everything is safe, gaz detector, PE ect.
Plug the hole / Stop the leak
Dig a ditch close to the shore
Evaluate the location of the contaminate in the watere
Install maritime barrier to enclose the leaking share
Cut all entries to other channels
Vaccoum the accountate diesel /transfert the diesel
Adequately disposo the waste
5. What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are the forecasted shoreline types, what is your treatment options for each type and what is your end point criteria
insport the shore, Keep the matition barrier
containing the fuel close tostere, monitore and sample
if needed, vaccum, let nature take over
If too much contaminant Keep coming from the
induground, dig everything



MASH

6. What are some safety issues?
· LEL / fire / toxic gamon
- WATER /ICE
- cold weather
- Heavy equipment
- Uneven soil, darkness (Strain ankle)
7. How do you manage your <u>waste</u> ?
7. Flow do you manage your <u>waste</u> ?
- used fuel send back south to appropriate location
obser the send back south to appropriate location
- MDAAC has T Stull 11Call 1
most ben start used humed or ship down south
- Contaminated soil send to landfarm
- O
- Kinse all the PPE
8. If it were to make it to the lake what is your containment, recovery, cleanup and
general overall response?
,
See question #4
The state of the s



R-Jackson

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

23

74

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.

1. List the **issues** linked to this scenario:

_	RES Penson Ring
_	Moving frankles + Earl
	LICHT FARTER
	FISH BENGING
_ :	SPEED OF CONFIGURENT
-1	145T CONTHINNOUS AREA
_	



2. What resources are required	2.	What	resources	are	required
--------------------------------	----	------	-----------	-----	----------

- BLCS + PETER EXPEDITING HEATY EXCUPLIENT
- ELI VERSIEL + VELIEE DERENIA
- COM de Aus CENTER DU STE + AT COMP
- EMBLGENCY SEA CMS POLLOKE PRICE
- Lightling BENERARAS
- IN FERMINOU + STREET CIPICIN
- MAPPING OF THE BLEAK

3. What are the initial spill response steps and what does your ICS look like?

LUCEMENT	comput
	PREPLANED JITH + HUSTHELT ANNEXE
0.16/1	
Con	
Fin	hair Chrysan
Logistics N2	turing Fire
D ₁	
KI	



4. What is your oil spill containment and recovery strategy? COUTHIN SPILL CSTOP SPILL ATTHE SEARCE DREVENT KURTHER ENTRY TREACH BELLHOLE ESSIMPTE DIRECTURE SPICE MARISIME FIND CUT OF PINTS By Using 10/20 QY RUCE DIRECT FLOW TO AND 5. What is your strategy for shoreline cleanup operations; if using SCAT what are the forecasted shoreline types, what is your treatment options for each type and what is your end point criteria

- Uneu pund	
- Uter pump - PAOS - Serbaus	
- SERBAUTS	



6. What are some safety issues?
LEL
COLD TO
Cow / UMMARIA
CONTANIMATION
File
waster over pur
7. How do you manage your <u>waste</u> ?
QUARREN PREK
45 Sal Demo
cie was substance
Car Mulvery Soic PAD
8. If it were to make it to the lake what is your containment, recovery, cleanup and
general overall response?



DALEXANDEL

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
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- Lake winds from the North West at 20 km/hr. Tide is high.

1. List the **issues** linked to this scenario:

WATER INFICIENTIATION AND AWAY
Sound atom Pitch DARK. I
FMPRIES
Set-up block betole in fother into BAKER LAKE
LOW TIDE when it comes will make it worse



2. What resources are required?
THE READILER - ALDER BAKEN LAND FIRE DEM
COMMAND CENTRE AT MENDOW + BAKER
LIGHTING
WARM up For STAFF
SPILL RESYONSE EQUIP.
TRANSPOLT FROM MINE
- So-60 people of Act off at MB
3. What are the initial spill response steps and what does your ICS look like?
ALFRI FRI ALFRI ERT THEL ENIRO MINE SUPER
H+S SUPER SITE SERVICES HR
REVIEW CONTINGENCY PLANNING FOR MORLIDATION
ERT CAPTAIN - WITH ENVIRO, WOULD ASSES REPORT
BACK to the ICS



4. What is your oil spill containment and recovery strategy ?
STOP FEDERAL SPILL CONTAIN From ently into LAKE.
CHECK ASSECTION TRYOR OF BUILD BERN
YCREN ASSIGNED.
- INSTALL ROOM ALONG THE DELATA MOUTH
OF INTERIORIES THE LAKE
= WITH VACUUM TRUCK
-ECTABLISH ZONES
I-C MACONE)
•
5. What is your strategy for shoreline cleanup operations; if using SCAT what are
the forecasted shoreline types, what is your treatment options for each type and
what is your end point criteria
ROCKY SANDY SYDSTRATE, WAIT TIL SUMMER
VALILISE.
ZONE OFF.



·	6. What are some safety issues?
C	ald weather
_4	PROPER PPE
-	
Arrana	7. How do you manage your <u>waste</u> ?
	VHCOUM THUCK
	>
	8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?



M. BARIBANU

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

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- Lake winds from the North West at 20 km/hr. Tide is high.

1. List the **issues** linked to this scenario:

- 90 kms From Stle

- lotol Dark Very cold.

- Sarufy to lake.

Set up on Site operational Post.

- Low These well bleave week away.



2. What resources are required?	
> Manpown - Ca	
5 Boot. Geght Town, ammentes	
5 Baler late Free fight,	
& Rusmul have justation!	
- Mean of Consumacation.	
I Snall loader, Varaceum Thick -	***************************************
·	

	····
	······································
3. What are the initial spill response steps and what does your ICS look like?	
3. What are the initial spill response steps and what does your ICS look like?	
3. What are the initial spill response steps and what does your ICS look like?	
3. What are the initial spill response steps and what does your ICS look like? Set up JeS How Popular, HA, Sete Service Coence.	- gal
Set up JeS 16+5, Mul Populat, HA, Sate Surie Come Survey spill.	- eal
Set up JeS 1605, Provi Populat, HA, Sate Surie Come Service spill. -Reggen energy ex contingens Mar.	- Land
Set up JeS 1605, Provi Populat, HA, Sate Surie Come Service spill. -Reggen energy ex contingens Mar.	s situa
Set up JeS 1605, Provi Populat, HA, Sate Surie Come Service spill. -Reggen energy ex contingens Mar.	- Land
Set up JeS 1605, Provi Populat, HA, Sate Surie Come Service spill. -Reggen energy ex contingens Mar.	- Land
Set up JeS 1605, Provi Populat, HA, Sate Surie Come Service spill. -Reggen energy ex contingens Mar.	- Land
Set up JeS 16+5, Knv (Populat, HA, Sate Suries Come Survey spill. -Region energy ex contingens Mar.	- Land
Set up JeS 16+5, Mul Populat, HA, Sate Surie Come Survey spill. -Region energy ex contingens Man.	- Land
Set up JeS 1605, Provi Populat, HA, Sate Surie Come Service spill. - Reggen energy ex contingues Mar.	- Land



4. What is your oil spill containment and recovery <u>strategy</u> ?
Etap I'm Belease newest by
- sheet of Mous / Bull 2
-> Block III
2
at A A A A A A A A A A A A A A A A A A A
Man we had to colleten ford,
5. What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are
the forecasted shoreline types, what is your treatment options for each type and
what is your end point criteria
A A
Trocky Sail Months Ceaux fell
money said Marin law let
Juppur.



6. What are some safety issues?
Measur ree thekness
= 6164TING
- cold weather
- acid h
- asses Coming
7. How do you manage your <u>waste</u> ?
7. How do you manage your <u>waste</u> :
8. If it were to make it to the lake what is your containment, recovery, cleanup and
general overall response?



Group Training Report

		1	
-3	400		
	400	 177	5
		III (2	<u> </u>

Course Name:	se Name:
--------------	----------

course manne.	
Trainer's Name:	

Agnico-Eagle Mines Ltd. Meadowbank Division

M Name Company Signature TRG. ASS. Total Hours 1 Jamie Kataluk AEM and HARD TO 3 Dave Hamston AEM, BLANCHETTE FGL Trackette DD DD 6 LUC BLANCHETTE FGL Trackette DD DD 8 DD 9 DD 1 Jamie Kataluk AEM AEM DD 1 JO 1 JO		013-01-16			Ho	urs		
2 RODIN ANARD AFEM DEG DO TO 3 Drux Hamston AEM, SHOW DEG DO TO 4 Alain Genesse A-E-M DEG DO TO 5 Stephane Larose AEM DEG DEGLESTE FGL ACCLETTE DEGLESTE	М	Name	Company	Signature	TRG.	ASS.	Total Hours	Cod
Alain Genesse A-E-M 5 Stephane Larose AEM 6 Luc BLANCHETTE FGL 7 8	1	Jamie Kataluk	AEM	las HD			10	
AlAIN GENESSE 5 Stéphane Larose 6 Luc BLANCHETTE FGL 8		Robin ALARD] AEM	1625			10	
AlAIN GENESSE 5 Stéphane Larose 6 Luc BLANCHETTE FGL 8	3	Does Halmston	JEM,	2 11				
Stéphane Larose 6 Luc BLANCHETTE FGL 7 8		Alain GENESSE	A-E-M	The state of the s				
LUC BLANCHETTE FGL frachette			AEM					
	6	LUC BLANCHETTE	FGL	Harchet	te I			
	7							
	8							
	9							
10	10							
COMMENTS:		COMMENTS:						

Trainer's signature:_____

Date: _____

Codes:

1. AEM Permit

2. Restrictive Permit

3. Temporary Permit

4. Training Completed

5. Training Not Completed

6. Fail

Assessment Codes:

A+: Very Good

A: Good B: Average

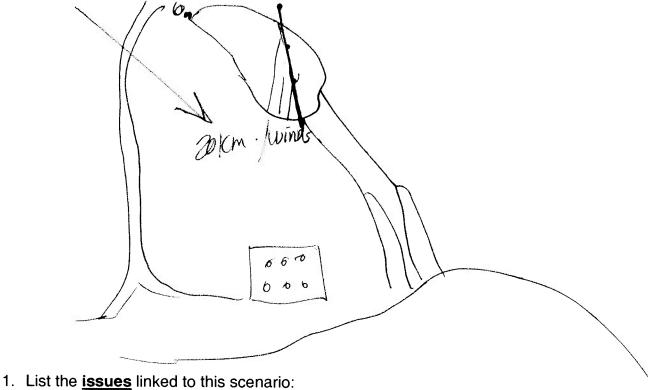
C: Below Average

STÉPHANE LAROSE

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- **Spill** occurred 22:00 hrs on March 20, 2013
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- Lake winds from the North West at 20 km/hr. Tide is high.



heading to Baker take (15 km away)

Being two than 3 hours to peat.

Contain the spell before the lake (Before to 2 sivers)

Secure and take care of the driver.



2. What resources are required?
- Helicopton to have look on the scene (speed of the spil
team at the peene (accident) to contained
The poill at the pource to Stop the flow before the lake.
- Boots/maritime barrier/ boom, etc light plan
DERT TEAM on pase of fire.
e empty tarker to pemp in.
> Good communication
NSDS - Proper PPE
3. What are the initial spill response steps and what does your ICS look like?
3. What are the <u>initial spill response steps and what does your ICS look like</u> ?
3. What are the <u>initial spill response steps and what does your ICS look like?</u> — Scare purvey (malyse) (ms per tim)
3. What are the initial spill response steps and what does your ICS look like? — Scene purvey (malyse) (mapetion) — Make the plan (planning) — Decision (delegates people) — trecention
3. What are the initial spill response steps and what does your ICS look like? — Scene purvey (maluse) (inspection) — Make the plan (planning) — Decision (delegative people) Command
3. What are the initial spill response steps and what does your ICS look like? Scene purvey (malyse) (inspection) - Make the plan (planning) - Decision (delegates people) (command) - Execution Assumb OPERATION logistique cost



4. What is your oil spill containment and recovery strategy ?	
Install barrier before the sivers (less contam	instin
- Recover the fuel oil Stimmer)	
	
 What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are the forecasted shoreline types, what is your treatment options for each type ar what is your end point criteria 	e nd
- Avert the Charoling Stuation and ask	
- Automotive for the second for the	
trained people to evaluate of use need	
to clean and what we have to do.	
10 person with the same to person	
- Flush	
PISIT transferable?	



6. What are some safety issues?
- Rich of Ding
- Falling Into water lie.
Noor insibility of night.
- Hypathermia
Platurer.
PPPE (:
7. How do you manage your <u>waste</u> ?
Fring to the proper facility dispose (FW. DET)
(D) (Barta RAC)
(WAIRER DAG)
8. If it were to make it to the lake what is your containment, recovery, cleanup and
general overall response?
DETAIL DETAILS
- Pretect the unter intake of the town.
Do waterer it takes at all rost.
TO WHENER IN CORES OF ONE JUST.
- Inform community

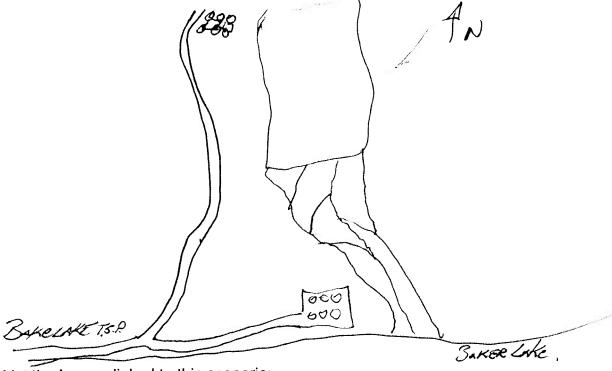


Dave Holmstrom.

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

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- → Lake winds from the North West at 20 km/hr. Tide is high.



1. List the **issues** linked to this scenario:

	Q - 1: 24 14 and the destinguistry
	FROT moving water (FresHET) High travel rate / ICE,
_	Potential Impact to spruning grounds.
_	15 IT STOPEN? - TRUCK Roll over XXX Contained
	what we the sonsilive areas.
	Time Farme / Braided chamiel extendes SHORELINE
	LEL.,-
	Row Farthe / Security
	7

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		- STOP SO	overy <u>strategy</u>		1
Saxol on	Eveluation	n = comin	Establish	Booms 1	for Rive
		- Recove	/ /	used sp	les using
J			uck the	7	on ther
		1 -4	tainers -	e Kinner	Leones D
		= Dungs de	m bottom	V. U. 5	Boom,
		- Invalled	onsat 1	30 4 4	
,		- Install poor	per bell x	ole pur	of from
			· · · · · · · · · · · · · · · · · · ·		
** ** **** ** **** ** **** **** ****					
Nhat is ⊲	our strategy fo	or shoreline <u>clean</u>	up operations;	f using SCAT	what are
ne foreca	sted shoreline	e types, what is yo	our treatment of	otions for eacl	n type and
	ur end point c	riteria			
	Typas	`			
yo	a Types				
yo yo	sort Organia	gnies.			
yo yo	SCAP	Lore lesse less	trum - F	ock-1	nothing
yo yo	Sefend s	docelein ly	Ten	ock - 1	bronker
yo yo	Sefend s	dois.	trees - Tim	ock - 1 dra - 6 d, gatizi	nothing bronks
yo	Seferal s	done les life	- Tun	ock - 1 dra - 6 d gates t transfer	bronks bronks
yo yo	Scal s	donies.	Tun - Tun - 101	ock -) dra - S d, gatexis t transfers	broker broker krego



6. What are some safety issues?
-LEL BONDING
- recovered truck
- water Dee approtion The Assessment.
- other road frattic.
- Porability of Corninely water supply
- Will Thisman
7. How do you manage your <u>waste</u> ?
Harmat / Quarrex / TOTT / DRUMS/SOI/Pal.
Soil faint Treenoute
8. If it were to make it to the lake what is your containment, recovery, cleanup and
general overall response?
- U-Boom
- V-Boom.
J. Brown
- Corralit Install Browns & POE.
- Lostall isoms Cy



SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
 Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake _
- Lake winds from the North West at 20 km/hr. Tide is high.

