



APPENDIX A
2013 Work Plan and Site Layouts

2013 WORK PLAN

1.0 Introduction

The following document presents the activities Baffinland intends to undertake as part of its 2013 Work Plan. In the event the Project does not advance, all work items described and constructed as per the 2013 Work Plan will be subject to reclamation, as per relevant regulatory and permit obligations.

2.0 Overview of Site Activities for March 2013 to December 2013

This 2013 Work Plan provides for:

- 1) The development and construction of infrastructure required for site capture at Milne Port and the Mine Site for the launching of the 18 MT Mary River Project.
- 2) Ongoing environmental baseline data collection and geotechnical drilling in order to sustain the development of the 18 MT Project. These activities will resume at the Milne Port site, along the Tote Road, at the Mine Site, at numerous quarry sites and at other Project development areas.

The specific scope of activities to be undertaken at each Project site is presented in Section 3 of this Work Plan. The Work Plan is presented within the context of the applicable regulatory authorizations and schedule.

Baffinland holds, or will soon hold, all the permits and authorizations required to carry out the 2013 Work Plan. The main regulatory instruments that allow for the 2013 Work Plan activities include:

- Project Certificate
 - All works and activities proposed have been screened by the NIRB and have been considered in the Project Certificate issued by the NIRB on December 28, 2012.
- Type B Water Licence
 - The current Type B Water Licence (2BB-MRY1114) authorizes Baffinland to operate the existing sewage treatment plants, incinerators, landfill, wastewater treatment and other facilities regulated by the Nunavut Water Board. A request for a modification to this licence will be submitted shortly, for the construction of an additional 5ML fuel tank construction within the existing secondary containment as well as for the construction of a second PWSP pond at Milne Port (these work items are discussed in section 3.1.2 of this letter). The Type B Water Licence also authorizes Baffinland to undertake mineral exploration and geotechnical drilling programs. Prior to March 31st 2013, Baffinland will submit to the NWB an update of all the environmental management plans associated with the Type B water Licence.
- Type A Water Licence
 - The final hearings for the Type A Water Licence associated with the Project Certificate are scheduled for April 23 to 25, 2013, in Pond Inlet. Baffinland expects that the Type A Water Licence will be granted by mid June 2013. The scope of the Type A Water Licence exceeds the requirement of the 2013 Work Plan for all

activities considered in this 2013 Work Plan. Following the issuance of the Type A Water Licence, Baffinland will submit to the NWB updates for the environmental management plans associated with this Water Licence.

- Use and Storage of Explosives
 - Baffinland's Explosives Contractor will obtain the necessary permits and authorizations from NRCan for the use and storage of explosive at the Project sites. It is anticipated that these permits will be obtained prior to commencement of the 2013 Work Plan (expected in mid April 2013).
- Quarry Permits
 - Schedule 'B' Quarry Concession Agreement under IOL Commercial Lease Q10C3001.
 - It is anticipated that quarrying of rock and gravel from permitted quarry locations (as shown on Schedule "A1") of this Lease will continue. In addition, Baffinland will be applying for access and quarry permits to extract rock and gravel material adjacent and near the existing Milne Inlet Tote Road by means of an Amendment to the existing Schedule 'B' to the Lease.
 - The Project Certificate included the detailed assessment of 5 quarries. Two of these quarries will be developed at the onset of the 2013 Work Plan:
 - Quarry Q1 located at Milne Inlet – a site specific Quarry Management Plan was provided in the FEIS (Volume 3, Appendix 3B, Attachment 6: Operation and Management Plan Milne Inlet Quarry). The surface area of the quarry is 200,000 m² and the volume of material to be extracted is approximately 300,000 m³.
 - Quarry QMR2 located at the Mary River Mine Site - a site specific Quarry Management Plan was provided in the FEIS (Volume 3, Appendix 3B, Attachment 6: Operation and Management Plan Mary River Mine Site Quarry). The surface area of the quarry is 252,700 m² and the volume of material to be extracted is approximately 538,000 m³.
 - AANDC Land Use Permit and Quarry Permit to access existing and possibly new borrow and rock quarries adjacent and near the Tote Road.

3.0 Scope of 2013 Construction Activities

3.1 Pre-Sealift Activities – mid April to June 30, 2013

Construction activities will commence in April 2013. Equipment already on site will be used to begin earthworks and site preparation. Beginning in April 2013, key activities will include:

3.1.1 Mary River Mine Site

- Operate the Mary River Exploration Camp and increase occupancy as of mid April 2013. The camp with its associated sewage treatment plant and incinerator will operate in accordance to the terms and conditions of Baffinland's Type B Water Licence.

- Fly in pre-packaged explosives to the Mary River airstrip and transport to explosives magazines at Milne Port for storage and use in quarry operations.
- Construct camp pad and begin installation of construction camp.

3.1.2 Tote Road

Routine maintenance of the Tote Road will continue in 2013. The following activities will be undertaken prior to the sealift:

- Open the Tote Road (snow clearing) in early April;
- Relocate crusher train from the Mary River mine site to Milne quarry site (the crusher will be transported across river ice at four locations where box culverts are now in place);
- Follow up on the requirements pursuant to the Fisheries Authorization for the Tote Road Not Net Loss and Monitoring Program, QIA lease, and AANDC land permit and quarry permit requirements;
- Implementation of a freshet management plan for the Milne Inlet Tote Road to minimize associated environmental risks;
- Develop laydown areas for storage of explosive magazines (3 areas) in proximity of Q1 quarry at Milne Inlet. Position explosive magazines.

Milne Port

- Open the Milne Port camp site (mid April) and operate at full capacity (60 beds). Restart and operate the existing sewage treatment plant at Milne Port and the camp incinerator. The camp will operate in accordance with the terms and conditions of Baffinland's Type B Water Licence.
- Construct a second polishing waste stabilization pond (PWSP) at Milne in preparation for larger off-specification sewage treatment capacity during construction ramp up.
- Begin development of quarry Q1 1+100 (submitted with FEIS) to generate crushed and screened aggregate for the development of the Milne Port site. An estimated aggregate volume of 100,000 m³ will be required for Milne Port site development.
- Earthworks at Milne Port prior to the sealifts will focus on the following areas:
 - Develop laydown area B (used for Owner/Contractor laydown);
 - Develop laydown area A for storage of material and equipment to be received during the 2013 sealift;
 - Develop pad for the expanded camp facilities;
 - Upgrade (extend) the airstrip runway;
 - Construct fuel tank farm secondary containment area;
 - Construct one 5ML diesel fuel storage tank within the secondary containment constructed in 2011 (same construction as existing 5 ML tank);
 - Construct laydown area for waste storage/transfer;
 - Development of parking areas for heavy equipment and rolling stock fleet to be delivered during the sealifts.