1. List the issues linked to this scenario:	
Flow in River.	Safety Dina
-solose Batos Jake - robertial	
- Protential Emport to Wildlife	COL ISSUE.
Stop possible a not -	
Sensitive area	High frau.
TIME PRAME.	
+ Surface for Braided.	
Rood usus	ı



4. What is your pil spill containment and recovery strategy?
- Prevent, from soing to WATER.
s from for continue to the
- Decorat Fruit / Ditest / Use TRUCK
40E- IF 1655/BE
- DOTTOM / BOTTOM / BOTTOM / BOTTOM / BOTTOM
- Callet Sime
2 + + 10 2 0 0 c
thoron show the
 What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are the forecasted shoreline types, what is your treatment options for each type and what is your end point criteria
SCAT
Porte Oscanic Motte -
to No SHEEN / Small minimal.
Took - Hothis
Or + Startents/mm Nature
TRANSFERT



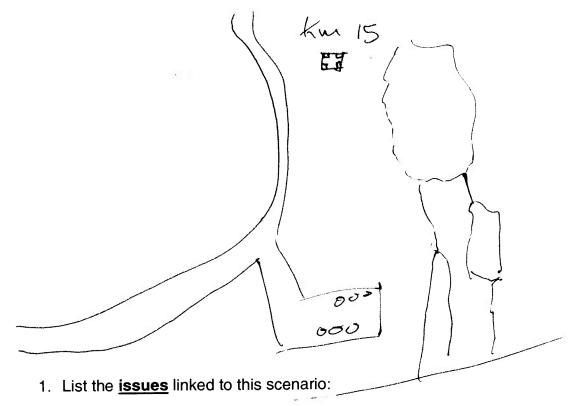
6. What are some safety issues?
Tired Seconds of trud
on untertace operation/ assement.
40
FAST WATER
DRINKING WATER.
7. How do you manage your <u>waste</u> ?
Man 1 Day of Itam Day o
MAZIMAT DUADRES / HOTES / PRUMS
8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?
U Boon J Boon
J Boch
S Book.



SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.



- POSSIBLE CONTAMINATION OF COMMUNITIES WHITER SUPPLY
- FRESHET WILL MAKE IT HARDER TO COLLECT CONTAMINANTS.
- BRATDED CHANNELS INCREASE THE CHANCES OF MORE CONTAMINATED ARE
- MAY DISTURB SPAUNING AREAS - FISH
- TIDES WILL INCREASE THE CONTAMINATION OF SOIL.
- SHORT TIME FRAME
- SHERY OF THE DRIVER



2. What resources are required?

- HEAVY EQUIPMENTS TO BUTLD TRENCHES
- ENOUGH MATERIAL TO DO ENTIRE CLEMNUP, (LAND & RIVER)
- DRAFE OF TO PROJECT TO HILL PERSONEL
- THORKH MATERIAL TO DISPOSE CONTAMENATED MATERIAL (TUTES, SEALED DRUMS
- ADEQUATE MATERIAL TO BRING CONTAMINATED MATERIAL TO MINE SITE.
- SAFETY MONITORING DEVICE BEFORE STARTING HAY CLEANUP.
- PROPER COMMUNICATION.
- MSDS.
- MATERIAL TO MOVE THE TRUCK.
- H&S AND ENVERONNEMENT PERSONNEZ.
THE O HIST CHAPTER THE
the state of the same of the same and what does your ICS look like?
3. What are the initial spill response steps and what does your ICS look like?
- CONE 1 RADIO CALLED
- CODE 1 RADIO CALLED - TO INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUNION FEM
- CODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUVING TEAM - CONTRE SITUP - INCLUDE MANAGEMENT TO ASSISTS IN DECISER
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPLOYING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISERA - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA.
- CODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUVING TEAM - CONTRE SITUP - INCLUDE MANAGEMENT TO ASSISTS IN DECISER
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPLOYING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISERA - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA.
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUVING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISER - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA. - IDENTIFY HASAEDS.
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPLOYING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISERA - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA.
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUVING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISER - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA. - IDENTIFY HASAEDS.
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUVING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISER - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA. - IDENTIFY HASAEDS.
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUVING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISER - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA. - IDENTIFY HASAEDS.
- GODE 1 RADIO CALLED - IC INFORMS TEAM OF SITUATION AND DOES HEADOWNT DEFORE DEPUVING TEAM - COMMAND CENTRE SET UP - INCLUDE MANAGEMENT TO ASSISTS IN DECISER - MONITOR AND DEVELOPPE A SAFETY ZONE IN THE SPILL AREA. - IDENTIFY HASAEDS.



4. What is your oil spill containment and recovery strategy ?
- PREVENT FURTHER ENTRY.
- PUTLO TRENCHES OF BARRIERS TO AVOID THE SPREADING OF THE SPILL.
- PLACE BOOMS INSIDE BARRIERS TO PICK UP CONTAUTNANTS
- ONCE BOOMS ARE FULL - REPLACE WITH NEW ONES PLACE
CONTINUATED BOOMS IN PROPERT CONTINERS.
- JEND QUADREX BAGS TO MINE SITE AND PLACED INSIDE SEACHNS,
PROPERLY LABELLED
- WATER - PLACE MARITIME BARRIER INSIDE LAKE.
TLACE BOSM) OF FIBUROS ON OUTS TO THE TENTE
ALONG MARITIME BARRIERS.
5. What is your strategy for shoreline cleanup operations; if using SCAT what are
the forecasted shoreline types, what is your treatment options for each type and
what is your end point criteria
- ASSES THE SHORELINE
- FLUSH THE SHORFLINE
- STOP THE CLEANING WHEN CONTAMINANTS IS
NOT TRANSFERABLE.



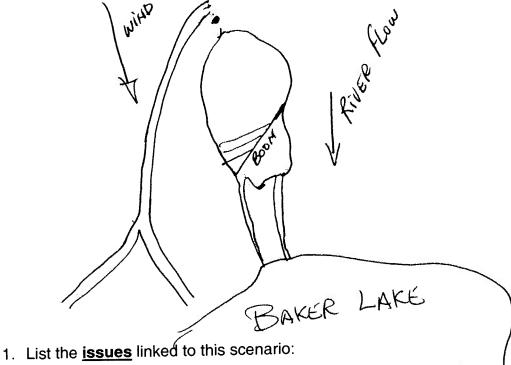
6. What are some safety issues?
- TIRENESS OF THE CREW
- LECS
- REMOUAL OF THE TRUCK
- WORK ON ICE AND NEAR EAST WATER,
- WILDLIFE
7. How do you manage your <u>waste</u> ?
- BIT IT INTO DRIMS OF TOTES TO BURN IT OR
- FUT IT INTO DEMANS OF TOTAL
STORP IT - D MINE SITE.
- IF IT HITS THE WHITER SET UP A VIJON U BOOM
- IF IT HITS THE WHITER, SET UP A VIU 600W
8. If it were to make it to the lake what is your containment, recovery, cleanup and
general overall response?
SETUPAV, JOR U BOOM.



SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.



- DIESEL FLOWING ONTO THE RIVER, HEADING TO BAKERLAKE (IS KM AWAY) giving us LESS THAN 3 HRS TO CONTAIN THE SPILL BEFORE IT GETS TO THE LAKE.

- ISOCATE THE VEHICULE.

- MAKE SURE THE DRIVER IS OK.



2. What resources are required?
- HELICOPTER TO ASSESS THE SPILL ON THE RIVER AND THE ACTUAL SPEED OF THE SPILL
AND THE ACTUAL SPEED OF THE SPILL
- A TEAM OF RESPONDERS AT THE ACCIDENT TO CONTAIND
THE SPILL AT THE SOURCE.
- ANOTHER TEAM FURTHER DOWN STREAM BEFORE THE
LAKE TO PREVENT ANY SPILL INTO THE LAKE
- HEED BOATS, MARITIME BARRIERD, SKIMERS, LIGHT PLANTS
- E.R.T. TEAM IN CASE OF FIRE
-M/T TANKER TRUCK TO PUMP THE REST OF THE LOAD MSDS -P.P.E.
- M.S.D.S P. F. E.
a will be the second and what does your ICS look like?
3. What are the initial spill response steps and what does your ICS look like?
- ANALIZE THE SCENE, DELEGATE PEOPLE
- MAKE A PLAN, MAKE A DECISION, TAKE ACTION
- CALL PROPER AUTHORITHM
- CALL PROPER ALLTHORITY
- CALL PROPER AUTHORITHM
- CALL PROPER ALLTHORITY
- CALL PROPER ALLTHORITY
- CALL PROPER ALLTHORITY
- CALL PROPER ALLTHORITY - SAFETY - COMMAND
- CALL PROPER ALLTHORITY



	AU E	300M	ACROS	\$5 T	HE RI	VER	POUND	BEFORE
11 9	575	1470	THE	æ_	KINER	s (c	EFEK)	4HD
THE	Big	LAKE						
FABRIC	ATE A	BI	em					
10-3	80-4	B	ARRIEK	>				
		<i></i>	11-1-11-28					

					7			
								
		7						

				e clean	up opera	tions; if	using SCA	AT what are
the for		horeline	types, w					ich type and
the for what is	ecasted s s your end	horeline I point c	types, w riteria	hat is yo	our treatm	ent op		
the for what is 15555	ecasted s s your end S THE To EV	horeline I point c	types, writeria	hat is yo ジャ ルモノ	our treatm	ent op	tions for each	NNED VIF YES
the for what is 15555	ecasted s s your end S THE To EV	horeline I point c	types, writeria	hat is yo ジャ ルモノ	our treatm	ent op	tions for each	NNED
the for what is 155ES	ecasted so syour end so THE TO EV	horeline I point c SHO ALVA1	types, w riteria RELINE E JF	that is you Size WE IY 70	PATION VEED	ASE	TRAIL	NNED VIF YES
the for what is	ecasted s s your end S THE To EV	horeline I point c SHO ALVA1	types, w riteria RELINE E JF	that is you Size WE IY 70	PATION VEED	ASE	TRAIL	NNED VIF YES
the for what is seen to see the see th	ecasted so syour end so THE TO EV	horeline I point c SHO ALVA1	types, w riteria RELINE E JF	that is you Size WE IY 70	PATION VEED	ASE	TRAIL	NNED VIF YES
the for what is seen to see the see th	ecasted so syour end so THE TO EV	horeline I point c SHO ALVA1	types, w riteria RELINE E JF	that is you Size WE IY 70	PATION VEED	ASE	TRAIL	NNED VIF YES
the for what is	ecasted so syour end so THE TO EV	horeline I point c SHO ALVA1	types, w riteria RELINE E JF	that is you Size WE IY 70	PATION VEED	ASE	TRAIL	NNED VF YES



6. What are some safety issues?
- RISK OF FIRE
- FALLING INTO WATER
- BISK OF FIRE - FALLING INTO WATER - DEALING WITH POOR VISIBILITY (DARK AT NIGHT) - WATER & ICE - POTOBILITY
- WATER & ICE
- POTABILITY
TO TABLE ST. T.
T. Haw de veu monago vour waete ?
7. How do you manage your <u>waste</u> ?
The of the appare Discount Facility.
- BRING TO THE PROPER DISPOSAL FACILITY.
8. If it were to make it to the lake what is your containment, recovery, cleanup and
general overall response?
- PROTECT THE WATER INTAKE FOR THE TOWN
- DO WHATEVER IT TAKES AT ALL COST.
- INFORM THE COMMUNITY.
- INFORM / HE COMBINATION
- U-BOOM, V-BOOM, J-BOOM
- U-DOOM, V-DOOM, ~ DOOM



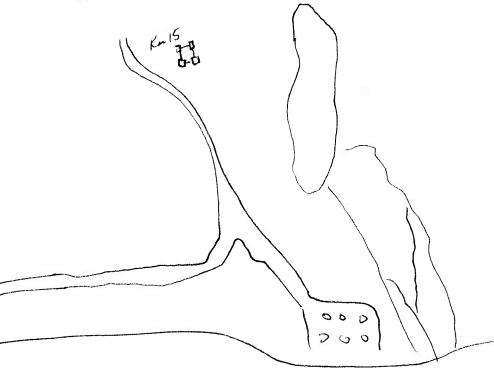
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Janie Katalut

SWAT OILSPILL ISSUES WORKSHOP

Situation Analysis - Truck Rollover considered Tier 3 incident

- Incident 45 m³ diesel spills/plus oil/acid Originates on Land, flows into the River
- Spill occurred 22:00 hrs on March 20, 2013
- River water flow, 5 km/hr, braided channels; approx 15 km to Baker Lake
- Lake winds from the North West at 20 km/hr. Tide is high.



1. List the issues linked to this scenario:

possible contomination of communitys water supply
freshet will make it harder to collect contaminants
braided channels - increases chances of more contamination area
may disturb spauning areas - fish
fides will increase contamination of soil
response time
other road users



2. What resources are required?
heavy equipment to build trenches (COMMS) ERP
heavy equipment to build frenches (COMMS) ERP enough material to do entire year up
proper PPE for all personel personnel
enough material to dispose contaminated material to mine site safety monitoring devices before starting any year up
adequate equipment to bring contaminated material to mine site
safety monitoring devices before starting any year up
, , ,
2 What are the initial anill resonance stand and table to the standard of the
3. What are the initial spill response steps and what does your ICS look like? Code I on radio called - safety - K informs from of situation and does a head count before deplying for
Code I on radio called - satisfy
Code I on radio called - satisfy
Code I on radio called - satisfy
Code I on radio called - satisfy
Code I on radio called - satisfy
Code I on radio called - satisfy
Code I on radio called - satisfy
Code I on radio called - satisfy
3. What are the initial spill response steps and what does your ICS look like? Code I on radio called - safety IC informs from of structure and does a head count before deplying for command centre setup—include management to assist in decisions develop a safety zone in spill area
Code I on radio called - satisfy



-pla	ild bellholes or barriers to avoid spreading of confaminants see booms inside parriers to pick up contaminants e booms are full, replace with new ones - place contaminated by another bags and wattrex bags to mine site and placed inside seasons - properly
on	e borns are full replace with new ones - place contaminated &
into	anattrex bags
Se	nd Quattrex bags to mine site and placed inside seasons-properly
place	e maritime barrier inside lake
Space	e maritime barrier inside lake se booms along shore to profect soil-also along maritime barrie
Calle	ef January Jan
5.	What is your strategy for shoreline <u>cleanup</u> operations; if using SCAT what are
	the forecasted shoreline types, what is your treatment options for each type an
	what is your end point criteria
······································	



6. What are some <u>safety</u> issues? LEL
fatque
water and ice
renoval of fruck
ofter road weers
fust water
wildlife
7. How do you manage your <u>waste</u> ? place Confaminated material - rags, booms - inside quattrex bags Send bags to mine site - placed into seacons
to a pros to a site - placed into seacons
JENA DYS 10 MINE SHE 121 1010 ES
8. If it were to make it to the lake what is your containment, recovery, cleanup and general overall response?



Group Training Report

iner's Na te: The	ne 18, 2013	and					Agnico-Eagle / Meadowbank	Mines Ltd
					Ho	Jrs		
4	Name	Company	Signature		FRG.	ASS.	Total Hours	Code
	TEAN-CLAUDE POTTRAS	AEM	1 Parties		1.5			Ù
2	Bernard Paradis	AEM	11/12		1.5			
3	4. CHIEC POITRAS	PR0-413						
4 5	ERSE PARE.	AEM						4
5	RAYCARUSON	AEM	RAG-					4
6								
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16								
17								
		Induction De Human Resources: Camp:	partment Signatures:	Comments:				
ner's sign	nature	Nurse:		Codes:			Assessment Cod	les:
2.		Security:		1. AEM Perm 2. Restrictive			A+: Very Good A : Good	
	18 June, 2013	Health & Safety:		3. Temporary	y Permi	t	B: Average	
		Environment:		4. Training C 5. Training N			C: Below Average	je
		Training:		6. Fail				



chi a

Tool box Meeting attendance sheet

Topic: Date Department Name (Print) Signature STEPHEN EASTERBY terreita Filho

Appendix J

Dyno Nobel Emergency Response Plan
Please refer to the approved Meadowbank Spill Contingency Plan Version 4
(November 2013)



EMERGENCY RESPONSE PLAN



Meadowbank Mine Site.

Magazine, Plant and Work Sites

This Emergency Response Plan (ERP) addresses incidents and potential incidents involving the manufacturing, handling and storage of explosives and related products in Dyno Nobel Canada Inc.' magazines, plants and worksites. This ERP has been developed for Dyno Nobel Canada Inc. and all of it's wholly-owned subsidiaries (DNX Drilling). Actions detailed within this plan are compulsory, under the approval and authorization of DNCI's Regional Operations Managers.

"This document, as presented on Dyno Nobel's database, is a controlled document and represents the version currently in effect. All printed copies are uncontrolled documents and may not be current".

Note: Information provided within this document may be privileged and is not intended for general distribution.

Publication/Amendment

Changes To Prior Edition Date Pg. 15 Oct 03 New document All 26 Apr 04 Amendment # 1 Renumbering of Appendices 6 – 13 App. 7 – 14 Miscellaneous Typos & Amendment Dates A11 17 March 08 Amendment #2 **Updated Contact information** Addition of definitions Included Calling and responding emergency procedures Addition Duties of Key personnel Addition of response to Natural disasters Addition of visitor and contractors access control -Replaced the Appendices and renumbering Included a Emergency Report form Addition of Nitric acid, Aluminum and Diethylene glycol and CFE Addition of alternate methods of communication Addition of Reportable Substance list All Miscellaneous Typos & Amendment Dates August 18, 2010 Amendment #3 Updated Scope and ERP Outline Added Sign-off sheet for Annual Fire Department Review Added Appendix for Employee Training sign-off **Updated Reporting Incidents Flowchart** Updated procedure for Raw Material Truck Spills **Updated Bomb Threat Checklist** February 14, 2011 Amendment #4 Updated site contacts Updated site evacuation & Muster locations July 14, 2011 Amendment #5 Updated site contacts Updated site evacuation & muster loaction (Map drawn) Site specific emergency procedures

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	Appendix 8 Annual Fire Department Review Form				
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	Appendix 10 Evacuation/Muster locations				

1.0 SCOPE

This document provides a Work Site Emergency Response Plan covering fire/explosion, spills, security breach, bomb threat, evacuation and prescribed actions that employees must take to ensure employee and public safety in the event of an emergency. The general reference to DNCI's "Work Sites" throughout this document includes magazines, plants and miscellaneous work locations.

The Emergency Response Plan appearing on Dyno Nobel Canada Inc.' database is a controlled document. Uncontrolled copies of this ERP are provided to customers and associates who own the land on which DNCI's worksite is located, plus applicable municipal and regulatory authorities. As well, uncontrolled copies are issued to all Company employees and are placed in all central offices and Company delivery vehicles.

2.0 RELATED DOCUMENTS

The following documents also relate to emergency situations that can arise and should be held at each Work Site:

- Federal, Provincial and Municipal regulations, standards and guidelines
- Corporate Policies plus HSE Management System Standards & Procedures
- Standard Operating Procedures (SOP's)
- Dyno Nobel General and Specialized Work Rules
- Material Safety Data Sheets
- Prime Contractor's / Customer's ERP
- Transportation ERAP #2-1037
- Crisis Communication Plan

3.0 ERP OUTLINE

3.1 The following materials are covered by this ERP:

Fuel Oil

ATF Hydraulic Fluid

Ammonium Nitrate Prills and Solution

Sodium Nitrite

Sodium Thiocyanate

ANFO

Emulsion

Packaged Explosives

Detonators

Diethylene glycol

3.2 The following situations are addressed in this ERP:

- Fire / Explosion
- Storage Tank Failure
- Spills from Product Delivery Trucks
- Spills from Raw Material Delivery Trucks
- Process Spills
- Shut down due to weather, floods, lightning, fires, explosions and other threats to the security and operation of DNCI's facilities, equipment and material.
- Bomb Threats
- Quantities of spills and reportable to Dyno Nobel and authorities

3.3 This ERP covers:

Preparation Reporting

Training Waste Disposal Permits

Lines of Authority Containment
Notification Inspection
Decontamination Maintenance

3.4 The following definitions apply to this plan:

<u>DNCI Corporate contact</u>: A DNCI corporate employee who is assigned to receive Emergency Calls at all times from the answering service.

<u>ER Advisor:</u> Emergency Response Advisor (ERA), who will normally be the applicable General Manager, Area Manager, or Technical Advisor who will liaise with First Responders.

OSC: (DNCI) On Scene Coordinator, the Senior DNCI employee at an incident site who manages and controls DNCI resources in support of First Responders and incident recovery.

<u>ERT:</u> Emergency Response Team, DNCI personnel dispatched to an incident site to assist First Responders and conduct incident recovery under the direction of the OSC.

4.0 PREPARATION AND PLANNING

In order to provide competent emergency response at Dyno Nobel Canada Inc. magazines, plants and worksites, first responders (local fire departments and mine rescue personnel) must be thoroughly briefed on an annual basis of the potential hazards involved in a Dyno Nobel Canada Inc. worksite fire. To this end, Work Site Supervisors must take fire department plus mine safety and security representatives on an annual magazine/plant tour to view:

Explosives Storage Areas Bulk Emulsion Equipment ANFO Blending Area Fire Fighting Equipment Sites Evacuation (Meeting) Area Communications Equipment Facility Layout (Waste) Burn Facilities

A record of each explosives worksite tour and the names of the first responder representatives attending are to be documented and kept on file.

Annual Fire Department Review Form (Appendix 9)

- 4.2 All DNCI employees shall review this ERP on an annual basis and participate in ERP drills / exercises when scheduled.
- 4.3 All worksite accidents involving fire, explosion, reportable spills/emissions, breaches of security and bomb threats are to be reported to applicable authorities and senior management. As per incident reporting procedure
- 4. 4 Spill procedures for each of the materials listed in section 3.1 are outlined in Table 6-3. All procedures specify: Method of Cleanup, Method of Disposal and Protective Clothing. Based on the procedures presented in Table 6-3, worksite supervisors must ensure that adequate clean-up equipment and materials are readily available and in good condition.
- 4.5 Worksite information for each of DNCI's facilities is contained in the attached appendices. The ERP is revised whenever significant changes are made.
- 4.6 Current Material Safety Data Sheets (MSDS) are to be kept at each Work Site for all hazardous materials that are stored and handled at the Work Site. Copies of current product MSDS' are also made available to customers and landowners. Obsolete MSDS' will be replaced as new ones are issued.

4.7 Each Work Site will hold and maintain in good repair, appropriate fire fighting and spill control equipment for potential emergencies. Fire extinguishers, hoses and other fire fighting equipment are to be visually inspected on a monthly basis to ensure Magazine, Plant, Work Site and delivery vehicle readiness.

5.0 TRAINING

- 5.1 All employees will complete training on the contents of this Plan during their "new hire" orientation and review the plan annually.
- 5.2 A trained person is considered to have reviewed all related documents (Section 2.0), to have been instructed on the use of related equipment and procedures, and to have discussed with their Supervisor or trainer, questions and issues of concern.
- 5.3 Training records, including certificates for training completed, are to be kept onsite in the Employee's Training Record.
- 5.4 The Magazine, Plant or Work Site Supervisor/Manager will certify their employees as having received training by signing the training form. In signing the training form, the Supervisor / Manager will have satisfied themselves that trained employees are able to:
 - Recognize fire and explosive hazards for the materials and processes to which they are exposed /involved with;
 - Competently use Fire Fighting / Fire Protection Equipment (Note: employees should receive refresher training in the use of fire extinguishers at least every three years)
 - Competently use applicable personal protective equipment (PPE) when handling hazardous substances;
 - Recognize and be familiar with substances which become hazardous wastes when spilled; and
 - Follow SOP's and use established work practices to minimize the potential for fires, explosions, environmental releases and other accidents.
 - Worksite Managers / Supervisors will ensure that all contractors receive a
 worksite orientation before commencing work or being left unaccompanied
 in the worksite. Following the orientation process, the contractors will be
 required to sign off on the Contractor Checklist acknowledging training in
 the applicable areas including the site emergency response plan.

- All Plant & Magazine sites will have in place, a continuous (24 hour) access control system to control the entrance, presence and exit of visitor and contractors and their equipment and materials
- Employees must be trained on Reportable Quantities to the Government in the unlikely event of a spill.
- All employees are aware of evacuation routes, muster point location, and all-clear notice procedure.
- New/Transferred employee or Annual Refresher sign-off form located in Appendix 8

6.0 EMERGENCY PROCEDURES AND LINES OF AUTHORITY

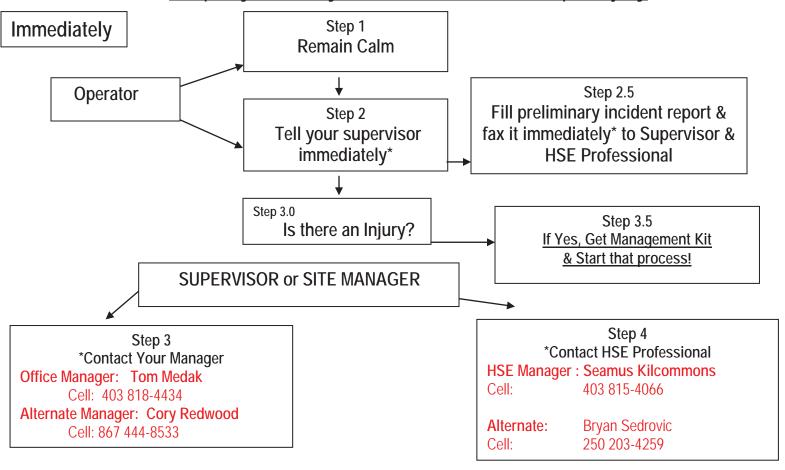
6.1 GENERAL

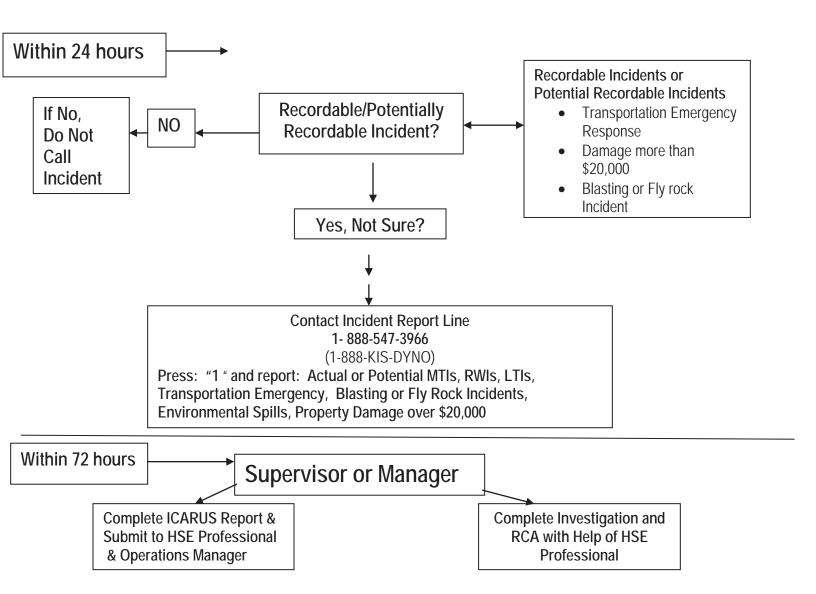
Reporting Incidents Flow Chart (Following page)

Table 6-1 Emergency Response Flow Chart

Reporting Incidents

Property Loss/Fly Rock/Environmental Spill/Injury





SITE SUPERVISOR/DELAGATE EXPERIENCING EMERGENCY / POTENTIAL EMERGENCY

CALL FOR EMERGENCY ASSISTANCE

In the event of an emergency, accidental release or imminent accidental release involving explosives, eliminate potential sources of detonation where possible (eg. turn off the ignition of a vehicle), call <u>6911</u> (or the local emergency number) for immediate assistance, **call the site Supervisor/Area Manager** and initiate the site's Emergency Response Plan. If normal phone systems are down other methods of communication can include two way radios, satellite phones, pager, e mail and vehicle satellite tracking systems.

WARN PUBLIC WITHIN EVACUATION DISTANCES IF RISK OF DETONATION

Should there be explosive detonations, or the risk of detonations due to the presence of fire or other detonating factors, advise the First Responders (or anyone within the immediate vicinity if First Responders are not at the scene) of the risk and applicable safety distances per Table 6-4, page 17 (liaise with Emergency Response Advisor (ERA) if time permits). Help organize perimeter guards to prevent people from entering the evacuation zone.

Note: See ERP, page 17 Table 6-4 for Evacuation Procedures.

ASSIST LOCAL AUTHORITIES

Assist First Responders and Local Authorities in eliminating the emergency situation, and liaise with DNCI's On-Call Employee / ERA until relieved by the Company's Emergency Response Team (ERT).

TO RESPOND TO AN EMERGENCY CALL

DNCI Corporate contact instructions:

Upon receiving a call for emergency response assistance, keep a log of all subsequent communications and actions, and do the following:

- 1. Immediately obtain the name and callback number of the caller, in case the telephone line is lost.
- 2. Obtain information as fully and accurately as possible following the emergency report form (see appendix 1).
- 3. Call an ER Advisor for the applicable Region (see appendix 2) and report the emergency situation. In turn, the ER Advisor will phone the emergency scene caller, establish ongoing contact, assess the emergency, determine what Company resources and/or contracted emergency response services are required and organize an Emergency Response Team ERT to proceed to the emergency scene if required.

- 4. Assist the Emergency Response Advisor (ERA).
- 5. Liaise with Company Executive / Senior Managers.

Emergency Response Advisor (ERA) instructions:

- 1.Call the Branch/Plant Supervisor nearest the emergency scene plus territorial & federal authorities (see applicable appendix to Annex D) to advise them of the situation and the need for an emergency response.
- 2. Designate, assemble and dispatch an Emergency Response Team (ERT), made up of Groups 1 & 2 personnel (see ERAP pg. 16 and Annex D) under the leadership of an On Scene Coordinator (OSC), if required.
- 3. Authorize the dispatching of additional resources, communications, transportation and contracted services as necessary.
- 4. Contact and instruct the designated Emergency Response Team (ERT) to proceed to the emergency scene with the required vehicles and equipment.
- 5. Liaise with the Person in Charge of the Emergency) and/or Local Authorities to obtain a situation update.
- 6.Advise Local Authorities as appropriate, regarding the properties, hazards and handling procedures for the explosives involved in the emergency. In particular, advise the Local Authorities of appropriate evacuation distances per Table 6-4 pg. 17.
- 7. Continue to consult with the Local Authorities as appropriate, plus the Company's On-Scene Coordinator (OSC), to stabilize and eliminate the emergency.
- 8. Refer to **Regional Manager** (*Tom Medak, Willard Pierce, Dale Bodnarchuk or Francois Lambert*) for any media requests in accordance to the Crisis Communication Plan (CCP). Media contacts shall be through Regional Manager designated for the area.
- 9. Contact the explosives supplier and / or transporter (if other than DNCI) to advise them of the emergency and to request their assistance if/as required.

ON-SCENE CO-ORDINATOR (OSC)

- The On-Scene Coordinator (OSC) is the Company's representative and local authority in charge of all company actions and resources at the emergency scene. Once the OSC arrives at the emergency scene, the ERA will transfer communication with First Responders/Local Authorities to the OSC. In turn, the OSC will liaise with the ER Advisor as required. Throughout the Company's emergency response, the OSC will ensure that First Responders and Company personnel (employees and contractors) observe all safety and regulatory standards and procedures.
- The OSC may revise / adjust the composition of the Emergency Response Team (ERT) and supporting resources as required. The OSC may, in consultation with the ER Advisor, contract commercial services to assist in addressing and resolving the emergency situation.
- The OSC will oversee the Company's local involvement with emergency services, government (municipal & provincial) and public interests until the emergency is fully resolved. Post-emergency activities (clean-up, restoration, etc.) under the direction of the Environment Manager may be delegated to an appropriate Branch, Plant or Area Manager. **EMERGENCY RESPONSE TEAM (ERT)**
- Selected emergency response personnel will take their direction to assemble and proceed to the emergency scene from the ERA or their representative. Team members will immediately report to the On-Scene-Coordinator.
- The primary role of the ERT is to provide a competent and trained / certified workforce plus specialized equipment and material to assist First Responders / Local Authorities in the stabilizing and elimination of an 'explosives emergency', and to retrieve / recover, repackage and remove to safe and secure storage, nondetonated explosives.
- While at the emergency scene, ERT members will take their direction from the Company's OSC and remain available until released by the OSC.

NOTE:

ONLY INDIVIDUALS WHO HAVE RECEIVED TRAINING AS REQUIRED UNDER THE TRANSPORTATION OF DANGEROUS GOODS (CLEAR LANGUAGE) REGULATIONS, OR WHO ARE WORKING UNDER THE DIRECT AND CONTINUOUS SUPERVISION OF AN EMPLOYEE WHO HAS BEEN TRAINED FOR CLASS 1 DANGEROUS GOODS UNDER TDG, MAY PARTICIPATE IN SITE CLEAN-UP ACTIVITIES SUCH AS PICKING UP, REPACKAGING AND TRANSPORTING EXPLOSIVE MATERIAL.

- 6.1.1 In any emergency the Work Site Supervisor/Manager or their delegate must take certain actions, including the following:
 - Call local fire/emergency authorities (at mine sites, also call Mine Fire, Safety and Security if different and give relevant information).
 - Account for all employees and visitors. Arrange for Rescue of anyone who may be trapped, without endangering oneself or others.
 - Notify Dyno Nobel Canada Inc. ERA's so that necessary arrangements can be made for technical / administrative support, including accident reporting and investigation plus continued/alternate production. The following information should be provided and refer to appendix 1:

What Occurred Time of Occurrence
Action Taken People Contacted
Status of Situation Anticipated Follow-up

6.2 FIRE & EXPLOSIVES

- 6.2.1. There are three categories of fire that may involve explosives:
 - I. Fires Directly Involving Class 1 Explosives and Blasting Agents
 - **DO NOT FIGHT THE FIRE.** Instruct all fire fighters on the scene not to fight fire with explosives.
 - Shut off power at main breakers if possible. At mine sites, call Mine Security or Fire/Rescue. At all other DNCI locations call local Fire/Rescue personnel.
 - Evacuate all personnel from the Work Site to the safe meeting place as outlined in the Work Site Appendix.
 - Set up a communications base at the meeting place and guard
 - against anyone entering the area.
 - II. <u>Fires Involving Components For Manufacture of Blasting Agents</u>
 Bulk blasting agents may be in the form of emulsion or ANFO. ANFO is a mixture of prilled ammonium nitrate and fuel oil.

Under conditions of large mass, intense heat, confined dust / vapor buildup, and the right mixture combination of the basic ingredients, emulsion and ANFO will explode. The probability of explosion with

ammonium nitrate (AN) alone is very small, but increases when under intense heat and confinement. Table 6-1 includes recommended fire fighting procedures for each of these substances.

III. Fires Involving Dyno Nobel Canada Inc. Trucks

In cases where the Dyno Nobel Canada Inc. delivery trucks are in a building that is on fire, if there is no explosives and safe to do so, may be moved provided access to the truck and exit from the building is not barred by flames or smoke, with available fire extinguishers with caution only if the fire is small and not in the storage compartment.

Fires on re-pump or other bulk explosive delivery vehicles shall not be fought if the fire involves the explosives compartment. Fire fighting measures should be taken immediately to prevent any fire such as a tire, electrical or cab fire from reaching the explosives compartment.

Fires on other transport vehicles may be fought with caution. Fires that cannot be controlled sufficiently to avoid involvement of the vehicle's fuel compartment shall be left and personnel evacuated to a safe distance.

6.2.2. When a fire is small and does not involve any explosive agents, it may be fought with plant extinguishing equipment. If the fire is widespread and intense, all personnel, including visitors and contractors should be evacuated to the meeting area outside the main gate.

Table 6 - 2 FIRE FIGHTING INFORMATION

MATERIAL	RECOMMENDED FIRE-FIGHTING METHODS	SPECIAL CONSIDERATION
Ammonium Nitrate Prill – Odorless white to light tan crystaline solid	Use flooding amounts of water in early stages of fire. Keep upwind. AN is an oxidizing agent which supports combustion and is an explosive hazard if heated under confinement that allows high-pressure buildup. Ensure good ventilation and remove combustible materials if it can be safely done. Evacuate to designated area if fire cannot be controlled.	Toxic oxides of nitrogen are given off during combustion. Fire fighters require self-contained positive pressure breathing apparatus. Avoid contaminating with organic materials. Many powdered metals such as Al, Sb, Si, Cd, Cr, Co, Cu, Fe, Pb, Mg, Mn, Ni, Sn, Zn and brass react violently and explosively with fused AN below 200°C Sensitivity to detonation increases when heated.
Ammonium Nitrate Solution- Colorless/Odourless Liquid – white paste like solid when cooled	Use flooding amounts of water in early stages of fire. Cool containing vessels with flooding quantities of water until after fire is out	Material will not burn, but thermal decomposition may result in flammable/toxic gases being formed. These products are nitrogen oxides and ammonia. (NO,NO ₂ NH ₃). Product may form explosive mixtures when contaminated and comes in contact with organic materials. Explosive when exposed to heat or flame under confinement. Avoid temperatures over 210°C (410°F) A self contained breathing apparatus should be used to avoid inhalation of toxic fumes
Sodium Thiocyanate – White solid - odourless	Use extinguishing media most appropriate for the surrounding fire	Wear self contained breathing apparatus – MSHA/NIOSH approved or equivalent, and full protective gear. During a fire, irritating or highly toxic gases may be generated by thermal decomposition or combustion.
Sodium Nitrite – Oxydizing agent - white to light yellow crystals- faint odour	Flammability class – not regulated. Flood with water only – Isolate materials not involved in the fire and cool containers with flooding quantities of water until well after the fire is out.	Self contained apparatus should be worn in a fire involving Sodium Nitite.Thermal decomposition will cause reddish brown nitrogen oxides to be released.
Fuel Oil (No. 2 diesel) Dyed or pale yellow liquid with petroleum odor; and/or ATF Fluid	Use water spray to cool fire-exposed surfaces and to protect personnel. Shut off fuel from fire. Use foam, dry chemical or water spray to extinguish fire. Avoid spraying water directly into storage container due to danger of boil-over.	Avoid strong oxidizing agents.

Explosive emulsions, ANFO, packaged explosives and firing devices.	Fire involving explosive materials must never be fought. Evacuate the incident scene. Do not confine (ventilate to prevent / reduce pressure build-up if safe to do so).	Explosion hazard.
Enviro CFE	Dry chemical, foam, water spray (fog). Use water spray to cool exposed surfaces and containers	OIL FLOATS ON WATER. Do not use direct or heavy water stream to fight fire. Use organic vapour respirator or self-contained breathing apparatus to fight fire.

Table 6 - 3 CONTROL MEASURES FOR FIRE					
MATERIAL	RECOMMENDED FIRE- FIGHTING METHODS	SPECIAL CONSIDERATION			
Diethylene glycol	Small fire: type ABC dry chemical or CO ₂ fire extinguisher. Large fire: water fog.	Keep away from oxidizers (nitrates and perchlorate). Explosion hazard if heated under confinement.			

EVACUATION PROCEDURES

Advise the first emergency responders at the scene (police or fire) of the need to evacuate using the guidance in the Emergency Response Plan. Employees at the scene should assist local emergency services to the best of their ability to accomplish this. For incidents within a worksite such as a mine, quarry or construction operation, in most cases access is radio controlled. The quickest way of alerting people, therefore, is by site radio. Clearly state your location, situation and call for assistance in evacuating the area.

DO NOT FIGHT EXPLOSIVES FIRES. EVACUATE THE AREA AND LET THE FIRE BURN ITSELF OUT.

THE MINIMUM EVACUATION DISTANCE IS AS OUTLINED IN TABLE 6-4 (Pg. 17) FOR ALL DIRECTIONS (which is based on a higher traffic / risk / population density within the area, without benefit of protective features such as berms and hills. (Transport Canada requires 1,600 meters for situations that involve high-risk surroundings) upon determining actual quantity of explosives refer to Table 6-4 as per ERD quantity of distances.

Table 6 - 4
EVACUATION DISTANCES
Based On Amount of Explosives Present

Explosive <u>Quantity</u>	Metric <u>Distance</u>	English <u>Distance</u>
250 kg	70 Meters	230 Feet
500 kg	100 Meters	320 Feet
1,000 kg	150 Meters	500 Feet
2,000 kg	240 Meters	800 Feet
5,000 kg	400 Meters	1,300 Feet
7,000 kg	450 Meters	1,450 Feet
10,000 kg	480 Meters	1,550 Feet
20,000 kg	700 Meters	2,300 Feet
40,000 kg	800 Meters	2,640 Feet
60,000 kg	870 Meters	2,860 Feet
80,000 kg	960 Meters	3,150 Feet
100,000 kg	1040 Meters	3,420 Feet
120,000 kg	1100 Meters	3,610 Feet
>120,000 kg	1600 Meters	5,250 Feet

6.3 ENVIRONMENTAL RELEASES

6.3.1 Procedure For Fuel Oil Storage Tank Failure

- Assess the magnitude of the leak.
- If the leak is slow and the source can be determined, take the appropriate action to prevent further leakage.
- Transfer fuel from storage tank into drums if necessary.
- Collect spilled material, including contaminated soil, with absorbent pads or inert solid absorbent and store in drums labeled for disposal.
- If the leak is large and further leakage cannot be prevented, allow the dyke to fill. Transfer to drums, label for reuse or disposal, and store.
- Inspect empty tank to identify failure/cause of leak and repair tank.

6.3.2 **Procedure For Raw Material Truck Spills**

- Identify the material involved, assess the magnitude of the spill or leak and assist the driver to take appropriate action to stop the leak, taking care to prevent run off and/or entry into any water course or drainage system near the spill site.
- For AN prill, shovel spilled material into drums, label for reuse or disposal, and store. Use a non-sparking shovel to transfer spilled material into lined drums.
- For spilled fuel, contain by dyking with earth. Collect spilled fuel with absorbent pads or solid inert absorbent, transfer into drums, label and store for disposal.
- Remove contaminated soil for disposal in conformance with Environment Canada standards.

6.3.3 **Procedure For Process Spills**

- Identify the material involved and assess the magnitude of the spill or leak, taking care to prevent run off and/or entry into any watercourse or drainage system near the spill site.
- For AN prill, shovel spilled material into drums, label for reuse or disposal, and store.
- For spilled fuel, contain by dyking with earth. Collect with absorbent pads or solid inert absorbent, transfer into drums, label, and store for disposal.
- In the case of leaking bags of ANFO, sweep or shovel the spilled material into a clean drum or other suitable container, label for reuse or disposal, and store
- Remove contaminated soil for disposal in conformance with Environment Canada standards.
- Have any process equipment (pumps, process lines, parts, gauges, etc.) involved in a leak or spill inspected and repaired or replaced. Re-inspect and test if necessary after repair is affected.

6.3.4 Procedure For Emulsion Tank Failure

- Assess the magnitude of the leak.
- If the leak is slow and the source can be determined, take the appropriate action to prevent further leakage.
- Transfer remaining emulsion from leaking storage tank into another storage tank, a tanker trailer if available, or into drums as necessary.
- Collect spilled material using double diaphragm pump(s) and store in labeled drums for reuse or disposal at the mine.
- If the leak is large and further leakage cannot be prevented, allow the room to fill. Transfer to drums, label for reuse or disposal, and store.
- Inspect empty tank to identify failure/cause of leak and repair or replace the tank

6.3.5 **Procedure For Fire**

- In the event of a raw material or product fire, take care to protect all persons from exposure to smoke and gaseous emissions from the fire.
- Potential toxic gaseous emissions from fires involving explosive materials include:

Oxides of Nitrogen Carbon Monoxide Cyanide Gas

- All fires must be reported to local authorities and Mine Site Security as soon as possible.
- Self contained breathing apparatus is required for fighting a fire in the plant.
- Follow procedures outlined above for any spills and leaks resulting from fire when it is safe to do so

Table 6 – 5 ENVIRONMENTAL RELEASE PROCEDURES

MATERIAL	SPILL AND LEAK PROCEDURES	WASTE DISPOSAL
Ammonium Nitrate Prill (odorless white to light tan crystalline solid)	Remove source of heat and ignition. Sweep or shovel spill into a clean, non-combustible container. Wash remaining trace residues with water. Wear rubber gloves and safety glasses to minimize contact with skin and eyes.	Re-use if possible or give it to a farmer as a fertilizer. If not possible, dispose of as-is in approved. Remove as much as possible the spilled material as a solid.
Ammonium Nitrate Solution- Colorless/Odourless Liquid – white paste like solid when cooled	Small spill - Dike and contain spilled material. Ensure spilled material does not enter sewers, wells or water courses. Allow to solidify. Use appropriate tools to place in container for disposal. Larger spill - Dike and contain spilled material. Ensure spilled material does not enter sewers, wells or water courses. Notify downstream water users. Allow to solidify. Use appropriate tools to place in container for disposal.	Call for assistance for disposal. Ensure disposal complies with regulatory requirements and regulations.
Fuel Oil (dyed or pale yellow liquid with petroleum odor)	Eliminate any source of ignition. Prevent spills from entering watercourses or drainage systems. Contain with sand or earth. Recover with pump or inert absorbent material into clean container. Wear safety glasses and rubber gloves to prevent contact with the eyes and skin.	Dispose of recovered material in approved landfill or other waste disposal facility.
ANFO (Ammonium Nitrate Fuel Oil)	This material is an explosive. Remove all sources of heat and ignition. Transfer into clean plastic container with a plastic shovel. Label drums. Wear rubber gloves.	Recycle product, if possible. If not practical, explode it inside a borehole or burn it in an authorized burning ground.
Emulsion	This product is a blasting agent. Remove all sources of heat and ignition. Prevent spills from entering watercourses or drainage systems. If large amount of emulsion is involved, contain spill with earth or sand found locally. Recover spilled material with a diaphragm pump. Use of a diaphragm pump also requires an air compressor. Limitation of the pump suction is approximately 2.5 meters, pump discharge is approximately 8 meters. Use a screening device on pump suction hose. Out of area spills will require taking two pumps and extra hose. Transfer the product into a tanker trailer or clean 200 liter drums. If small amount of emulsion is involved, transfer material into a clean plastic container with a plastic shovel. Label tanker trailer or drums. Wear rubber gloves and rubber boots.	Recycle product, if possible. If not practical, explode it inside a borehole or if large amount is involved, demulsify it with liquid detergent.

Enviro CFE	Eliminate any source of ignition. Prevent spills from entering watercourses or drainage systems. Contain with sand or earth. Recover with pump or inert absorbent material into clean container. Wear safety glasses and rubber gloves to prevent contact with the eyes and skin.	Dispose of recovered material in approved landfill or other waste disposal facility.
Sodium Thiocyanate — White solid - odourless	Ensure adequate ventilation whe handling Sodium Thiocyanate. Keep containers closed when not in use. Wear appropriate PPE – eye protection, gloves and appropriate clothing to prevent skin exposure.	Vacuum or sweep up material and place into a suitable disposal container. Avoid run off into storm sewers and ditches which lead to waterways. Not regulated as a hazardous material. Chemical waste generators must consult appropriate hazardous waste regulations to ensure complete and accurate classification.
Sodium Nitrite – Oxydizing agent - white to light yellow crystals- faint odour	In the event of a spill or leak, contact the vendor (403-263-8660) for advice. Wear respirator, protective clothing and gloves. Vacuuming is the recommended method to clean up spills. Do not sweep or use compressed air for clean up. Recover spilled material on non-combustible material, such as vermiculite. Use non-sparking tools and place in covered containers for disposal. Any recovered material mau be used for it's intended purpose, depending on contamination.	Dispose of the waste material at an approved hazardous waste treatment/disposal facility.
Acetic Acid – Colourless liquid with a pungent odour	Wear appropriate PPE – evacuate downind areas as required to prevent exposure and to allow fumes and vapours to dissipate. Prevent entry into sewers or streams. Dike if needed. Eliminate all sources of ignition. Neutralize the residue with sodium carbonate or crushed limestone. Absorb win an inert dry material and place in an appropriate container for disposal. Flush area with water to remove trace residue.	Waste disposal must be done in accordance with provincial and federal regulations. Empty containers must be recycled or disposed of through an approved waste management facility.

6.4 **SECURITY**

6.4.1. In the event of a breach of security at a Dyno Nobel Canada Inc. Work Site, a call is to be made to the RCMP / local Police Department at the discretion of the Supervisor/Manager, or their delegate. In the case of a breach of security, Dyno Nobel Canada Inc.' HSE, Regulatory Affairs and Executive / Senior Management shall also be informed immediately and provided with the same information as outlined in Section 6.1

6.4.2. Any person(s) apprehended during the course of a serious security breach shall be detained until the Police arrive (note: employees are not to put themselves at undue risk by attempting to apprehend or restrain a potentially violent person).

6.5 **BOMB THREAT**

- 6.5.1. The safety of employees and the public is of primary concern. A person receiving a bomb threat over the telephone should attempt to remain calm and keep the caller talking by asking the questions listed in Table 6-6 (ERP pg. 20). Recording (writing) as much information about the caller and their comments is also very important for future reference. If possible, alert a co-worker to the situation while talking to the caller.
- 6.5.2. The police / mine security should be advised of the bomb threat as soon as possible. Unless there is good reason to the contrary, all personnel should evacuate the Work Site and await the arrival of the police / first responders at the designated meeting area. Suspicious objects should be reported but not tampered with and other people should be prevented from entering the Work Site until the local authority has authorized a return to the Work Site. Employees should be prepared to assist local authorities in their search / inspection of the Work Site as necessary.

Table 6 - 6

CONVERSATION GUIDELINES IN THE EVENT OF RECEIVING
A BOMB THREAT

See Appendix 7

6.6 LINES OF AUTHORITY

6.6.1 Based upon the information available at the time of the incident, the Work Site Supervisor/Manager, in consultation with others (such as DNCI Senior Management, Mine/local authorities and/or Dyno Nobel advisors), will evaluate the incident and proceed with appropriate steps to implement this ERP. A decision on when to return to the scene of a serious incident will be made in like fashion, subject to approval by public authorities overseeing the incident.

6.6.2 The Work Site Supervisor/Manager will have overall responsibility for the implementation of this ERP and the supervision of all Company activities. Public authorities and the site owner have ultimate authority regarding the resumption of normal production activities.

7.0 NOTIFICATION AND REPORTING

7.1 Any incident that activates this ERP shall be documented on the DYNO Incident (Cintellate) Report. The Corporate Emergency Response Advisor must also be notified and in turn will advise the:

HSE Manager Area Manager Vice President Operations

It is the responsibility of the HSE Manager or his delegate to report the incident to DYNO's HSE Management Team. A major incident involving a fire with emissions and/or a hazardous material spill shall be reported to a provincial Environment Officer under the direction of the Environmental Manager. Major incidents shall also be reported to the Chief Inspector, Explosives Branch, Natural Resources Canada; a Provincial/Territorial Safety Officer; and as applicable, an Emergency Measures Official.

Any incident which involves a spill at a Mine Site shall be immediately reported to the Mine Site Environmental Representative, and followed up with a copy of the incident report when complete.

7.2 Spills and Releases – Reportable and Significant Classifications

1) Determine if the spill/release is reportable

All environmental incidents are to be input into Cintellate. Reportable spills/releases are not only input into Cintellate, but the investigation and corrective action sections of Cintellate must be completed. To assist in determining if a spill/release is reportable, a listing of common materials with assigned reportable quantities is referenced (see Appendix 5, Reportable Substance List). The reportable quantities utilize the most stringent "reportable quantity" in Canada. Even if the spill/released material is recovered, the media impacted by the spill/release may be reportable to authorities (e.g., a portion of a spill reaching a source of drinking water or wetland). In addition, a spill/release is reportable if the amount equals or exceeds the Dyno Nobel Default Threshold.

2) Determine if the spill/release is significant

• Significant spills/releases are disclosed in the company's annual report. Significant spills/releases trigger time-critical internal actions as required by the company's procedures (crisis communication, internal investigation, etc)

The following table is provided to assist in making these determinations:

Reporting of Environmental Spills

Is the spill reportable?

- Yes if above a Reportable Quantity
- Yes if oil sheen is visible or sludge/emulsion is deposited beneath water surface
- Yes if water quality standards are exceeded
- Yes if from a UST exceeding 25 gallons or result in a sheen

Is the spill significant?

- Yes if authorities implement a national contingency plan
- Yes if "sensitive" environmental features have been impacted
- Yes if neighbors are evacuated
- Yes if authorities and/or neighbors file complaints and/or demand response activities
- Yes if financial impact is >US\$100K
- Yes if media coverage is adverse.
- 7.3 Internal investigation reports will include:
 - Name, work address, and phone number of the investigating (reporting) individual
 - Identification and quantity of the released substance
 - Time, duration, and location of the release
 - Nature and quantity of injuries, property damage, production loss, administrative penalty and/or legal liability
 - Precautions taken during the incident
 - Relevant environmental conditions
 - Corrective actions taken at the time of the incident
 - Recommended corrective actions to prevent future occurrence
- 7.4 Senior Management shall be immediately informed by telephone of any major incident that requires Government notification as per Dyno Nobel's reporting procedures.
- 7.5 Major incidents involving explosive material shall also be reported to the Chief Inspector, Explosives Branch, and Natural Resources Canada by the applicable Regulatory Affairs Coordinator.

Table 7 - 1 REPORTABLE SUBSTANCE QUANTITY LIST

Marrial	Reportable	D N.1. 1 D. C. 1		
Material Released	If Recovered	If Unrecoverable/ Abandoned / Disposed	Dyno Nobel Default Threshold (Proposed)	
	Not Reportable if it can be used as a product	45 Kg (100 lbs) as released oxidizer (not media specific)		
	44 Kg (100 lbs) for ammonia if released into water	45 Kg (100 lbs) for ammonia if released into water	225 1/2 (500 11)	
AN Solution	Report if released to Drinking Water (DW std at 10mg/L-N)	Report if released to Drinking Water (DW std at 10mg/L-N)	225 Kg (500 lbs)	
	Report if released to aquatic ecosystem (NH3 toxic to fish)	Report if released to aquatic ecosystem (NH3 toxic to fish)		
	Not Reportable if it can be used as a product	45 Kg (100 lbs) as released oxidizer (not media specific)		
	45 Kg (100 lbs) for ammonia if released into water	45 Kg (100 lbs) for ammonia if released into water		
	Report if released to Drinking Water (DW std at 10mg/L-N)	Report if released to Drinking Water (DW std at 10mg/L-N)	225 Kg (500 lbs)	
AN Prill	Report if released to aquatic ecosystem (NH3 toxic to fish)	Report if released to aquatic ecosystem (NH3 toxic to fish)		
	Report if released to Drinking Water (DW std at 10mg/L-N)	Report if released to Drinking Water (DW std at 10mg/L-N)		
	Report if released to Drinking Water (DW std at 10mg/L-N)	Report if released to Drinking Water (DW std at 10mg/L-N)		
	45 Kg (100 lbs)	45 Kg (100 lbs)		
Sodium Nitrite	Report if released to Drinking Water (DW std at 1mg/L-N)	Report if released to Drinking Water (DW std at 1mg/L-N)	225 Kg (500 lbs)	
	Reportable if sheen on surface of pond, stream, etc. or sludge within such	Reportable if sheen on surface of pond, stream, etc. or sludge within such		
Fuel Oil	State Regulations - Varies from Any Amount to specific Trigger Amounts	State Regulations - Varies from All Spills to specific Trigger Amounts	225 Kg (500 lbs); 261 L (69 gallons)	
	95 L (25 gallons) from UST	96 L (25 gallons) from UST		
	Reportable if sheen on surface of pond, stream, etc. or sludge within such	Reportable if sheen on surface of pond, stream, etc. or sludge within such		
Mineral Oil	State Regulations - Varies from Any Amount to specific Trigger Amounts	State Regulations - Varies from All Spills to specific Trigger Amounts	225 Kg (500 lbs); 261 L (69 gallons)	
	95 L (25 gallons) from UST	96 L (25 gallons) from UST		

Emulsifier	Reportable if sheen on surface of pond, stream, etc. or sludge within such	Reportable if sheen on surface of pond, stream, etc. or sludge within such	225 Kg (500 lbs); 261	
Agents	State Regulations - Varies from Any Amount to specific Trigger Amounts	State Regulations - Varies from All Spills to specific Trigger Amounts	L (69 gallons)	
	Not Reportable if it can be used as a product	45 Kg (100 lbs) as released oxidizer (not media specific)		
	45 Kg (100 lbs) for ammonia if released into water	45 Kg (100 lbs) for ammonia if released into water		
ANFO	Report if released to Drinking Water (DW std at 10mg/L-N)	Report if released to Drinking Water (DW std at 10mg/L-N)	225 Kg (500 lbs)	
	Report if released to aquatic ecosystem (NH3 toxic to fish)	Report if released to aquatic ecosystem (NH3 toxic to fish)		
	Reportable if sheen on surface of pond, stream, etc.	Reportable if sheen on surface of pond, stream, etc.		
	Not Reportable if it can be used as a product	45 Kg (100 lbs) as released oxidizer (not media specific)		
	44 Kg (100 lbs) for ammonia if released into water	45 Kg (100 lbs) for ammonia if released into water		
Emulsion	Report if released to Drinking Water (DW std at 10mg/L-N)	Report if released to Drinking Water (DW std at 10mg/L-N)	225 Kg (500 lbs)	
	Report if released to aquatic ecosystem (NH3 toxic to fish)	Report if released to aquatic ecosystem (NH3 toxic to fish)		
	Reportable if sheen on surface of pond, stream, etc. or sludge within such	Reportable if sheen on surface of pond, stream, etc. or sludge within such		
Ethylene Glycol	2250 Kg (5000 lbs)	2250 Kg (5000 lbs)	225 Kg (500 lbs)	
	45 Kg (100 lbs)	45 Kg (100 lbs)		
Sodium Thiocyanate	Report if released to Drinking Water (DW std at 1mg/L-N)	Report if released to Drinking Water (DW std at 1mg/L-N)	225 Kg (500 lbs)	

8.0 DECONTAMINATION

8.1 DNCI's Standard Operating Procedures and safety rules establish work practices that minimize employees' direct and indirect contact with hazardous substances.

8.2 Equipment, rubber boots, gloves and clothes that have been contaminated can be washed with soap and water. Wash water should be collected and disposed of in an approved manner with other contaminated material.

9.0 WORKSITE CLOSURE / SHUT DOWN

9.1 Plant Shutdown (use appropriate lock-out/tag-out procedures)

- In the event that a plant is shut down due to weather, flood, or other
 adverse situation, the Plant Manager / Supervisor or his delegate will
 ensure that all non-essential power is shut off. The Plant Manager /
 Supervisor will secure all valves and flow devices so as to prevent
 accidental opening.
- The Plant Manager / Supervisor shall determine if any raw material or raw material storage will be contaminated or at risk of fire/explosion, and take steps to move the material or isolate it from the contamination / hazard source.
- If the power and/or gas will create a dangerous situation the Plant Manager / Supervisor will cut the outside supply of power, thereby isolating all plant equipment.
- The Plant Manager /Supervisor will advise local Mine authorities of the plant shutdown and preventative actions taken.
- All sensitive documents must be secured.

9.2 <u>Magazine Closure</u> (use appropriate lock-out/tag-out procedures)

- In the event that a magazine is closed due to weather, flood, or other adverse situation, the Supervisor/Manager or his delegate will ensure that all non-essential power is shut off. Also, the Supervisor/Manager will ensure that all magazines and compound gates are locked before leaving the site.
- The Supervisor/Manager shall determine if any products or raw materials will be contaminated and take steps to move the material or isolate it from the contamination source.
- If power and/or gas will create a dangerous situation the Supervisor/Manager will cut the outside supply of power, thereby isolating all magazine equipment.

10. RESPONSE TO NATURAL DISASTER

Hurricanes, tornadoes, floods, slides, forest fires, and earthquakes, have the ability to damage or destroy everything in their path. Yet much of the

damage or destruction associated with such phenomena is the result of some secondary event, e.g. fallen power lines, ruptured tanks valves, pipes etc. If reasonable warning of an approaching disaster is received, efforts can be made to minimize damage by taking specific preventative measures. These measures are outlined in the following procedures.

- 1. Consult the Site Supervisor for guidance and proceed according to his direction.
- 2. If so directed, notify key personnel regarding the action being taken.
- 3. Collect important files, records and papers for safekeeping.
- 4. Open main electrical breaker to cut off all power to the site. (The main breaker is marked for easy identification).
- 5. Secure all buildings and equipment and lock the site gate.
- 6. Evacuate the site taking mobile equipment to safety.
- 7. Post Guards on site access routes to monitor the activities of unauthorized personnel.
- 8. A report of the incident must be submitted to the Area Manager within 24 hours.

10.1 PREVENTIVE MEASURES

10.2 Waste Disposal Permits

If nitrate waste is generated, a disposal permit must be obtained and kept up to date if the product will be disposed of off-site, or in mine tailings. Permits to dispose of other collected waste in the event of spills or leaks (such as described in Section 6.3) must also be obtained in consultation with mine / provincial environmental representatives

10.3 Liquid Containment

All fuel / oil storage tanks must be dyked according to the provisions of Federal and/or Provincial regulations (eg. National Fire Code, Environmental Protection Act), or have a double-walled tank.

A plan must be in place and materials on hand to create a dyke in the event of a large fuel or solution leak or spill or other emergency spill situation.

10.4 **Inspection**

All site emergency storage areas and equipment must be inspected monthly by qualified personnel, monthly for physical condition and serviceability, and the results recorded according to quality and safety standard operating procedures. All recommendations/orders made by NRC Explosives Branch inspectors, Fire Marshals and insurance inspectors must be responded to and acted upon accordingly. Copies of their reports are to be forwarded to DNCI's HSE representative for the region.

10.5 **Maintenance**

All preventive and breakdown maintenance must be carried out and recorded in accordance with standard operating procedures.

11.0 WORK SITE START UP (Restoration of Business)

- 11.1 Before startup, the condition prompting the shutdown / closure must be over / corrected (i.e. flood, fire, explosion or blizzard).
- 11.2 All decontamination procedures must be followed and the site cleared and cleaned of any environmental waste hazards.
- 11.3 All repairs to plant equipment involving safety shutdowns and essential operating machinery must be completed.
- 11.4 All electrical circuits, plumbing and piping must be tested.
- 11.5 The Work Site Supervisor / Manager will ensure that all lockout and tag-out procedures have been followed and signed off.
- 11.6 The Work Site Supervisor / Manager will start up the facility by turning on individual switches to the components that have been shutdown.
- 11.7 Operational checks will be done to ensure that all equipment is functioning at safe working pressures and voltage.
- 11.8 The Work Site Supervisor / Manager will give the verbal "all clear" before workers will be allowed to return to work.
- 11.9 The Work Site Supervisor / Manager or one of their delegates will cancel / remove all roadblocks, terminate evacuation activities, and notify employees to return to normal activities.

APPENDIX 1

DNCI'S EMERGENCY REPORT FORM FOR INCIDENTS INVOLVING EXPLOSIVES

WHO IS CALLING? NAME:				
PHONE #:	TIME:	DA	ATE:	
CALLER'S ORGANIZATION:				
LOCATION OF INCIDENT:				
WHAT IS THE EMERGENCY? <u>PROBLEM</u> : (Motor Vehicle Accident, F	Fire, Scattered Pro	oduct, Disable	d Truck, etc.)	
PRODUCTS INVOLVED: VISIBLE	PLACARDS?	YES	NO	
SHIPPING NAME(S)				
UN NUMBER(S)				
HAZARD CLASSIFICATION (ex: 1.1 I	D) :			
QUANTITY:				
INJURIES:				
PROPERTY DAMAGE:				
EXPLOSIVES VEHICLE UNIT NUMB	ER:	LICENSE	NO	
DRIVER:	CARRIER:			
WHEN DID INCIDENT OCCUR? D	OATE:	TII	ME:	
WHERE IS THE EMERGENCY? (City,	, Town, Rural Are	ea, Lat. & Long	g., Specific Directions	s)
ARE THERE RESIDENCES, BUSINESS THE EVACUATION ZONE (what, wh		PUBLIC GAT	HERING PLACES W	VITHIN
WHAT ACTION HAS BEEN TAKEN (Medical, evacuation, fire fighting, etc.)	TO THIS POINT	IN TIME?		

DNCI Corporate contact

Name	Position	Cell number
Benoit Choquette	Environmental Manager - Canada	(514) 246-6285
Nicholas Ebsworth	General Manager HSE - Canada	(514) 708-5417
Hubert Fafard	HSE Manager Eastern Canada	(418) 570-9257
Willard Pierce	Regional Manager -West	(403) 836-9029
Francois Lambert	Regional Manager -East	(514) 212-3490
Dale Bodnarchuk	Regional Manager - Central	(705) 715-6672
Seamus Kilcommons	HSE Manager Western Canada	(403) 815-4066
Brad Rhude	Sales Manager - Central	(705) 494-5171
Rick Chopp	HSE Manager - Central Canada	(705) 498-2855
Pierre Poulin	Sales Manager - Quebec/Maritimes	(418) 569-5565
Greg Brown	Sales Manager Western	(403) 512-5127
Bryan Sedrovic	HSE/ Regulatory Affairs Coordinator West	(250) 203-4259

<u>APPENDIX 3</u>

<u>DNCI Emergency Response Advisors (ERA) per area</u>

Name	Position	Cell number	Area (West, Central or East)
Tom Medak	Mgr, Bulk Emulsion Operations	(403) 818-4434	West
Ralph Olson	Operations Manager, Vancouver Island	(250) 713-8720	West
Darren Woodhead	Gregg River worksite supervisor	(780) 223-4491	West
Randy Armella	Bulk Operations Manager	(780) 865-6580	West
Cory Redwood	Manager dnx Drilling/ Joint Ventures	(867) 444 - 8533	West
Kevin S Kelly	Operations Manager - Seismic	(403) 934-0753	West
Tyrone McClean	Operations manager, Manitoba and Saskatchewan	(204) 687-0046	Central
Scott Smith	Operations Manager, Red Lake Ontario	(807) 727-7300	Central
Mike Ertel	Operation Manager - Ontario	(807) 629-9660	Central
Joss Forget	Operations Manager Northern Ontario	(705) 471- 8745	East
David Roy	Manager Plant operations	(418) 570-5604	East
Francois Lambert	Francois Lambert Operations Manager		East
Daniel Roy	Dyno Consult , Ste-Sophie	(514) 213-5889	East
Pierre St-George	Regulatory Affairs Canada	(613) 677 - 1051	Canada

SITE: Meadowbank Site

MANAGEMENT AND WORK SITE CONTACT LIST

NAME	TITLE	BUSINESS PHONE	HOME PHONE	CELL PHONE
Doug Robertson	Site Supervisor	(867) 793-4610 (Option 2; option 1 ext 6804)		(867) 222-3930
Dennis Wall	Site Supervisor	(867) 793-4610 (Option 2; option 1 ext 6804)		(867) 222-3930
Site employees	All employees on shift	(867) 793-4610 (Option 2; option 1 ext 6804)		
Tom Medak	Operations Manager	(403) 723-7530		(403) 818-4434
Seamus Kilcommons	HSE Manager	(403) 236-9160 Ext 7547		(403) 815-4066

EXTERNAL CONTACT NUMBERS

ORGANIZATION/CONTACT	LOCATION	PHONE NUMBER	
Mine security	Meadowbank	Ext. 6817	
Local Fire; ERT	Hinton	Ext 6911	
Local Ambulance	Hinton	Ext 6911	
Baker Lake RCMP	Hinton	867 793-1111	

Area Office Address:

Meadowbank site Baker Lake, NU Type of Facility: Emulsion Plant AN Tote storage

Emergency Meeting Place Upon Evacuation:

As identified on site orientation forms, employees and visitors are to meet at muster point for head count. Once all persons are accounted for, all will proceed to the Muster Point located at Security Gate #1, located at junction of All Weather Road. (see map)

Emergency Equipment On Hand:

Fire Extinguishers, First Aid Kits, Fire alarm system, video monitoring,

FY 2011 drill conducted

BOMB THREAT CHECKLIST

Exact time of call:					
Exact words of caller	Exact words of caller:				
	•	QUESTION	IS TO ASK		
1- When is bomb going	g to explode?				
2- Where is the bomb)?				
3- What does it look like	ke?				
4- What kind of bomb	is it?				
5-What will cause it to	explode?				
6- Did you place the I	bomb?				
7- Why?					
8- Where are you calling	ng from?				
9- What is your address	s?				
10- What is your name	?				
		CALLER'S V	OICE (circle)		
	Calm	Slow	Crying	Slurred	
	Stutter	Deep	Loud	Broken	
	Giggling	Accent	Angry	Rapid	
	Stressed	Nasal	Lisp	Excited	
	Disguised	Sincere	Squeaky	Normal	
If voice is familiar, who	om did it sound	like?			
Were there any background	ound noises?				
Remarks:					
Person receiving call:			Telephone numbe	r call received at:	
Date:			Report call immed	liately to:	

NEW/TRANSFERED EMPLOYEE OR ANNUAL REFRESHER FORM

		HSE Employee Orientation Form To Be Completed By Supervisor (within 2 to 4 weeks of hiring)		
(Employee Surname)	(Given Names)		(Worksite (Date of Hire))
(Job / Position)		(RFT/ RPT/ Casual / Temp)	(End date if a	oplic)
	<u>Date</u> Completed	Show & Tell		<u>Date</u> <u>Completed</u>
Tour Of Facility			Introduction To Staff	
Emergency/Fire Exits & Procedures			Workplace Hazards & Controls	
Environmental Clothing Issued			First Aid & WCB Reporting	
Overview Of Organization			Telephone Contacts	
Work Schedules			Time Sheets & Pay Periods	
Security & Key Control			E-mail & Website Access	
Expense Claims Procedures			Other:	

	Documentation Given To &/or	
	<u>Discussed With Employee</u>	
		DYNO G & S
Position Description		Work Rules
Worksite ERP, TDG	٦	
ERAP & CCP		MSDS's
21011 0 001	_	Webe 3
Handling/Transporting	7	
Explosives		SOP's
	_	
		Policy: HSE &
Employee Guidelines		Quality
	٦	
Dallary Drivesov S		Policy: Substance
Policy: Privacy & Confidentiality		Abuse
Confidentiality		Abuse
icy: Violence In The	7	
Workplace		Policy: Security
-	_	
Policy: Smoking In		Performance
The Workplace		Reviews
Other:		Other:
	New Hire Training Completed	
Customer Orientation		WHMIS
		PPE (as
TDG Clear Language	_	applicable)
Handling/Transporting	٦	Fire
Explosives		Extinguisher
Explosives		Extriguistici
ICARUS (Incident	7	Take 5 (Hazard
Reporting)		Assessment)
	_	
Worksite ERP,		
TDG ERAP &		
CCP		
Supervisor (Print Name)	Supervisor Signature	Date



ANNUAL ERT VISIT REVIEW FORM

Information to be released to Emergency Services

From: Local Emerg	gency Services		
Subject: Emergend	cy Response Plan fo	or	
prepared by Dyno	Nobel Inc. Has been		
kept on file for futu	ire reference. If que	RP has been discussed and bestions arise, we have been gi	ven
Onresponder	the or an annual visit a	of 2011, AEM ERT attended the Dyno Nobel	
Meadowbank Site i	or an annual visit al	nd ERP review.	
Signed:			
Position:			

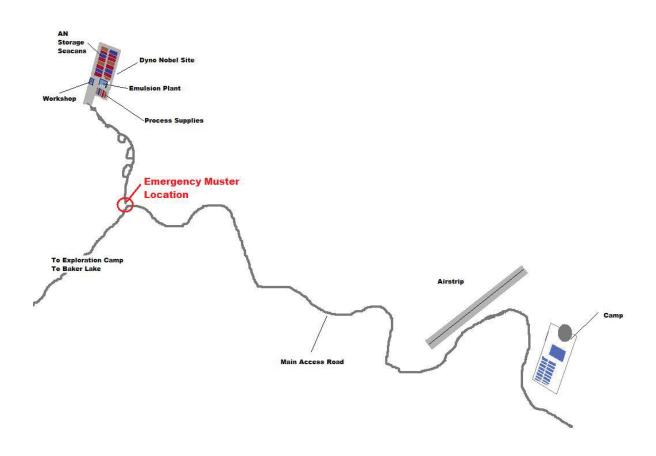
Date:	
	APPENDIX 9

Transportation of Dangerous Goods Regulation Class Quantity Emission Limit

1	Any quantity that could pose a danger to public safety or 50 kg
2	Any quantity that could pose a danger to public safety or any sustained release of 10
	minutes or more
3	200 L
4	25 kg
5.1	50 kg or 50 L
5.2	1 kg or 1 L
6.1	5 kg or 5 L
6.2	Any quantity that could pose a danger to public safety or 1 kg or 1 L
	Any quantity that could pose a danger to public safety. An emission level greater
7	than the level established in section 20 of the Packaging and Transport of Nuclear
	Substances Regulations
8	5 kg or 5 L
9	25 kg or 25 L

Table identified in Section 8.1(1) of Part 8 of the Transportation of Dangerous Goods Regulation Class Quantity Emission Limit

Evacuation/ Muster location



Spill	Cc	ntingency	Pla	n
Version	7.	February	201	9

Appendix K

MBK-ENV-0016 Spill Reporting Procedure



Spill Reporting Procedure



NV-0016

People concerned	a All Donortm	onto.	Prepared by	Jeff Pratt Erika Voyer Environment Coordinator			
	All Departm		Authorized by	Kevin Buck Assistant Environmental Superintendent			
Effective :	January 18, 2	015	"Safety First, Safety Last Safety Always!" "No Repeats" – Our Stepping Stone to ZERO HARM				

This procedure corresponds to the required minimum standard. Each and everyone also have to comply with the rules and regulations of the Nunavut Government in terms of health and safety at work.

Objective:

As per Meadowbank's Water License we must have and employ a Spill Contingency Plan. The
overall purpose of creating a spill contingency plan is to minimize the impacts of spills by the
establishment of predetermined lines of response and plans of action. The plan has been
designed to facilitate effective communication and the efficient clean-up of spills from potentially
hazardous materials. The Plan also specifies the reporting of all spills on site to the Environment
Department. The Plan details which spills will be reported to regulators.

Concerned departments:



ALL DEPARTMENTS

Risks/ Impacts Legend



Health & Safety



Process/quality



Costs



Environment



Spill Reporting Procedure



Definitions:

- A) A <u>Major spill</u> is defined as an accidental release of product into the environment that has the potential for adverse impacts to the receiving environment, AEM property or human health. This can include potential impacts to water, surface and groundwater, land, equipment, buildings, human health and the atmosphere.
- B) A <u>Minor spill</u> is defined as any spill that does not involve a toxic, reactive, or explosive material in a situation that does not pose a significant risk to the environment, is not human health or AEM property.

	Procedure	Risks/ Impacts
1.	<u>All Spills</u> on the Meadowbank site regardless of size, quantity, location, or time of spill are to be reported to the Environment department.	O
2.	Spills must be immediately reported to the Supervisor.	
3.	The supervisor will determine if the spill is a major or minor spill.	
	A) If the spill is <i>Major</i> , supervisor will call CODE 1 to dispatch (Mine, AWAR, or Control room).	
	B) If the spill is <i>Minor</i> the supervisor will contact the Environment Department (Channel 9 or extension 6747 or 6759 Techs / 6980 or 6728 Coordinators)	
4.	Whether the spill is Major or Minor the following must be verbally reported:	
	a) Product description (diesel, hydraulic oil, sodium cyanide)	
	b) Estimated quantity of the product	
	c) Location of Spill	A 12 1
	d) Area contaminated (#meters x # meters)	
	e) Cause of spill – If this is not yet know best assumption	
	** if photos can be taken of the spill, please submit to the environment department with spill report	
5.	For a <i>Major Spill</i> the Supervisor will ensure the area stays safe until the ERT team arrives to intervene. The environment department will assist the ERT team.	



Spill Reporting Procedure



6.	For a minor spill the supervisor and the Environment department will then determine the clean-up method and the location in which the contaminated material will be taken too. **Environment department may want to investigate the spill prior to clean up.	
7.	A spill report will need to be completed, <i>In Full</i> , and submitted to the environment department within <u>12 hrs.</u> of the spill occurring. Thus allowing time for the environment department to determine if it needs to be reportable to the Governing bodies. **Spill report is attached below or can be found here: http://mymeadowbank/documentcentre/Documents/Health%20and%20Safety/2014%20- %20AEM%20Internal%20Spill%20Report%20Form_V03.pdf	
8.	Spills found on site that have not been reported to the environment department will be deemed as Non-Reported spills.	

Agnico Eagle Mines Meadowbank Project: Internal Spill Reporting Form

(Spills greater than the *Reportable Volume*, see Spill Contingency Plan, require the completion and submission of the *Nunavut Spill Report Form*)

	Meadowbank Project	Spill report #.
AGNICO EAGLE		
Date and time of spill :		
Location of spill :		
First responder name :		
Company Name:		
AEM Contact:		
Nature of contaminant :		
Volume/quantity of the container /	tank (L)	
Quantity spilled (L):		
Cause of the spill :		
Contaminant collected by :		
Follow-up done by :		
Actions taken :		
Report completed by:		Date :
Incident investigation recommende	ed: YES 🗌	NO
Government agency notified :	YES 🗌	NO
Date of notification to government	agency:	
Date of report :	Signature of environmen personnel :	tal

Spill	Co	ntinge	ency	Pla	an
Version	7.	Febru	Jarv	201	9

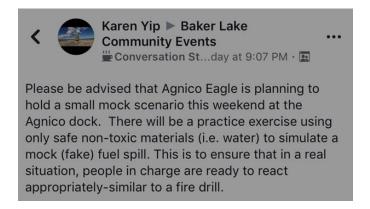
Appendix L

2018 Mock Spill

Mock Spill Baker Lake

September 8th, 2018

Karen Yip, AEM Community Liaison Coordinator in Baker Lake sent a Facebook message to advise the community of the scenario, in case that we use the radios and call a code one or that information is spread on this simulation event.



<u>Scope/event</u>: During the Jet A discharge, simulation of a breaking valve in the secondary containment and overflow of the secondary containment;

Environment technician on site; Fanny Laporte & Jonathan Pameolik

Event:

16:04 the Intertek crew discovered the leaking valve and advised ship captain to stop the fuel discharge

16:05 communication from Intertek to AEM staff at the spud barge, Freddy Riveron and Jean-Noel Vigneault explaining the emergency

16:05 Guillotine activated on the fuel line by the labor in charge of the inspection of the line /Employee of PetroNav Desgagnés

AEM employee left right away to the Environment spill response sea cans and grabbed the necessary supplies to contain the spill, absorbent booms, pads, PPEs, ½ cut drum, yellow secondary containment

16:07 confirmation from the vessel captain that the discharge has stopped- AEM spud barge team arrive at the location of spill Jet A.

Action taken to stop the spreading of the spill, installation of absorbent, etc.

16:12- call from the crew to AEM environment team- AEM E&I supervisors for extra resources, if not available- Arctic Fuel services will be called.

• Shovel to make a trench

- Vacuum truck
- Emergency pump and drums
- Truck for transportation, etc.

Emergency document and phone list was available at the spud barge office.

16:20 Debriefing; review of the *General Spill Procedure, section 10* of the OPEP, *Oil Pollution Emergency Plan*

Proper PPEs were worn- rubber gloves for the worker in contact with Jet A and safety glasses.

Good communication between the Intertek and AEM crew,

Recommendation from Environment;

Secure the perimeter: block access to the spill site with a pickup, a ribbon or/and message on the radio

Call dispatch for CODE 1, if the spill is significant or uncontrolled or the environment impact is major, e.i running to the lake.

Pick up at the spud barge need to have a hitch to put the boat in the water in case of emergency, it was not the case at the moment of the mock scenario.

Some documents related to OPEP and Emergency Spill response plan are outdated in the binder at the spud barge office; they need to be updated with the new documents. (as for example Woodward is now replaced by PetroNav Desgagnés, etc.)

Recommendation from the Intertek crew for H&S and environment;

To have a dock or a bridge section for pedestrian, they have to walk on the dock around the heavy equipment and they often have glass fuel jars that can break while they try to jump from the boat to the dock (they mention that the access is not easy and unsafe)

While doing the scenario, the Intertek employee recommended that they have a spill kit ready in a box in their pick up at all time during the discharge. This plastic box or cut drum can contain the minimum required to react to an eventual spill without having to drive down to the emergency sea-can, putty, absorbent, PPE- gloves, etc.

Recommendation/question from the spud barge personnel;

Why isn't there a permanent pipe & manifold with valve for the Jet A as well as the fuel tank, as of right now, there is probably 5000 feet of hoses which increase the risk of a spill while assembling/dismantling, connections, etc.

Varia;

Sulfur was removed from the Jet A fuel as per new regulation, therefore, the Jet A does not have a strong odor anymore and a spill may not be detected by the smell.

Camera, radio, electronic devices are not allowed around the discharge to prevent the risk of explosion

Low pressure alarm will go off in case of any loss of pressure, therefore, spill will or leak can easily be taken in charge early.



Employee of AEM getting supplies for spill response



Guillotine was pre-installed as per discharge protocol and it was closed right after the call of the leak



Scene where the mock spill occurred



Intertek and AEM crew installing the secondary containment and spill supplies





Drums, spills kits, quattrex and totes were available



Boat, gasoline, safety items were also available- the boat works, we went on the lake



Debriefing

Spill	Co	ntingend	Э	Plan
Version	7.	Februar	V	2019

Appendix M

Product Transfer Area Assessment - Baker Lake Oil Handling Facility



Meadowbank Gold Project

Product Transfer Area Assessment – Baker Lake Oil Handling Facility

February 15th, 2019

Prepared for:

Environment and Climate Change Canada

Prepared by:

Agnico Eagle Mines Limited – Meadowbank Division

Document Control

Version	Date	Tank/EC number	Section	Revision	Author
1	February 2019	EC# 00025772 and 00026142		Implementation of the Product Transfer Area Assessment – Baker Lake Oil Handling Facility for the ERP	Robin Allard, General Supervisor Environment
2					

Prepared by: Environmental Department

Approved By:

Robin Allard

Meadowbank General Supervisor Environment

1 Introduction

The purpose of this document is to satisfy the requirement of Section 15 of the Storage Tank Systems for Petroleum Products and Allied Petroleum Products Regulations (STSPPR) (SOR/2008-197) made pursuant to Canadian Environmental Protection Act, 1999 which states:

15 (1) The owner or operator of a storage tank system must ensure that petroleum product and allied petroleum product transfer areas are designed to contain any releases in liquid form in the environment that occur during the transfer process.

In accordance to the STSPPR, a "transfer area" means:

the area around the connection point between a delivery truck, railcar, aircraft or vessel and a storage tank system in which the tanks have an aggregate capacity of more than 2,500 L.

Furthermore, Subparagraph 2.1(2) of the STSPPR states:

a person must not release - or permit or cause any release of - a petroleum product or allied petroleum product, in liquid form in the environment, during the transfer of the product to or from a storage tank system if, in the case of a system that has a transfer area, the release during transfer reaches outside the transfer area.

In accordance with the above requirement, the following information intents to be the Product Transfer Area Assessment –for the Baker Lake Oil Handling Facility for both the Jet-A and the Diesel Tanks.

2 Fuel Transfer Area Description

2.1 Baker Lake Oil Handling Facility

The Baker Lake Oil Handling Facility (OHF) consists of six (6), ten (10) million liter tanks for diesel fuel, within secondary containment (Figure 1). The steel fuel tanks have been field-erected and built to API-650 standards with each bermed area holding two tanks. This area is capable of containing 110% of the volume of one ten (10) million liter tanks storage tank. Agnico Eagle is currently in the permitting process to add two (2) 10 ML diesel tanks in Baker Lake. The additional diesel tank will not change the current Product Transfer Area Assessment, as the process for fuel transfer will remain the same, i.e. no additional transfer area will be created.

The OHF also consist of eighteen (18), 100,000L double walled tanks, within secondary containment, for aviation fuel (Jet-A) (Figure 1). The steel fuel tanks have been field-erected and built to API-650 standards with the bermed area holding eighteen tanks. This area is capable of containing >110% of the volume of one 100,000L storage tank. Both Jet-A and Diesel storage area were designed by qualified engineering firm.

The Diesel and Jet-A tanks are refilled during the barge season on an annual basis, generally from July to October.

2.2 Ship to shore transfer area

The Diesel fuel transfer area from ship to tank farm consists of a permanent 6 inches steel pipe, 266m long. Two (2) shipper certified transfer hoses, 4 inches and 178m long, are connected to the shore permanent based pipeline manifold for the transfer of diesel fuel to the diesel tank farm (Photo 2). The diesel transfer rate is 200 m³/hr. At the connection of the ship's transfer hose to the OHF manifold a portable containment pool is erected and in place during the transfer of product. This pool is capable of holding ~250L of liquid in the case that there is a leak at the flange or residual drips out of the conduit or hard wall pipe. Spill "pop-up" pools are also place under each joint for the transfer hose used to fill the Fuel tanks. These popup pools are only capable of holding 20-50 L of fuel and are in place to catch residual and be a first line of defense in the case of a leak. There is also a permanent watcher at the fuel manifold to detect any leak.

For Jet-A fuel, separate shipper certified hoses are laid out from the vessel to the Jet-A manifold located in the Jet-A Secondary Containment (Photo 3). As detailed in Section 2.1 above, this area is capable of containing >110% of the volume of one 100,000L storage tank. A total of 582m of 4" certified hose are required to reach the Jet-A transfer area. The Jet-A transfer rate is 100 m³/hr. Spill "pop-up" pools are place under each joint for the transfer hose used to fill the Fuel tanks. These popup pools are only capable of holding 20-50 L of fuel and are in place to catch residual and be a first line of defense in the case of a leak.

2.3 Refueling station to truck transfer area

For both the Diesel and Jet-A transfer area, there is one loading arm with dry quick connect coupling for tank truck filling operation (Photo 4). Loading arm is connected to an insulated pumping station (Photo 5) and consist of a single continuous 4m x 3 ½ inches pipe from the loading arm to the fuel truck. Both refueling system are equipped of a Scully System. These systems are capable of controlling fills and eliminating spills of tanker trucks. All fuel truck are equipped of a sensor that connected directly with the fuel dispenser. When the volume reach 90% of the truck tank capacity, the sensor stopped the refueling. The flow rate is approximately 715 L/min for both the Jet-A and Diesel. During refueling activities, a portable containment is place under the dry quick connect coupling to capture small spills that may result during disengagement of the loading arm. At the Diesel refueling station, a secondary containment area of 5,000L was constructed.

Location: 64°18'22.76" N, 95°57'33.99" W. Baker Lake, Nunavut

Diesel Tank System ID: EC# 00025772 **Jet-A Tank System ID:** EC# 00026142

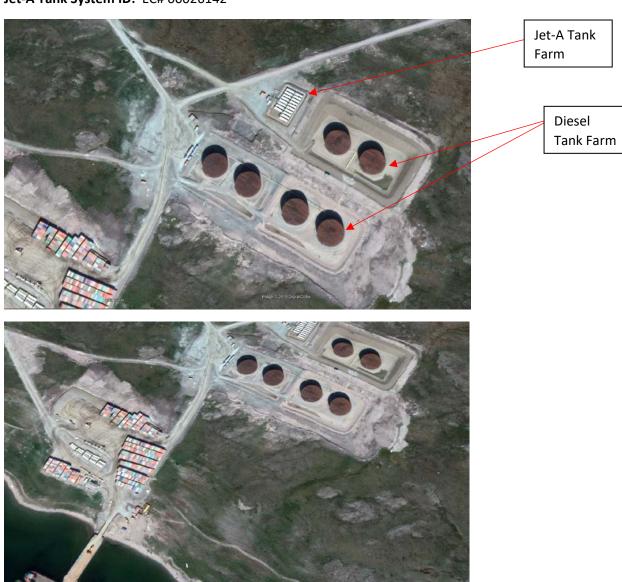


Photo 1: Agnico Eagle Ltd.'s Baker Lake Oil Handling Facility





Figure 2: Diesel Transfer - Connection between shipper transfer hoses and Agnico permanent pipeline



 ${\it Photo 3: Jet-A\ Transfer\ -\ Connection\ between\ shipper\ transfer\ hoses\ and\ Agnico\ permanent\ pipeline}$



Photo 4: Agnico Eagle Ltd.'s Refueling Station – Loading arm and Scully System



Photo 5: Agnico Eagle Ltd.'s Refueling Station – general view

3 Legislation

3.1 Ship to shore transfer area

Transfer of from ship to shore is performed in conformance with procedures outlined in:

- Canada Shipping Act;
- Response Organizations and Oil Handling Facilities Regulations;
- Vessel Pollution and Dangerous Chemical Regulation;
- Environmental Response Arrangements Regulations;
- Oil Handling Facilities Standards (TP 12402E);
- Response Organization Standards (TP 12401);
- Arctic Waters Oil Transfer Guidelines (TP 10783);
- Environmental Prevention and Response National Preparedness Plan (TP 13585);
- Release and Environmental Emergency Notification Regulations;
- Guidelines for reporting Incidents Involving Dangerous Goods, Harmful Substances and/or Marine Pollutants;
- Requirements of the Central & Arctic Regional Response Plan;
- National Fire Code of Canada (NFCC);
- Storage Tank Systems for Petroleum Products and Allied Petroleum Products Regulations 2008;
 and
- Canadian Council of Ministers of the Environment, "Environmental Code of Practice of Aboveground and Underground Storage Tank Systems Containing Petroleum Products and Allied Petroleum Products – 2003 (Updated in 2013).

3.2 Refueling station to truck transfer area

Transfer of fuel into trucks is performed in conformance with procedures outlined in:

- National Fire Code of Canada (NFCC);
- American Petroleum Institute (API) Standard: 2610-94: "Design, Construction, Operation, Maintenance and Inspection of Terminal and Tank Facilities";
- Canadian Petroleum Products Institute (CPPI, 1992): "Professional Driver's Manual";
- Canadian Council of Ministers of Environment (CCME) Code of Practice (COP) 2003; and
- Agnico Eagle fuel transfer procedure.

4 Analysis of Product Transfer Area Risks

The diesel and Jet-A storage tank system owned by Agnico Eagle Mines, located in Baker Lake, Nunavut, was evaluated in accordance with Environment and Climate Change Canada's (ECCC) approach to transfer area protection. A number of potential incidents, risk and related receiving environments were identified for this product transfer area.

The table below lists potential incidents, outcomes, description of PTA and receiving environments that have been identified for the storage tank system on site. The table also provides an evaluation of identified risks and an assessment on whether further action is required, and a list of mitigation measures.

Table 1: Product Transfer Risk Assessment – Ship to shore

Potential Incident	Outcome	PTA and Receiving Environment	Spill Consequence	Probability	Potential Impact	Evaluation	Mitigation Measures
Leakage if fuel remains in line after offloading and leakage at all couplings in the line (by the boat and outside the connections)	Maximum of ~7,900L of diesel and ~4,800L of Jet-A is released to Baker Lake	Secondary containment Adjacent soil/gravel area within ~10m	Low: the product is confined secondary containment. Moderate: the product reaches bare ground.	Moderate	High	No Action Required	Trained Intertek Personal oversee product transfer at all time Line is cleared of fuel following transfer Portable containment used under each transfer hose connection
Coupling/equipment fails at onshore coupling	Maximum of ~7,900L of diesel and ~4,800L of Jet-A is released to Baker Lake	Baker Lake	High: the product reaches a water body.	Moderate	High	No Action Required	Ships pumping system shuts off if hose pressure is lost. Trained Intertek Personal oversee product transfer at all time Transfer point is up gradient of pumping point so line does not completely drain if uncoupled Emergency Response Plan and Spill Contingency Plan Oil Pollution Emergency Plan Shipboard Oil Pollution Emergency Plan Marine spill response equipment adjacent to transfer point
Coupling/equipment fails at offshore coupling	Maximum of ~7,900L of diesel and ~4,800L of Jet-A is released to Baker Lake			Moderate	High	No Action Required	Spill contained onboard at pumping area Shipboard Oil Pollution Emergency Plan
Public interference	Transfer hose is damaged by passing boat or			Low	High	No Action Required	Community awareness conducted by Agnico

	transfer impacted by public protest					Boat traffic monitored by Desgagnes and Intertek
Operator spills small amount of fuel while uncoupling hose	~1 L of fuel is captured in secondary containment		High	Low	No Action Required	Portable containment used under each transfer hose connection
Vehicle contact with piping between transfer point and tank	Broken piping releases ~5,000L of fuel to adjacent gravel area, potentially reaching Baker Lake		Low	High	No Action Required	No road where pipes are installed for the transfer Trained Intertek Personal oversee product transfer at all time Fuel lines connected to tank farm can only release contents of the line.

Table 2: Product Transfer Risk Assessment - refueling station to fuel truck

Potential Incident	Outcome	PTA and Receiving Environment	Spill Consequence	Probability	Potential Impact	Evaluation	Mitigation Measures
Overfill during loading of fuel truck	Approximately 95L product is captured in secondary containment	Secondary containment Adjacent soil/gravel area within ~10m	Low: the product is confined secondary containment. Moderate: the product reaches bare ground.	Moderate	Low	No Action Required	Secondary containment Scully fitted with optic overfill prevention system Permanent indoor structure with visual display for operator in cold weather
Overfill device fails	Product flows into secondary	Bake Lake	High: the product reaches a water body.	Moderate	Low	No Action Required	Live cameras to Agnico Security Officer office Shut off button and tanker overfill pipe
	containment					rioquilou	Scully System Permanent visual contact while refueling
Coupling/equipment fails at pump	Broken piping/hose			Moderate	Moderate	No Action Required	Shut off button, drainage to low point on roadside

station-hose connection.	releases ~121L of fuel to adjacent gravel area.					Emergency Response Plan Spill Contingency Plan Trained spill response staff a equipment for large spills on
Absence of inspection (pre-op, checklist)	Faulty component or leak is not detected resulting in slow release of ~1L of product		Moderate	Moderate	No Action Required	Spill kit Pre-op inspection (daily) Standard Operating Procedu (SOP)
Public access	Member of the public attempts to take or release fuel		Low	Low	No Action Required	Signage and surveillance car Fuel system security coded Community awareness conductory Agnico
Vehicle contact with building/equipment	Broken piping releases ~1,000L of fuel to adjacent gravel area.		Low	Moderate	No Action Required	Secondary containment structure protects fuel station from coll by forming a barrier. Fuel lines connected to tank can only release contents of line.
Inappropriate equipment for arctic conditions (arm/valve)	Valves and components fail in arctic conditions releasing ~121L of product		Moderate	Moderate	No Action Required	Valves and hoses suitable for arctic conditions installed. Pre-op inspection (daily)
Operator spills small amount of fuel while uncoupling hose	~1L of fuel is captured in secondary containment		High	Low	No Action Required	Portable containment used under quick connection

Please see Appendix A for the calculations relating to the product transfer areas. In summary, potential product spillage, volume has been calculated as follows:

Fueling station: a maximum delivery rate of 715 L/min and an emergency shut off time of 8 seconds would result in a product spillage volume of approximately 95.36L. Based on 8.9 cm hose at 4.06 m in length, a maximum potential spill at the tank / hose connection would result in an additional volume of 25.24 L, for a total 120.6 L of fuel spilled.

Ship to shore: a diesel maximum delivery rate of 3,333 L/min and an emergency shut off time of 8 seconds would result in a product spillage volume of approximately 444.4 L. Based on shipper transfer hose (10 cm diameter/178m in length * 2 hoses) and permanent pipeline (15 cm diameter/266 m in length), a maximum potential spill at the tank / hose connection would result in an additional volume of 7,492.65 L, for a total 7,937 L of diesel spilled.

Ship to shore: a Jet-A maximum delivery rate of 1,667 L/min and an emergency shut off time of 8 seconds would result in a product spillage volume of approximately 222.24 L. Based on 10 cm hose at 582 m in length, a maximum potential spill at the tank / hose connection would result in an additional volume of 4,568.70 L, for a total 4,790.94 L of Jet-A spilled.

5 Mitigation of Risks

5.1 Ship to shore transfer area

In the event of a spill, three (3) potential receiving environments have been identified for the fuel transfer system: the soil/gravel area partially surrounding the transfer area secondary containment and extending a distance of approximately 10 meters, the adjacent soil/ground surface, and the adjacent water body Baker Lake.

Any product amount of 100L or less that spills onto the gravel area can be recovered using the spill kit and shovels/equipment available on site. For spills of over 100 L, the product will likely reach the adjacent soil/ground surface and/or Baker Lake directly via overland surface flow (depending on the season). The following mitigation measures include:

- 250L secondary containment pool at onshore connection point;
- 20-50L spill 'pop-up' pools are also place under each joint for the transfer hose used;
- Pump and 1,000L portable containments on standby during transfer;
- Trained Intertek Personnel oversee product transfer at all time;
- Emergency Response Plan and Spill Contingency Plan on site;
- Oil Pollution Emergency Plan updated annually and review with all personnel involved in the ship to shore fuel transfer;
- Marine spill response equipment on site;
- As the ship to shore transfer only occurred during open water season, there is no potential spill risk during winter;
- Shipboard Oil Pollution Emergency Plan;
- The ship's pumping system is fitted with an emergency shut off system which is activated when pumping pressure is lost; and
- Annual MOCK spill and result analysis;

5.2 Refueling station to truck transfer area

In the event of a spill three (3) potential receiving environments have been identified for the refueling system: the gravel area surrounding the refueling station and extending a distance of approximately 10 meters, the adjacent soil/ground surface, and the adjacent water body Baker Lake.

Any product amount of 1,000L or less that spills onto the gravel area can be recovered using the spill kit and heavy equipment on site. For spills of over 1,000L, the product will likely reach the adjacent soil/ground surface and/or the Baker Lake directly via overland surface flow (depending on the season). During winter, the likely hood of product flowing to the shoreline increases; however, snow berms can be quickly installed. Mitigation measures include;

- Secondary containment for hose storage;
- Secondary containment for refueling of fuel trucks;
- Standard Operating Procedure (SOP);
- Inspection to determine if SOP are followed;
- Trained operators;
- Spill kit at refueling area containing absorbent pads;
- Marine spill response equipment on site;

- Personnel monitor transfer from viewing window in pump station; and
- Scully system wire optic transfer system to prevent overfill.

6 Standard Operating Procedure (SOP)

6.1 Refueling station to truck transfer area

The Agnico procedure for diesel and Jet-A refueling fuel trucks in summarized as follows;

- 1. Perform an inspection of the vehicle.
- 2. Park the vehicle in the vicinity of the refueling tank and shut off your ignition.
- 3. Install wheel chocks on either side of the tanker tire.
- 4. Inspect the entire working area including the steps up to the HMI and the area in front of the loading arm and scully system; call your supervisor if there are problems.
- 5. Install the portable spill containment underneath the connection point.
- 6. Check the maximum capacity for the tanker being used. Ensure to only fill the tanker at 90% of the capacity to have room for fuel expansion at different temperatures, and a safe level for haulage. Fill the tanker to maximum 40,000L.
- 7. At the valve control panel, lift all the levers up, and make sure the valves are open.
- 8. Remove the cap of the scully plug and push and twist it onto the receiving end on the truck. Make sure the green light is on before continuing.
- 9. Connect the loading arm to the tanker.
- 10. Make sure the valves are open on each side.
- 11. Open the valve on the building.
- 12. Enter the control room and begin to program the fuel loading on the HMI.
- 13. Enter the applicable Microload identification and load sequence.
- 14. Enter the volume measure with the pop-up keypad.
- 15. Select the start button to activate the pump.
- 16. Once the fueling begins, the operator must monitor the situation diligently; this includes checking for leaks or monitoring any other unusual situations. The operator must be at the connection point at all times during fueling.
- 17. When finished pumping, close the valve on the building.
- 18. Disconnect the loading arm first, and then the truck level control.
- 19. Put the arm back and the truck level control in place. Close the valve.
- 20. Put the protection bag over the scully and the hose. Verify if the caps are put back on the truck.
- 21. Put back the portable spill containment.
- 22. At the valve control panel, pull down all the lever to close valve, and make sure they are closed.
- 23. Complete the mechanical verification in the pump station. Make sure they have no leaks on the equipment.
- 24. Before you leave, make sure the three doors are close at the fuel station.
- 25. Remove the wheel chocks and fully inspect the vehicle before beginning to bring the fuel to the Meadowbank Fuel Tank Farm.
- 26. If you encounter any emergency or a spill occurs, call your supervisor immediately and the Road supervisor of Agnico Eagle Mine Meadowbank.

6.2 Ship to shore transfer area

For a completed review of procedure during fuel transfer, refer to the Oil Pollution Emergency Plan. The fuel transfer is overseen by Intertek (contracted first responder). The Agnico procedure for refueling diesel and Jet-A tanks in summarized as follows:

- 1. The Oil Pollution Emergency Plan (OPEP) must be reviewed on an annual basis and updated prior to the first annual discharge. This will include but not limited to:
 - a) Reviewing the phone numbers for emergencies
 - b) Updating maps
 - c) Review and if necessary update equipment lists
 - d) Review roles and responsibilities
 - e) Update Declaration
- 2. Contact Canadian Coast Guard and Transport Canada Pollution Prevention and make them aware of plans for transferring of fuel into our Oil Handling Facility (OHF) for that season
- 3. Complete Inventory report for Spill Response Sea Can at Agnico's Oil Handling Facility in Baker Lake
- 4. Ensure Shipping Company has provided Hose Testing Annual certification
- 5. All personnel who will be a part of the fuel transfer (including Baker Lake Supervisor and third part contractor Intertek) must review the OPEP and be familiar with preventive measures to take and with the steps to take in the case of a spill event while fueling
- 6. Install and monitor secondary containment underneath each connection of conduit on land
- 7. Ensure there is two-way functional communications between the OHF and the off-loading vessel
- 8. Ensure there is lighting in place at the transfer flange to provide illumination during any transfers taking place during the low to no light hours
- 9. Prior to any discharge, Agnico Eagle must receive a copy of the ship/shore checklist completed by the shipping company. Agnico Eagle should also verify this has been completed (as much as realistically possibly without boarding the ship)
- 10. The Pre-discharge Checklist for Agnico's Oil Handling Facility in Baker Lake must be completed, signed and provided to the Environment Department prior to discharge
- 11. During the ship-to-shore transfer, Agnico Eagle will have competent personnel on location at all times to monitor the fuel transfer and maintain contact with the tanker's crew
- 12. Monitor the fuel transfer at the beginning of each transfer and after that on an hourly basis checking the manifold, conduit, tank, and any connection points on land for spills and/or leaks. Communication between shore and ship should take place on an hourly basis
- 13. Have a fuel spill scenario annually

7 Conclusion

Agnico Eagle have the ability to respond and prevent spill to the fuel transfer area in Baker Lake according to the following management plan and refer the reader to those plan for more details:

- Oil Pollution Emergency Plan
- Spill Contingency Plan
- Shipboard Oil Pollution Emergency Plan
- Product Transfer Area Assessment Baker Lake Oil Handling Facility

Furthermore, in the event of a spill reaching Baker Lake, a dedicated boat (open water season), containment booms, anchors, trench shovels, absorbent pads, pumps and are accessible year-round, and

regular spill response training is conducted with members of the Meadowbank Emergency Response Team and Environment Department. Meadowbank Environmental Technicians also conduct regular inspections of the Baker Lake OHF in order to ensure proper spill prevention and containment equipment is available, and that proper fuel transfer protocols are followed. All of the measures noted above are in place in order to contain, mitigate and prevent spills during the process of transferring fuel.

Appendix A - Potential Spill Quantities

1- Diesel Ship to shore

Flow rate = 200 m³/hr (3,333 L/min) maximum rate Transfer hose length: 17,800 cm, 10 cm diameter Permanent pipeline: 26,600 cm, 15 cm diameter

Volume of Spill (from time it takes operator to shut off pumping)

3,333L/60s = 55.55 L/s
8s = time it takes for operator to turn off the pump should the tank start to overflow
Volume = 55.55L/s * 8s
= 444.4L

Volume of the Shipper Transfer Hose

Radius = (diameter of the pipe / 2)
 Radius = (10/2)
 = 5
 Volume of a cylinder: V = πr2h

Volume of a cylinder: $V = \pi r^2 r^2$ Volume = 3.14 * 5² * 17,800 = 1,397,300 cm³

1 Liter = 1,000m³
 Volume in Liters = (volume in cm³) * (1L/1,000cm³)
 Volume = (1,397,300 / 1,000 L)
 = 1,397.3 L

Two (2) shipper transfer hose use to connect the permanent pipeline manifold
 = 1,397.3 * 2
 = 2,794.6 L

Volume of the permanent pipeline

- 1. Radius = (diameter of the pipe / 2) Radius = (15/2) = 7.5
- 2. Volume of a cylinder: $V = \pi r^2 h$ Volume = 3.14 * 7.5² * 26,600 = 4,698,225 cm³
- 3. 1 Liter = 1,000m³ Volume in Liters = (volume in cm³) * (1L/1,000cm³) Volume = (4,698,225 / 1,000 L) = 4,698 L

The maximum amount of a potential spill at the site would be **7,937L**.

2- Jet-A Ship to shore

Flow rate = 100 m³/h (1,667 L/min) maximum rate Transfer hose length: 58,200 cm, 10 cm diameter

Volume of Spill (from time it takes operator to shut off pumping)

1,667L/60s = 27.78 L/s

8s = time it takes for operator to turn off the pump should the tank start to overflow

Volume = 27.78L/s * 8s = 222.24L

Volume of Transfer Hose

Radius = (diameter of the pipe / 2)
 Radius = (10/2)
 = 5

Volume of a cylinder: $V = \pi r^2 h$ Volume = 3.14 * 5² * 58,200 = 4,568,700 cm³

1 Liter = 1,000m³
 Volume in Liters = (volume in cm³) * (1L/1,000cm³)
 Volume = (4,568,700 / 1,000 L)
 = 4,568.7 L

The maximum amount of a potential spill at the site would be 4,790.94 L.

3- Diesel and Jet-A Fuel Station to Fuel Truck

Flow rate = 715 L/min

Scully arm and hose length: 406cm, 8.9cm diameter

Volume of Spill (from time it takes operator to shut off pumping)

715L/min = 715L/60s = 11.92 L/s

8s = time it takes for operator to turn off the pump should the tank start to overflow

Volume = 11.92L/s * 8s = **95.36** L

Volume of Loading Arm

1. Radius = (diameter of the pipe / 2) Radius = (8.9/2) Volume of a cylinder: $V = \pi r^2 h$

```
Volume = 3.14 * 4.45<sup>2</sup> * 406
= 25,245.02 cm<sup>3</sup>
```

2. 1 Liter = 1,000m³ Volume in Liters = (volume in cm³) * (1L/1,000cm³) Volume = (25,245.02 / 1,000 L) = 25.24 L

The maximum amount of a potential spill at the site would be **120.6L**.